



Fact Book

The First Quarter of Fiscal 2007

[2007. 1. 1 ~ 2007. 3. 31]

Mabuchi Motor Co., Ltd.

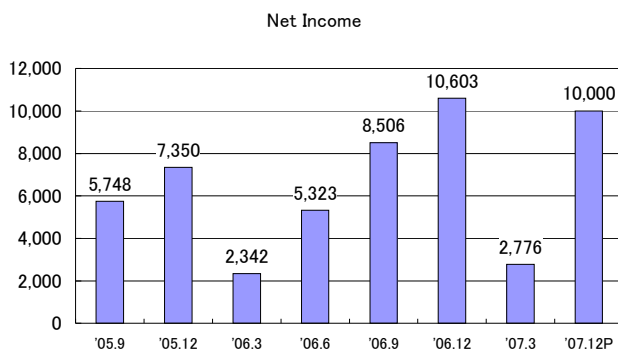
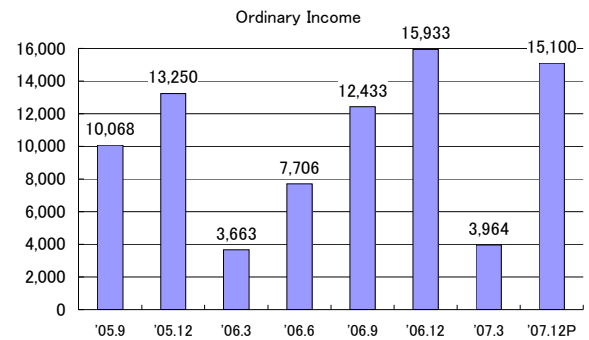
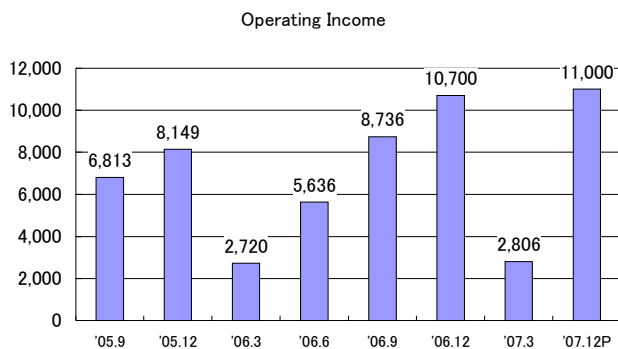
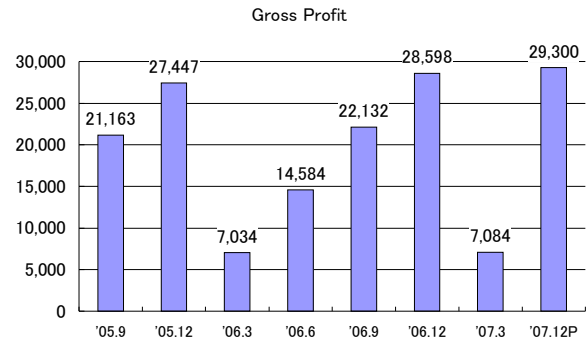
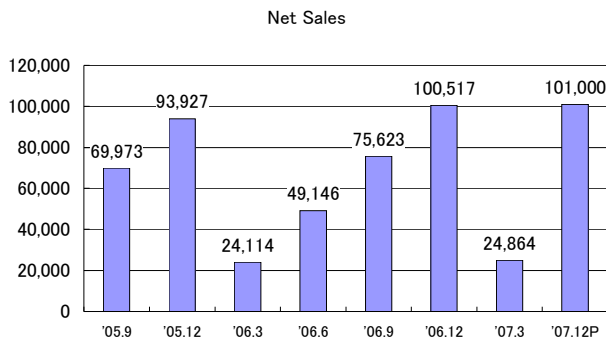
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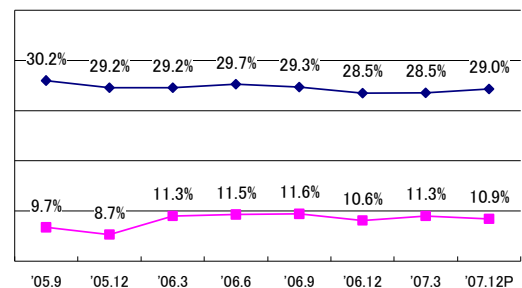
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Sales & Profit

Millions of yen



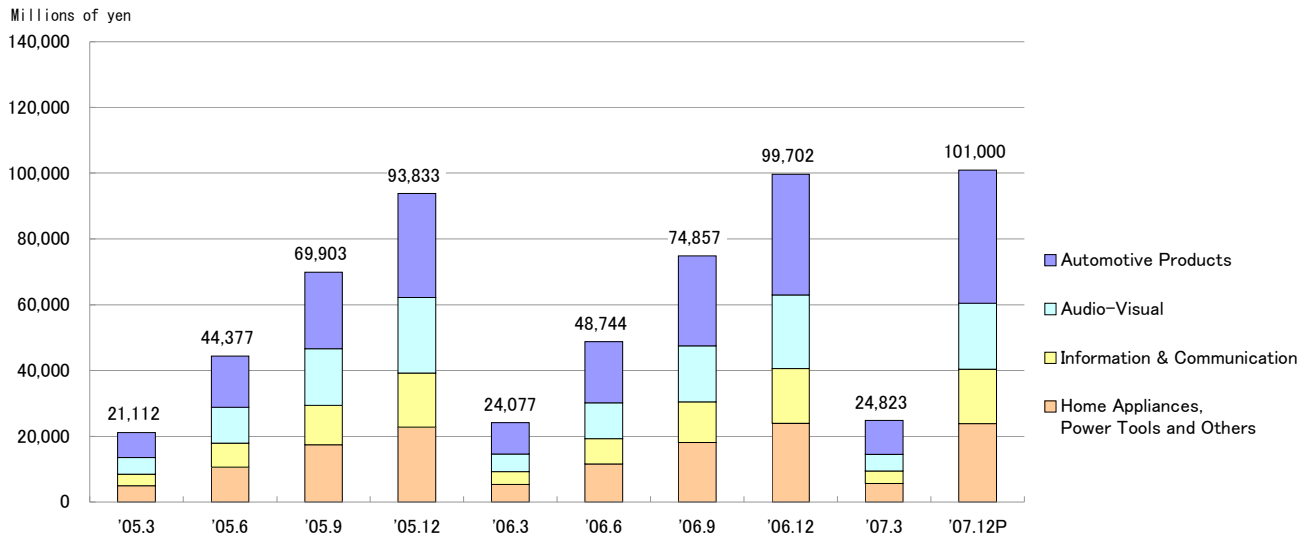
◆ Gross Profit Ratio ◆ Operating Income Ratio



Millions of yen (Change%)

Item	2006.3		2006.6		2006.9		2006.12		2007.3		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	24,114	14.1	49,146	10.7	75,623	8.1	100,517	7.0	24,864	3.1	101,000	0.5
Gross Profit	7,034	5.0	14,584	2.5	22,132	4.6	28,598	4.2	7,084	0.7	29,300	2.5
Operating Income	2,720	24.9	5,636	21.2	8,736	28.2	10,700	31.3	2,806	3.2	11,000	2.8
Ordinary Income	3,663	17.1	7,706	13.6	12,433	23.5	15,933	20.2	3,964	8.2	15,100	-5.2
Net Income	2,342	8.1	5,323	28.1	8,506	48.0	10,603	44.3	2,776	18.6	10,000	-5.7
Gross Profit Ratio (%)	29.2		29.7		29.3		28.5		28.5		29.0	
Operating Income Ratio (%)	11.3		11.5		11.6		10.6		11.3		10.9	
ROE (Return on Equity) (%)							4.9					
ROA (Return on Assets) (%)							6.9					

Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2004.9			2004.12			2005.3			2005.6			2005.9			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	23,161	30.3	1.8	30,376	30.6	0.8	7,638	36.2	-2.7	15,561	35.1	-1.6	23,268	33.3	0.5	31,597	33.7	4.0
Audio-Visual	24,302	31.8	-16.0	30,567	30.8	-19.3	5,046	23.9	-34.3	10,915	24.6	-31.5	17,265	24.7	-29.0	23,061	24.6	-24.6
Information & Communication	10,801	14.2	-0.4	14,499	14.6	1.6	3,479	16.5	9.8	7,319	16.5	9.6	11,955	17.1	10.7	16,402	17.5	13.1
Home Appliances, Tools, etc.	18,119	23.7	-3.2	23,806	24.0	1.6	4,948	23.4	-0.3	10,581	23.8	-4.6	17,414	24.9	-3.9	22,772	24.3	-4.3
Total Sales	76,385	100.0	-6.0	99,249	100.0	-6.1	21,112	100.0	-10.8	44,377	100.0	-10.4	69,903	100.0	-8.5	93,833	100.0	-5.5

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	9,540	39.6	24.9	18,569	38.1	19.3	27,340	36.5	17.5	36,781	36.9	16.4	10,325	41.6	8.2	40,616	40.2	10.4
Audio-Visual	5,344	22.2	5.9	10,885	22.3	-0.3	16,991	22.7	-1.6	22,361	22.4	-3.0	5,008	20.2	-6.3	19,931	19.7	-10.9
Information & Communication	3,826	15.9	10.0	7,702	15.8	5.2	12,346	16.5	3.3	16,658	16.7	1.6	3,853	15.5	0.7	16,586	16.4	-0.4
Home Appliances, Tools, etc.	5,365	22.3	8.4	11,586	23.8	9.5	18,178	24.3	4.4	23,900	24.0	5.0	5,636	22.7	5.0	23,866	23.6	-0.1
Total Sales	24,077	100.0	14.0	48,744	100.0	9.8	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	101,000	100.0	1.3

Average Sales Price

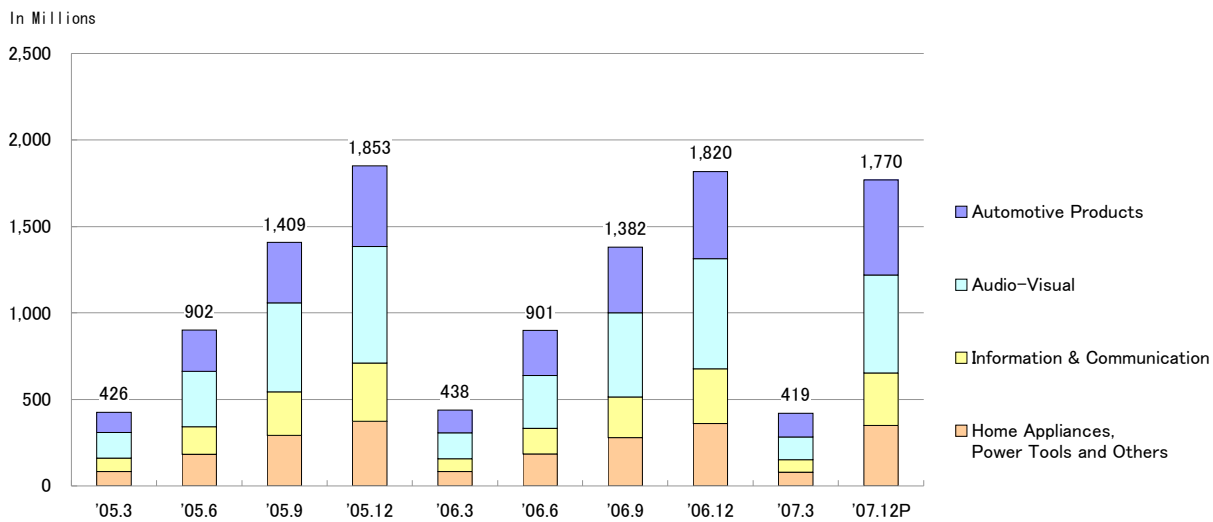
Yen

Fiscal Term	2006.3	2006.6	2006.9	2006.12	2007.3	2007.12P
Automotive Products	72.70	71.34	71.90	72.80	75.74	74.06
Audio-Visual	35.95	35.46	34.95	35.15	38.05	35.13
Information & Communication	51.66	51.39	52.33	52.72	53.50	54.48
Home Appliances, Tools, etc.	63.43	62.81	64.78	65.84	71.22	68.21
Total Sales	54.91	54.06	54.13	54.77	59.23	57.06

Average Exchange Rate

Fiscal Term	2006.1~3	2006.1~6	2006.1~9	2006.1~12	2007.1~3	2007.1~12P
US\$: ¥	116.94	115.72	115.90	116.38	119.52	115.00

Motor Sales Quantity by Application



In Millions (Ratio%)/(Change%)

Fiscal Term	2004.9			2004.12			2005.3			2005.6			2005.9			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	339	22.7	9.1	448	22.9	8.4	117	27.5	2.7	237	26.3	3.0	350	24.8	3.1	466	25.2	4.0
Audio-Visual	640	42.9	4.3	822	42.1	-1.9	147	34.5	-25.7	320	35.5	-22.3	513	36.4	-19.9	674	36.4	-17.9
Information & Communication	225	15.0	23.5	304	15.6	21.6	78	18.3	18.2	160	17.8	14.9	252	17.9	12.1	337	18.2	10.8
Home Appliances, Tools, etc.	289	19.4	18.9	379	19.4	19.1	84	19.7	6.5	183	20.3	3.1	293	20.8	1.3	374	20.2	-1.1
Total Sales	1,494	100.0	10.6	1,954	100.0	7.3	426	100.0	-6.7	902	100.0	-6.1	1,409	100.0	-5.7	1,853	100.0	-5.2

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	131	29.9	11.9	260	28.9	9.6	380	27.5	8.6	505	27.8	8.4	136	32.5	3.9	548	31.0	8.5
Audio-Visual	148	33.9	1.0	306	34.0	-4.3	486	35.2	-5.3	636	34.9	-5.7	132	31.4	-11.5	567	32.1	-10.8
Information & Communication	74	16.9	-5.3	149	16.6	-6.9	236	17.1	-6.6	315	17.4	-6.4	72	17.2	-2.7	304	17.2	-3.7
Home Appliances, Tools, etc.	84	19.3	0.6	184	20.5	0.6	280	20.3	-4.3	362	19.9	-3.2	79	18.9	-6.4	349	19.8	-3.6
Total Sales	438	100.0	2.8	901	100.0	-0.1	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	1,770	100.0	-2.8

< Typical Application >

< Automotive Products >

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifters, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Idle speed controller, Trunk opener, Fuel-tank lid opener, Automatic antenna lifter, Emission control device, etc.

< Audio-Visual >

DVD players/recorder, CD player, Mini component system, Car component system, Car CD changer, Car navigation system, Video game, Video camera, etc.

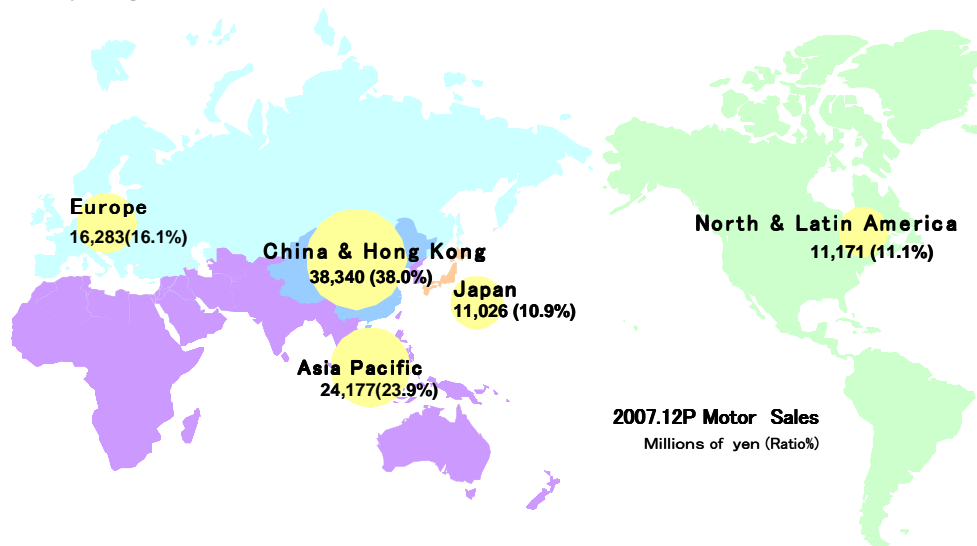
< Information & Communication >

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

< Home Appliances, Power Tools and Others >

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc
 (Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.
 (Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.
 (Toys, Miniature models, etc.)
 (Health & Wellness) Blood pressure meter, Massager,

Motor Sales by Region



Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2004.9			2004.12			2005.3			2005.6			2005.9			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	8,769	11.5	1.6	11,536	11.6	-0.6	2,912	13.8	-3.4	5,620	12.7	-4.9	8,206	11.7	-6.4	10,928	11.6	-5.3
North & Latin America	7,019	9.2	-12.3	9,091	9.1	-10.7	2,145	10.2	-7.0	4,347	9.8	-7.6	6,519	9.3	-7.1	8,728	9.3	-4.0
Europe	10,515	13.8	-9.9	13,848	14.0	-6.3	3,192	15.1	-5.5	6,582	14.8	-5.6	9,900	14.2	-5.8	13,068	13.9	-5.6
China & Hong Kong	34,510	45.2	-2.3	44,855	45.2	-2.1	8,719	41.3	-12.5	18,919	42.6	-11.6	31,112	44.5	-9.8	41,665	44.4	-7.1
Asia Pacific	15,570	20.3	-11.6	19,917	20.1	-14.6	4,142	19.6	-17.2	8,907	20.1	-15.3	14,164	20.3	-9.0	19,443	20.7	-2.4
Total Sales	76,385	100.0	-6.0	99,249	100.0	-6.1	21,112	100.0	-10.8	44,377	100.0	-10.4	69,903	100.0	-8.5	93,833	100.0	-5.5

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	2,849	11.8	-2.2	5,505	11.3	-2.0	8,140	10.9	-0.8	10,902	10.9	-0.2	2,727	11.0	-4.3	11,026	10.9	1.1
North & Latin America	2,650	11.0	23.5	5,194	10.7	19.5	7,817	10.4	19.9	10,459	10.5	19.8	2,823	11.4	6.6	11,171	11.1	6.8
Europe	3,607	15.0	13.0	7,315	15.0	11.1	10,870	14.5	9.8	14,430	14.5	10.4	4,293	17.3	19.0	16,283	16.1	12.8
China & Hong Kong	9,700	40.3	11.3	20,252	41.5	7.0	31,475	42.0	1.2	41,105	41.2	-1.3	8,871	35.7	-8.5	38,340	38.0	-6.7
Asia Pacific	5,270	21.9	27.2	10,475	21.5	17.6	16,553	22.1	16.9	22,804	22.9	17.3	6,106	24.6	15.9	24,177	23.9	6.0
Total Sales	24,077	100.0	14.0	48,744	100.0	9.8	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	101,000	100.0	1.3

Motor Sales Quantity

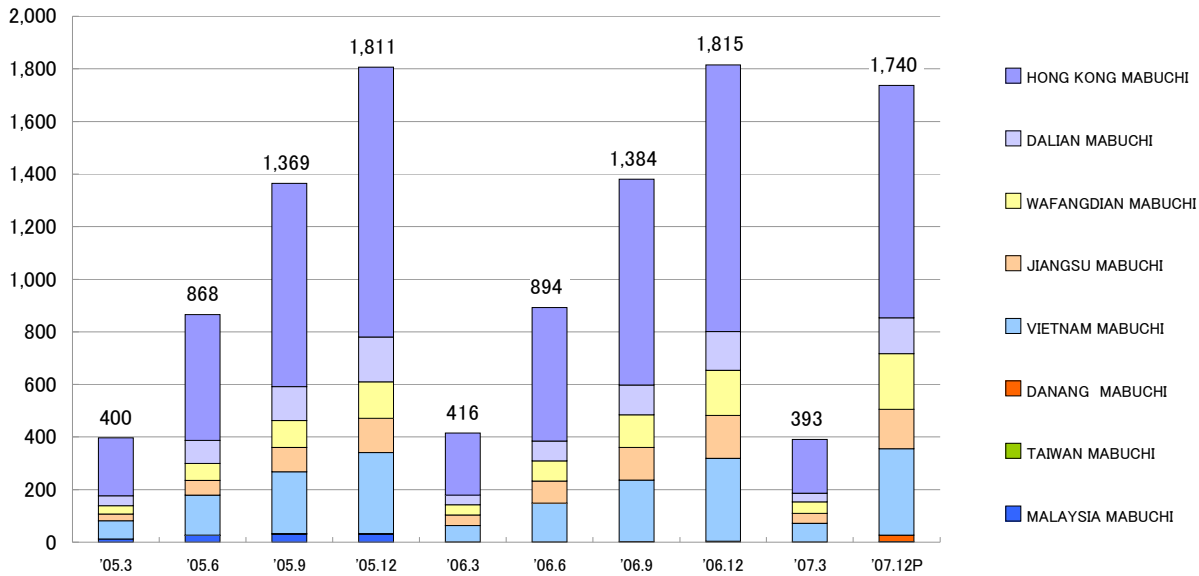
In Millions (Ratio%)/(Change%)

Fiscal Term	2004.9			2004.12			2005.3			2005.6			2005.9			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	107	7.2	3.5	142	7.3	2.0	35	8.4	-2.4	71	7.9	-1.5	105	7.5	-2.5	141	7.6	-1.0
North & Latin America	97	6.5	1.7	126	6.5	0.4	28	6.6	-15.5	56	6.3	-14.9	84	6.0	-13.8	110	6.0	-12.1
Europe	176	11.8	0.2	231	11.8	1.6	57	13.6	-2.2	117	13.0	-1.4	172	12.2	-2.6	225	12.1	-2.8
China & Hong Kong	827	55.4	18.9	1,085	55.5	14.6	221	51.9	-7.1	480	53.3	-6.5	771	54.7	-6.7	1,005	54.3	-7.3
Asia Pacific	285	19.1	2.3	368	18.9	-3.0	83	19.5	-7.1	176	19.5	-6.6	276	19.6	-3.3	370	20.0	0.5
Total Sales	1,494	100.0	10.6	1,954	100.0	7.3	426	100.0	-6.7	902	100.0	-6.1	1,409	100.0	-5.7	1,853	100.0	-5.2

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	37	8.5	3.3	72	8.1	2.1	107	7.6	2.5	143	7.9	1.7	36	8.6	-3.4	146	8.3	1.8
North & Latin America	32	7.4	14.3	64	7.2	13.8	96	6.9	14.1	126	6.9	13.7	32	7.5	-2.4	128	7.3	2.2
Europe	60	13.8	4.9	123	13.7	5.8	182	13.2	5.8	238	13.1	5.9	66	15.8	9.1	254	14.4	6.7
China & Hong Kong	217	49.6	-1.8	454	50.4	-5.6	705	51.0	-8.5	917	50.4	-8.8	185	44.2	-14.9	835	47.2	-8.9
Asia Pacific	90	20.7	9.2	186	20.6	5.6	291	21.1	5.4	394	21.7	6.5	100	23.9	10.6	404	22.9	2.6
Total Sales	438	100.0	2.8	901	100.0	-0.1	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	1,770	100.0	-2.8

Manufacturing Quantity by Factory

In Millions



In Millions (Ratio%)/(Change%)

Fiscal Term	2004.9			2004.12			2005.3			2005.6			2005.9			2005.12		
	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%
HONG KONG MABUCHI	893	58.2	19.9	1,153	57.9	13.2	220	55.0	-16.5	479	55.2	-14.6	773	56.5	-13.4	1,027	56.7	-10.9
DALIAN MABUCHI	124	8.1	1.6	161	8.1	-0.9	38	9.7	-2.3	87	10.0	5.1	130	9.5	4.7	170	9.4	6.1
WAFANGDIAN MABUCHI	121	7.9	11.3	158	8.0	9.3	32	8.0	-16.6	65	7.5	-18.4	102	7.5	-15.4	139	7.7	-11.7
JIANGSU MABUCHI	110	7.2	-5.4	143	7.2	-9.2	26	6.5	-28.7	56	6.5	-22.2	92	6.8	-16.4	130	7.2	-9.3
VIETNAM MABUCHI	241	15.8	19.2	319	16.0	17.7	69	17.4	-7.0	152	17.5	-2.9	235	17.2	-2.6	308	17.0	-3.2
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TAIWAN MABUCHI	2	0.2	-4.3	3	0.2	-9.0	0	0.2	-42.6	1	0.2	-35.7	2	0.2	-26.3	2	0.2	-18.1
MALAYSIA MABUCHI	39	2.6	-19.4	52	2.6	-15.7	12	3.2	8.8	26	3.1	7.5	31	2.3	-18.6	31	1.8	-38.8
Total	1,534	100.0	13.7	1,990	100.0	9.4	400	100.0	-14.1	868	100.0	-11.4	1,369	100.0	-10.8	1,811	100.0	-9.0

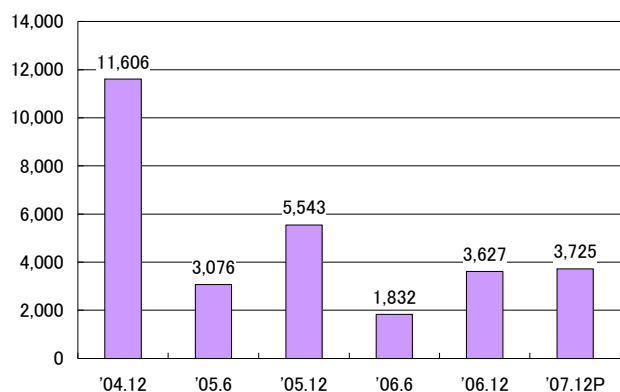
Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.12P		
	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%	Value	%	Change%
HONG KONG MABUCHI	236	56.7	7.3	507	56.7	5.7	783	56.6	1.3	1,013	55.8	-1.4	204	51.9	-13.5	883	50.8	-12.8
DALIAN MABUCHI	37	8.9	-4.6	76	8.5	-12.6	114	8.3	-12.3	148	8.2	-13.1	33	8.5	-9.6	136	7.9	-8.0
WAFANGDIAN MABUCHI	39	9.4	21.5	77	8.7	19.7	124	9.0	21.2	171	9.4	22.7	44	11.4	14.3	212	12.2	24.1
JIANGSU MABUCHI	40	9.7	54.5	83	9.3	48.3	124	9.0	34.6	162	8.9	24.7	37	9.5	-7.4	149	8.6	-8.0
VIETNAM MABUCHI	62	15.1	-9.6	148	16.6	-2.7	234	16.9	-0.3	316	17.4	2.3	71	18.0	13.1	329	19.0	4.4
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	0	0.0	-	1	0.5	-	24	1.4	2,827.5
TAIWAN MABUCHI	1	0.2	61.6	1	0.2	26.9	2	0.2	14.5	3	0.2	15.7	1	0.3	-0.7	3	0.2	12.5
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	416	100.0	4.1	894	100.0	2.9	1,384	100.0	1.1	1,815	100.0	0.2	393	100.0	-5.4	1,740	100.0	-4.1

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

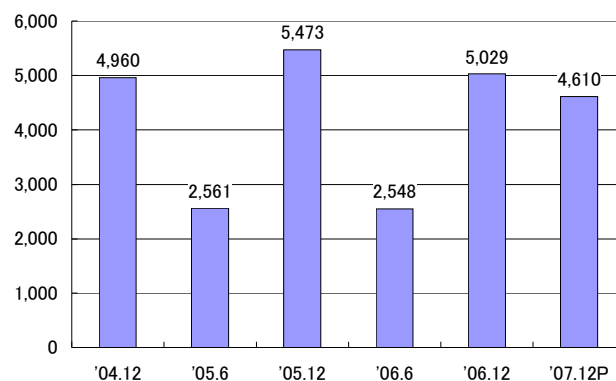
Capital Expenditures/ R&D Expenses

Millions of yen

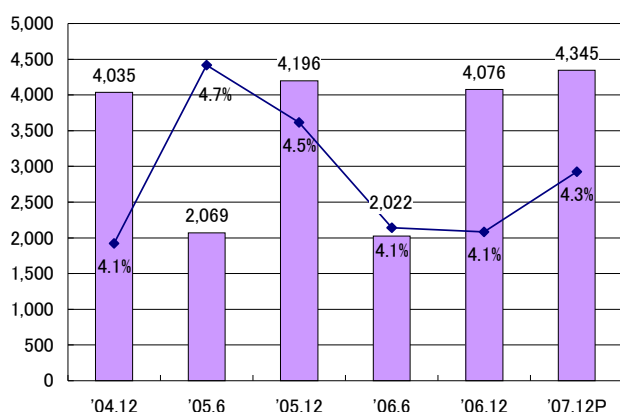
Capital Expenditures



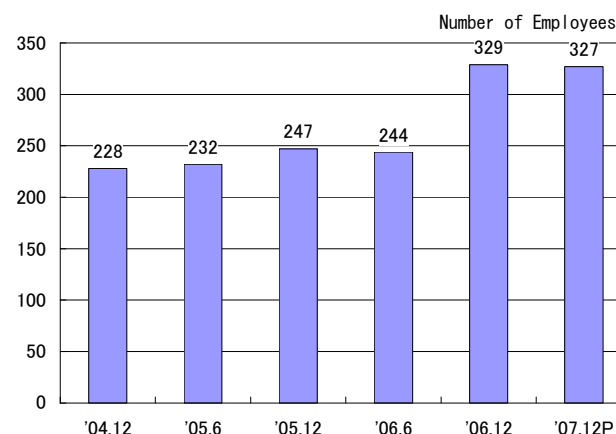
Depreciation and Amortization



R & D Expenses R & D Expenses/Net Sales(%)



R & D Personnel



Millions of yen (Change%)

Item	2004.12		2005.6		2005.12		2006.6		2006.12		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	11,606	104.6	3,076	-48.3	5,543	-52.2	1,832	-40.4	3,627	-34.6	3,725	2.7
Depreciation and Amortization	4,960	-5.4	2,561	10.3	5,473	10.3	2,548	-0.5	5,029	-8.1	4,610	-8.3
R & D Expenses	4,035	8.6	2,069	7.1	4,196	4.0	2,022	-2.3	4,076	-2.9	4,345	6.6
R & D Expenses/Net Sales(%)	4.1		4.7		4.5		4.1		4.1		4.3	
R & D Personnel (Number of Employees)	228	4.6	232	7.9	247	8.3	244	5.2	329	33.2	327	-0.6

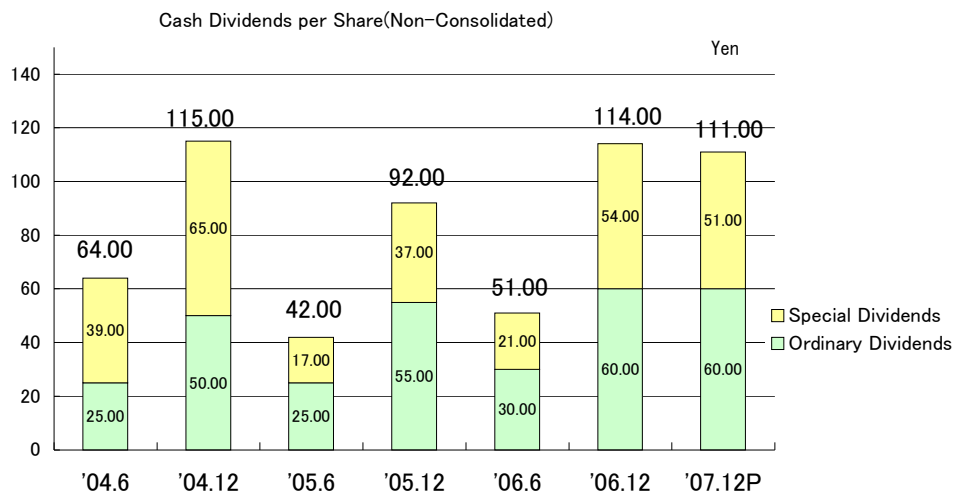
Assets, Liabilities and Net Assets



Millions of yen (Change%)

Item	As of		2006.3.31		2006.6.30		2006.9.30		2006.12.31		2007.3.31	
		%		%		%		%		%		%
Total Assets	228,688	5.4	228,295	2.3	232,782	3.3	236,999	4.2	234,688	2.6		
Current Assets	109,395	8.0	109,009	0.6	113,095	6.5	118,879	10.7	125,962	15.1		
Current Liabilities	10,454	14.8	11,054	3.9	12,139	27.5	12,100	22.0	10,212	-2.3		
Current Ratio(%)	1,046		986		932		982		1,233			
Cash & Cash Equivalents	61,261	3.1	66,499	3.7	67,144	11.5	72,639	12.5	69,989	14.2		
Inventories	17,074	1.0	17,344	-2.8	18,302	3.8	17,814	4.4	17,180	0.6		
Net Assets	212,413	4.2	212,216	1.8	215,445	1.9	219,217	3.5	218,889	3.0		
Equity Ratio(%)	92.9		93.0		92.6		92.5		93.3			

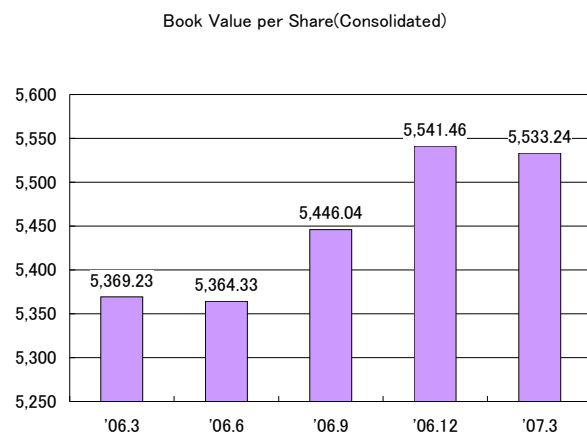
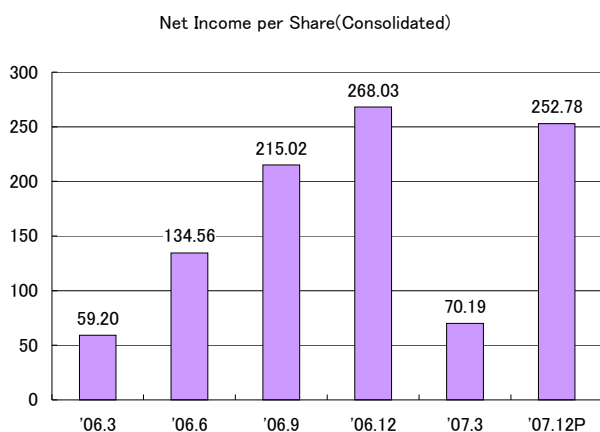
Per Share Data



Item	Fiscal Term		2004.12		2005.6		2005.12		2006.6		2006.12		2007.12P	
		%		%		%		%		%		%		%
(Non-Consolidated)														
Cash Dividends per Share(Yen)	115.00	-10.2	42.00	-34.4	92.00	-20.0	51.00	21.4	114.00	23.9	111.00	-2.6		
(Special Dividends)	65.00		17.00		37.00		21.00		54.00		51.00			
(Consolidated)														
Payout Ratio(%)	36.3				50.9				42.5		43.9			

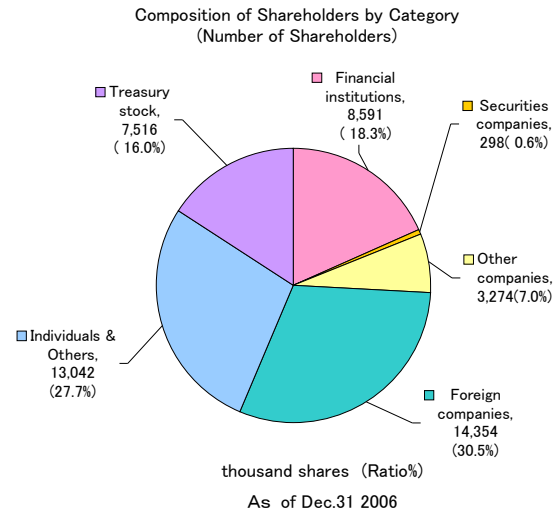
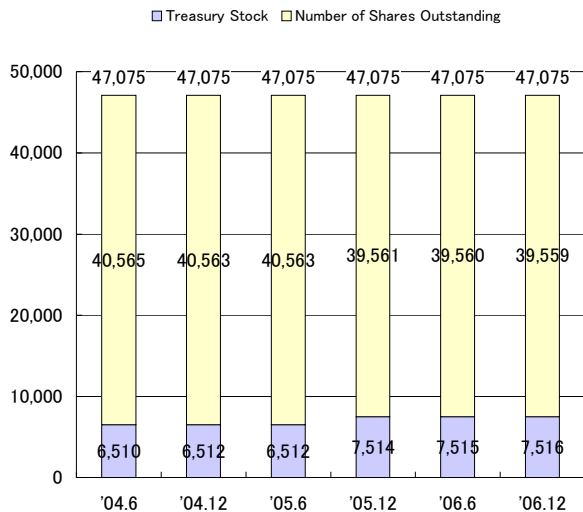
< Dividend Policy >

The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.



Item	Fiscal Term		2006.03		2006.06		2006.09		2006.12		2007.03		2007.12P	
		%		%		%		%		%		%		%
Net Income per Share(Yen)	59.20	10.8	134.56	31.3	215.02	51.7	268.03	48.3	70.19	18.6	252.78	-5.7		
Book Value per Share(Yen)	5,369.23	6.8	5,364.33	4.3	5,446.04	4.5	5,541.46	3.5	5,533.24	3.1				

Stock Information

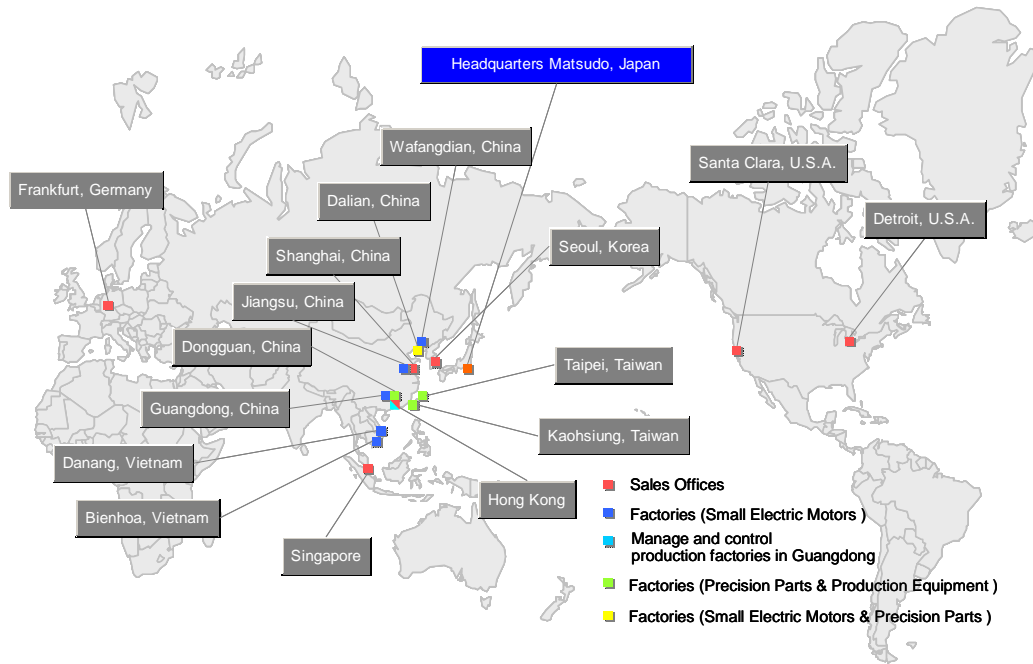


As of	2004.12.31		2005.6.30		2005.12.31		2006.6.30		2006.12.31	
	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0
Number of Shares Outstanding	40,563	86.2	40,563	86.2	39,561	84.0	39,560	84.0	39,559	84.0
Treasury stock	6,512	13.8	6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0

As of	2004.12.31		2005.6.30		2005.12.31		2006.6.30		2006.12.31	
	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%	(thousand shares)	%
Financial institutions	12,803	27.2	10,855	23.1	7,975	16.9	8,115	17.2	8,591	18.3
Securities companies	683	1.5	594	1.3	206	0.4	147	0.3	298	0.6
Other companies	3,357	7.1	4,877	10.4	3,015	6.4	3,289	7.0	3,274	7.0
Foreign companies	9,636	20.5	10,414	22.1	13,866	29.5	14,310	30.4	14,354	30.5
Individuals & Others	14,083	29.9	13,821	29.4	14,497	30.8	13,696	29.1	13,042	27.7
Treasury stock	6,512	13.8	6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0
Total	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0

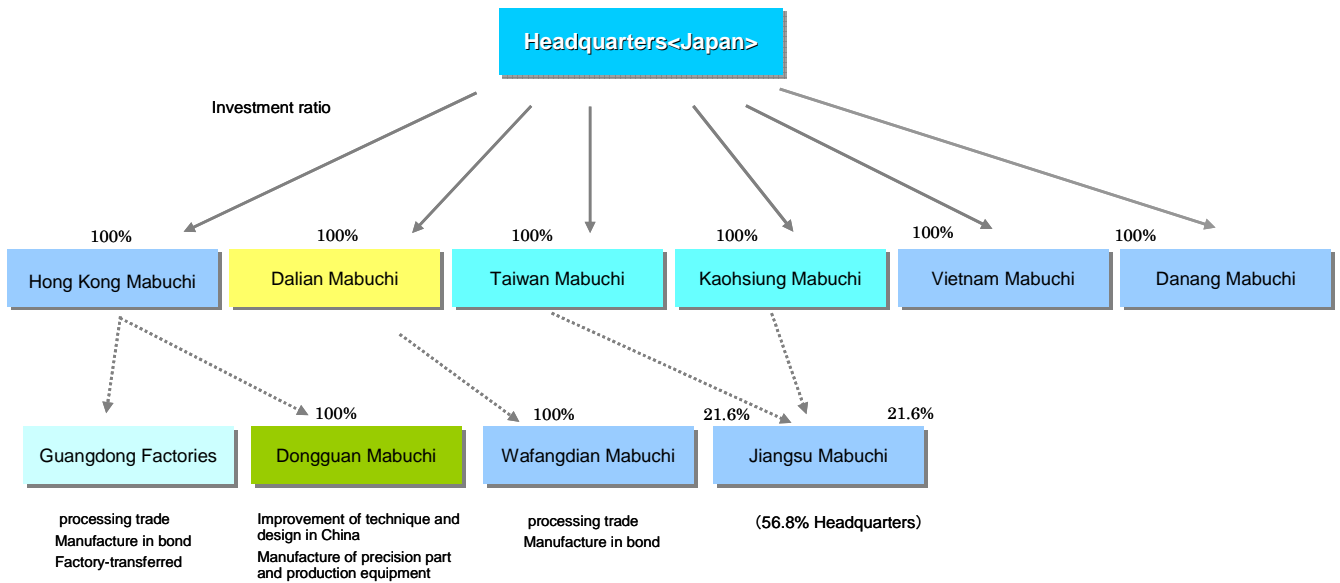
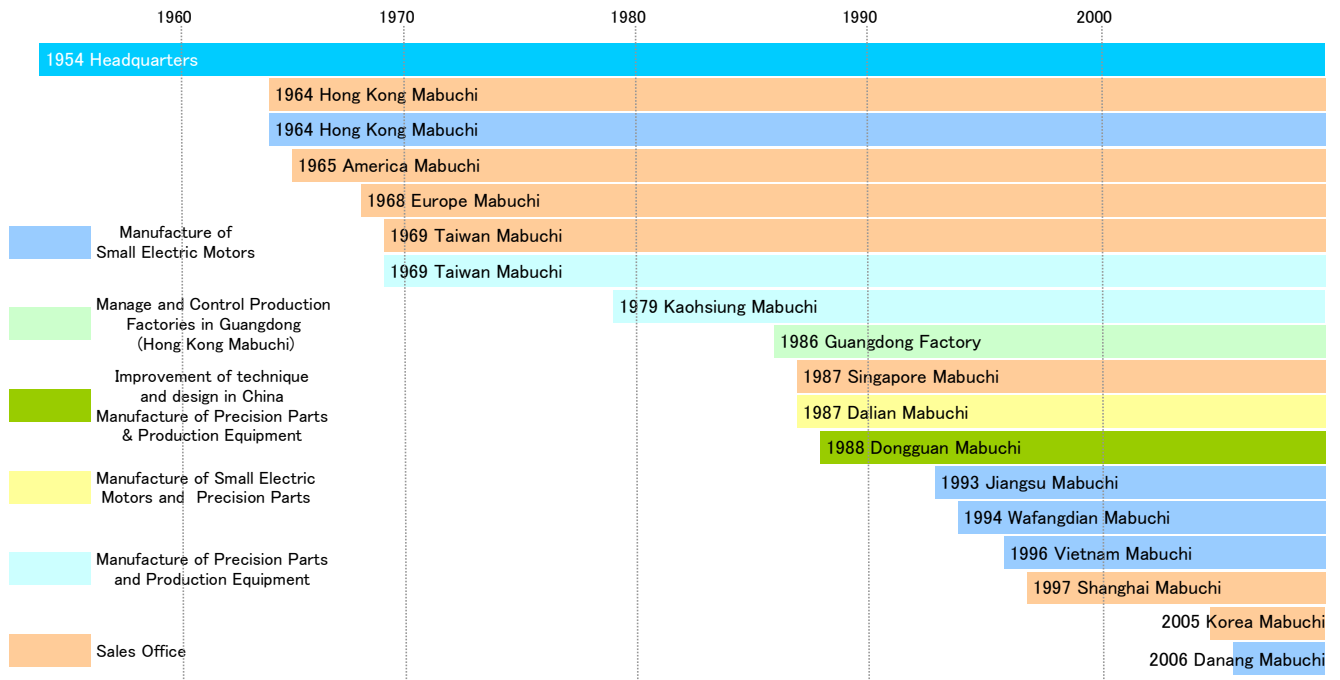
As of	2004.12.31		2005.6.30		2005.12.31		2006.6.30		2006.12.31	
	(Number of Shareholders)	%	(Number of Shareholders)	%	(Number of Shareholders)	%	(Number of Shareholders)	%	(Number of Shareholders)	%
Financial institutions	114	0.8	110	0.6	87	0.5	83	0.6	90	0.7
Securities companies	44	0.3	58	0.3	41	0.2	37	0.3	35	0.3
Other companies	232	1.7	257	1.5	253	1.5	224	1.5	201	1.6
Foreign companies	331	2.4	314	1.8	307	1.8	297	2.0	303	2.4
Individuals & Others	13,191	94.8	16,886	95.8	16,060	95.9	13,969	95.6	12,245	95.1
Treasury stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	13,913	100.0	17,626	100.0	16,749	100.0	14,611	100.0	12,875	100.0

Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of technique and design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE.LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors

International Specialization History



Number of Employees(Consolidated)

As of	2004.12.31			2005.6.30			2005.12.31			2006.6.30			2006.12.31		
	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%
Production Division	48,366	97.2	-4.2	48,293	97.1	-9.9	44,961	96.9	-7.0	46,113	97	-4.5	43,523	96.7	-3.2
Contract manufacturing labor at plants in China	32,020			30,733			25,660			30,006			26,853		
Sales Division	214	0.4	10.9	221	0.4	8.9	224	0.5	4.7	207	0.44	-6.3	219	0.5	-2.2
R & D Division	391	0.8	9.5	419	0.8	19.0	452	1.0	15.6	432	0.91	3.1	478	1.1	5.8
Administrative Division	772	1.6	-0.1	806	1.6	1.5	775	1.7	0.4	774	1.63	-4	795	1.8	2.6
Total	49,743	100	-4.0	49,739	100	-9.5	46,412	100	-6.7	47,526	100	-4.4	45,015	100	-3.0

Number of Employees(Non-Consolidated)

As of	2004.12.31			2005.6.30			2005.12.31			2006.6.30			2006.12.31		
	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%	Number of Employees	%	%
Total	784		-2.5	778		-3.6	763		-2.7	773		-0.6	760		-0.4

Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and sales of small electric motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 47,075,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>