



**Fact Book 2007**

**Half Year**

[2007. 1. 1~2007. 6. 30]

**MABUCHI MOTOR CO.,LTD.**

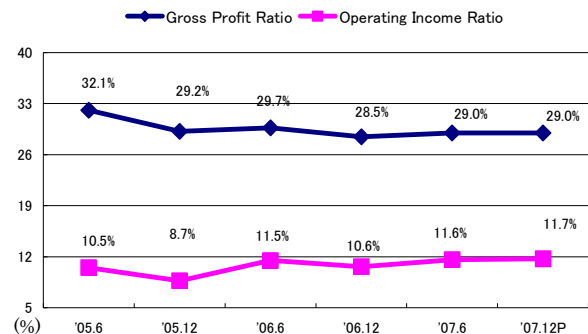
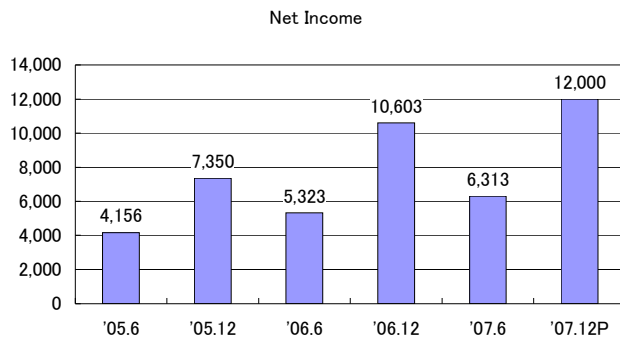
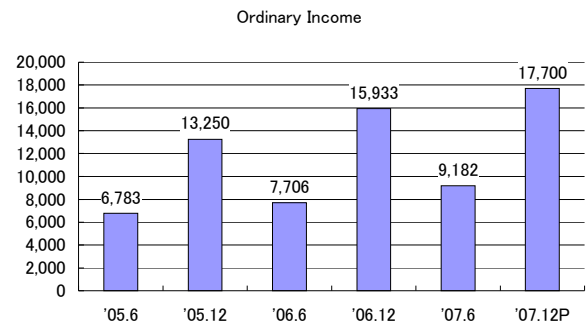
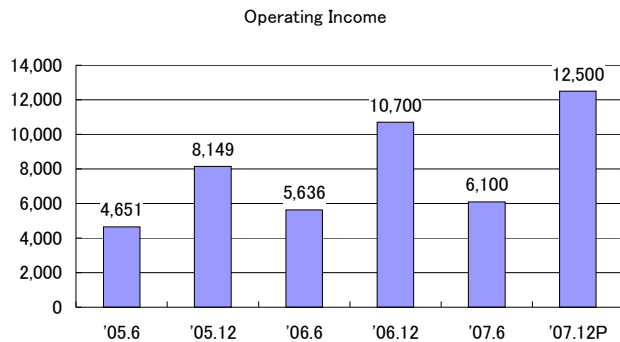
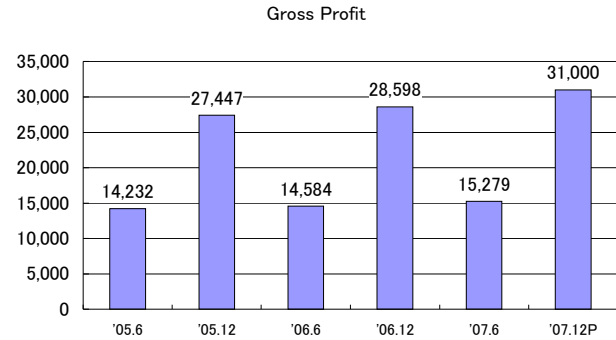
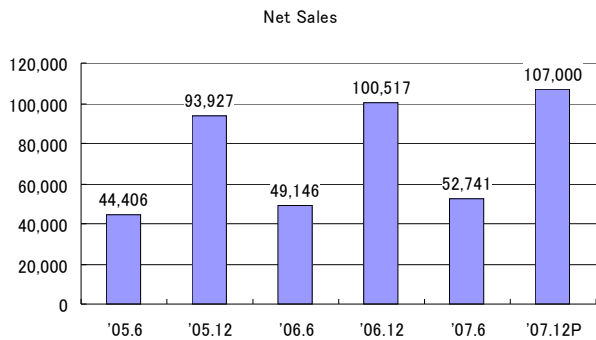
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# Sales & Profit

Millions of yen

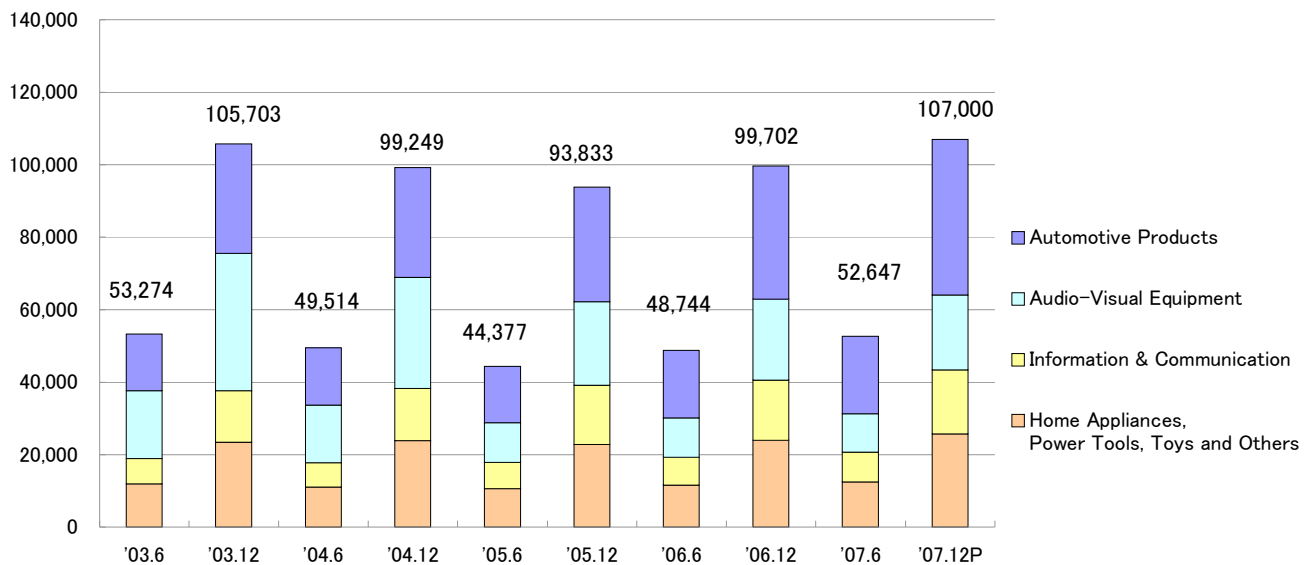


Millions of yen (Change%)

Item	2005.6		2005.12		2006.6		2006.12		2007.6		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	44,406	-10.3	93,927	-5.5	49,146	10.7	100,517	7.0	52,741	7.3	107,000	6.4
Gross Profit	14,232	-26.0	27,447	-23.8	14,584	2.5	28,598	4.2	15,279	4.8	31,000	8.4
Operating Income	4,651	-55.3	8,149	-52.9	5,636	21.2	10,700	31.3	6,100	8.2	12,500	16.8
Ordinary Income	6,783	-43.1	13,250	-33.1	7,706	13.6	15,933	20.2	9,182	19.2	17,700	11.1
Net Income	4,156	-50.7	7,350	-44.7	5,323	28.1	10,603	44.3	6,313	18.6	12,000	13.2
Gross Profit Ratio (%)	32.1		29.2		29.7		28.5		29.0		29.0	
Operating Income Ratio (%)	10.5		8.7		11.5		10.6		11.6		11.7	
ROE (Return on Equity) (%)			3.6				4.9					
ROA (Return on Assets) (%)			6.0				6.9					

## Motor Sales by Application

Millions of yen



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2002.6			2002.12			2003.6			2003.12			2004.6			2004.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	14,925	25.6	10.6	29,602	25.4	14.3	15,615	29.3	4.6	30,127	28.5	1.8	15,821	32.0	1.3	30,376	30.6	0.8
Audio-Visual Equipment	21,944	37.7	12.9	44,800	38.5	15.9	18,753	35.2	-14.5	37,866	35.8	-15.5	15,926	32.2	-15.1	30,567	30.8	-19.3
Information & Communication	8,212	14.1	19.7	16,240	13.9	15.6	7,014	13.1	-14.5	14,273	13.5	-12.1	6,678	13.5	-4.8	14,499	14.6	1.6
Home Appliances, Power Tools, Toys etc.	13,058	22.4	-3.5	25,688	22.0	-2.9	11,891	22.3	-8.9	23,435	22.2	-8.8	11,087	22.4	-6.8	23,806	24.0	1.6
Total Sales	58,141	100.0	9.0	116,332	100.0	10.7	53,274	100.0	-8.3	105,703	100.0	-9.1	49,514	100.0	-7.1	99,249	100.0	-6.1

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	15,561	35.1	-1.6	31,597	33.7	4.0	18,569	38.1	19.3	36,781	36.9	16.4	21,368	40.6	15.1	42,916	40.1	16.7
Audio-Visual Equipment	10,915	24.6	-31.5	23,061	24.6	-24.6	10,885	22.3	-0.3	22,361	22.4	-3.0	10,625	20.2	-2.4	20,722	19.4	-7.3
Information & Communication	7,319	16.5	9.6	16,402	17.5	13.1	7,702	15.8	5.2	16,658	16.7	1.6	8,243	15.6	7.0	17,618	16.5	5.8
Home Appliances, Power Tools, Toys etc.	10,581	23.8	-4.6	22,772	24.3	-4.3	11,586	23.8	9.5	23,900	24.0	5.0	12,410	23.6	7.1	25,742	24.1	7.7
Total Sales	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3	52,647	100.0	8.0	107,000	100.0	7.3

### Average Sales Price

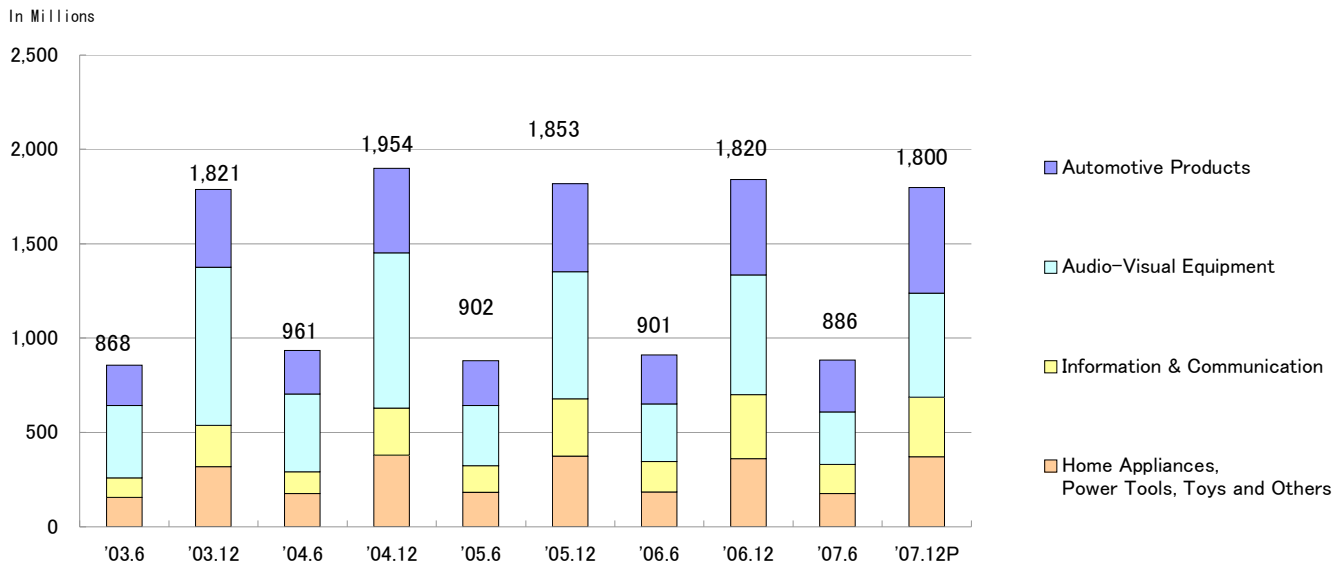
Yen

Fiscal Term	2005.6	2005.12	2006.6	2006.12	2007.6	2007.12P
Automotive Products	65.52	67.80	71.34	72.80	76.71	76.73
Audio-Visual Equipment	34.04	34.21	35.46	35.15	38.14	37.42
Information & Communication	45.47	48.66	51.39	52.72	54.20	55.88
Home Appliances, Power Tools, Toys etc.	57.71	60.89	62.81	65.84	70.05	69.28
Total Sales	49.17	50.62	54.06	54.77	59.39	59.44

### Average Exchange Rate

Fiscal Term	2005.1~6	2005.1~12	2006.1~6	2006.1~12	2007.1~6	2007.1~12P
US\$ : ¥	106.10	110.21	115.72	116.38	120.15	118.58

## Motor Sales Quantity by Application



In Millions (Ratio%)/(Change%)

Fiscal Term	2002.6			2002.12			2003.6			2003.12			2004.6			2004.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	194	23.6	9.8	392	22.4	13.7	214	24.6	10.1	413	22.7	5.4	230	24.0	7.5	448	22.9	8.4
Audio-Visual Equipment	368	44.8	19.4	812	46.5	30.5	384	44.2	4.3	838	46.1	3.3	412	42.9	7.2	822	42.1	-1.9
Information & Communication	103	12.6	22.5	219	12.5	25.7	114	13.1	10.1	250	13.8	14.1	140	14.6	22.6	304	15.6	21.6
Home Appliances, Power Tools, Toys etc.	154	18.8	-6.0	322	18.4	0.7	155	17.8	0.4	318	17.5	-1.2	177	18.5	14.6	379	19.4	19.1
Total Sales	821	100.0	11.8	1,746	100.0	19.4	868	100.0	5.7	1,821	100.0	4.3	961	100.0	10.6	1,954	100.0	7.3

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	237	26.3	3.0	466	25.2	4.0	260	28.9	9.6	505	27.8	8.4	278	31.4	7.0	559	31.1	10.7
Audio-Visual Equipment	320	35.5	-22.3	674	36.4	-17.9	306	34.0	-4.3	636	34.9	-5.7	278	31.4	-9.2	553	30.8	-12.9
Information & Communication	160	17.8	14.9	337	18.2	10.8	149	16.6	-6.9	315	17.4	-6.4	152	17.2	1.5	315	17.5	-0.2
Home Appliances, Power Tools, Toys etc.	183	20.3	3.1	374	20.2	-1.1	184	20.5	0.6	362	19.9	-3.2	177	20.0	-4.0	371	20.6	2.4
Total Sales	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,800	100.0	-1.1

### <Typical Application>

#### <Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifters, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Idle speed controller, Trunk opener, Fuel-tank lid opener, Automatic antenna lifter, Emission control device, Steering lock, Intake manifold control valve etc.

#### <Audio-Visual Equipment>

DVD players/recorder, CD player, Mini component system, Car component system, Car CD changer, Car navigation system, Video game, Video camera, etc.

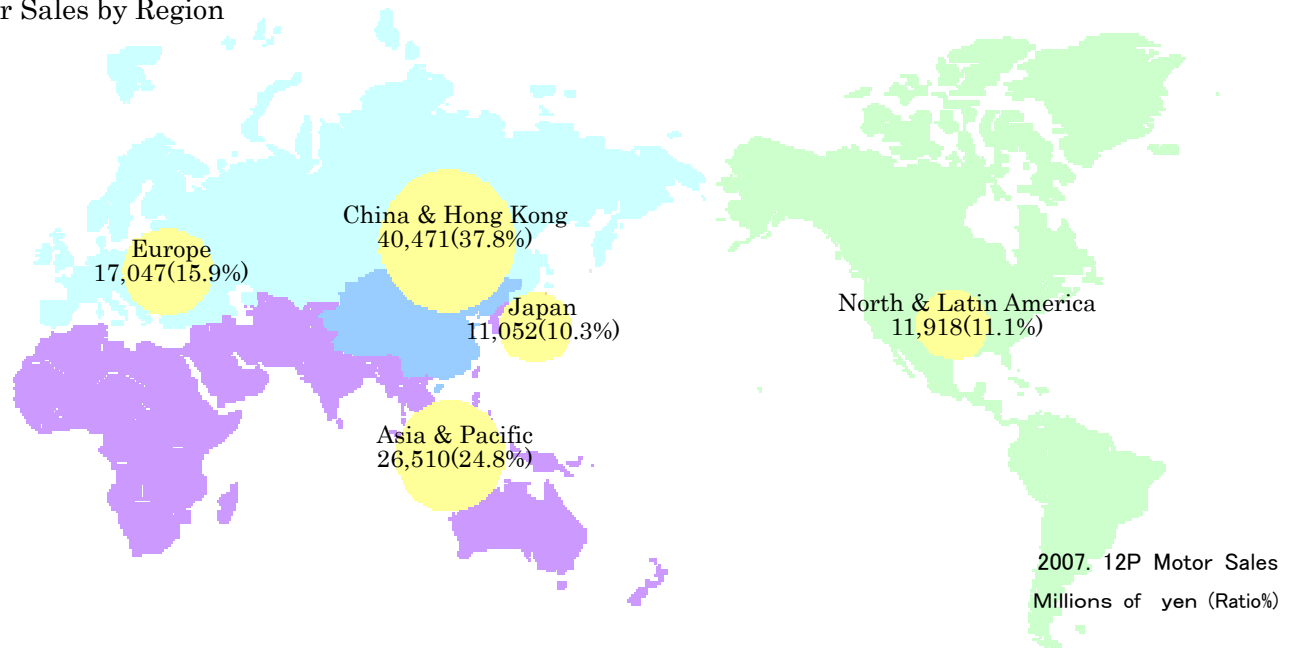
#### <Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

#### <Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc  
(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.  
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.  
(Toys, Miniature models, etc.)  
(Health & Wellness) Blood pressure meter, Massager, etc.

## Motor Sales by Region



### Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2002.6			2002.12			2003.6			2003.12			2004.6			2004.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	5,851	10.1	-11.5	11,942	10.3	-4.7	5,755	10.8	-1.6	11,611	11.0	-2.8	5,913	11.9	2.7	11,536	11.6	-0.6
North & Latin America	6,964	12.0	1.1	12,624	10.9	-1.6	5,678	10.6	-18.5	10,182	9.6	-19.3	4,706	9.5	-17.1	9,091	9.1	-10.7
Europe	8,084	13.9	3.5	15,186	13.1	2.8	8,032	15.0	-0.6	14,781	14.0	-2.7	6,974	14.1	-13.2	13,848	14.0	-6.3
China & Hong Kong	23,980	41.2	21.0	50,736	43.6	21.8	22,088	41.4	-7.9	45,797	43.3	-9.7	21,408	43.2	-3.1	44,855	45.2	-2.1
Asia Pacific	13,260	22.8	8.7	25,842	22.2	10.9	11,719	21.9	-11.6	23,331	22.1	-9.7	10,511	21.2	-10.3	19,917	20.1	-14.6
total Sales	58,141	100.0	9.0	116,332	100.0	10.7	53,274	100.0	-8.4	105,703	100.0	-9.1	49,514	100.0	-7.1	99,249	100.0	-6.1

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	5,620	12.7	-4.9	10,928	11.6	-5.3	5,505	11.3	-2.0	10,902	10.9	-0.2	5,314	10.1	-3.5	11,052	10.3	1.4
North & Latin America	4,347	9.8	-7.6	8,728	9.3	-4.0	5,194	10.7	19.5	10,459	10.5	19.8	5,876	11.2	13.1	11,918	11.1	13.9
Europe	6,582	14.8	-5.6	13,068	13.9	-5.6	7,315	15.0	11.1	14,430	14.5	10.4	8,915	16.9	21.9	17,047	15.9	18.1
China & Hong Kong	18,919	42.6	-11.6	41,665	44.4	-7.1	20,252	41.5	7.0	41,105	41.2	-1.3	19,440	36.9	-4.0	40,471	37.8	-1.5
Asia Pacific	8,907	20.1	-15.3	19,443	20.7	-2.4	10,475	21.5	17.6	22,804	22.9	17.3	13,101	24.9	25.1	26,510	24.8	16.2
total Sales	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3	52,647	100.0	8.0	107,000	100.0	7.3

### Motor Sales Quantity

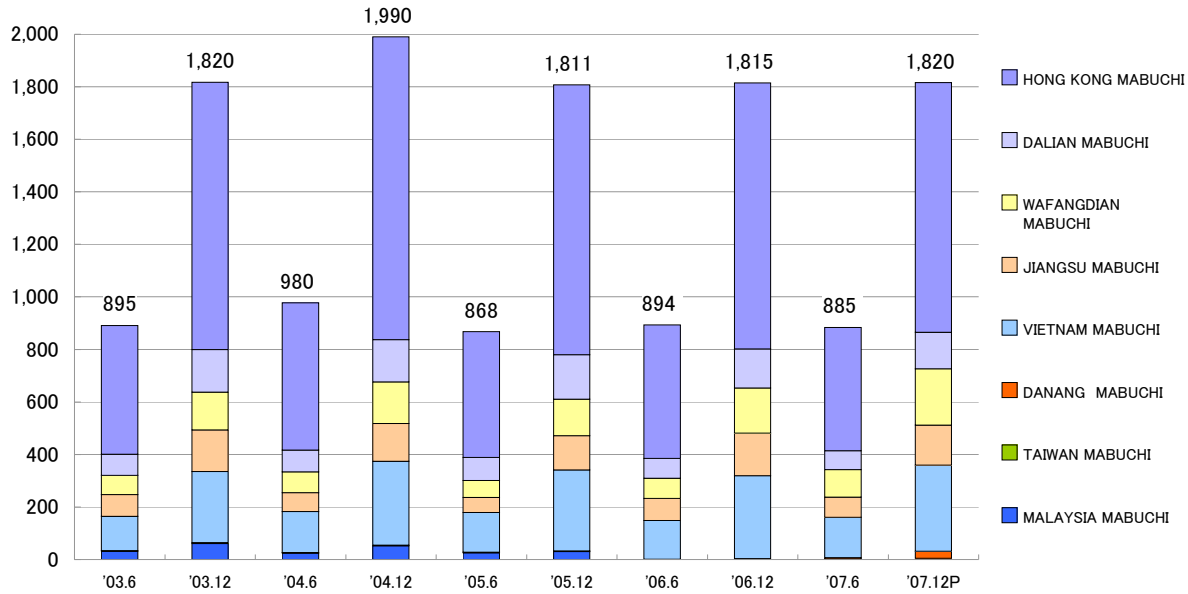
In Millions (Ratio%)/(Change%)

Fiscal Term	2002.6			2002.12			2003.6			2003.12			2004.6			2004.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	69	8.5	-6.1	141	8.1	-1.6	69	8.0	0.1	140	7.7	-1.0	72	7.5	4.0	142	7.3	2.0
North & Latin America	69	8.5	4.4	136	7.8	6.9	68	7.8	-2.7	125	6.9	-7.9	66	7.0	-1.8	126	6.5	0.4
Europe	111	13.6	4.6	218	12.5	7.2	119	13.8	7.2	227	12.5	4.1	118	12.4	-0.9	231	11.8	1.6
China & Hong Kong	396	48.2	24.7	890	51.0	34.7	429	49.4	8.3	946	52.0	6.4	514	53.5	19.7	1,085	55.5	14.6
Asia Pacific	174	21.2	2.7	359	20.6	10.2	181	20.9	4.1	380	20.9	5.8	188	19.6	3.9	368	18.9	-3.0
total Sales	821	100.0	11.8	1,746	100.0	19.4	868	100.0	5.6	1,821	100.0	4.3	961	100.0	10.6	1,954	100.0	7.3

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	71	7.9	-1.5	141	7.6	-1.0	72	8.1	2.1	144	7.9	1.7	70	8.0	-3.1	145	8.1	1.1
North & Latin America	56	6.3	-14.9	110	6.0	-12.1	64	7.2	13.8	126	6.9	13.7	67	7.7	5.0	136	7.6	8.0
Europe	117	13.0	-1.4	225	12.1	-2.8	123	13.7	5.8	238	13.1	5.9	135	15.3	9.4	258	14.4	8.6
China & Hong Kong	480	53.3	-6.5	1,005	54.3	-7.3	454	50.4	-5.6	917	50.4	-8.8	401	45.3	-11.5	832	46.2	-9.3
Asia Pacific	176	19.5	-6.6	370	20.0	0.5	186	20.6	5.6	395	21.7	6.5	210	23.8	13.2	427	23.8	8.3
total Sales	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,800	100.0	-1.1

# Manufacturing Quantity by Factory

In Millions



In Millions (Ratio)/(Change%)

Fiscal Term	2002.6			2002.12			2003.6			2003.12			2004.6			2004.12		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	450	57.1	2.2	948	55.8	16.2	490	54.7	8.9	1,018	55.9	7.4	561	57.3	14.5	1,153	57.9	13.2
DALIAN MABUCHI	67	8.4	-10.6	140	8.3	-0.3	81	9.1	22.9	162	8.9	15.8	83	8.5	1.4	161	8.1	-0.9
WAFANGDIAN MABUCHI	59	7.5	2.4	130	7.7	25.0	72	8.1	23.7	144	7.9	10.8	79	8.1	9.6	158	8.0	9.3
JIANGSU MABUCHI	76	9.6	4.8	168	9.9	36.7	83	9.3	10.8	158	8.7	-6.4	72	7.4	-14.0	143	7.2	-9.2
VIETNAM MABUCHI	92	11.7	13.7	220	13.0	37.3	131	14.7	43.1	271	14.9	23.1	156	16.0	19.1	319	16.0	17.7
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TAIWAN MABUCHI	3	0.4	-20.0	5	0.3	-22.4	2	0.2	-26.3	3	0.2	-28.5	2	0.2	4.7	3	0.2	-9.0
MALAYSIA MABUCHI	43	5.4	-21.8	84	5.0	-17.2	32	3.6	-23.3	61	3.4	-26.7	24	2.5	-24.0	52	2.6	-15.7
Total	789	100.0	0.7	1,698	100.0	16.8	895	100.0	13.5	1,820	100.0	7.2	980	100.0	9.5	1,990	100.0	9.4

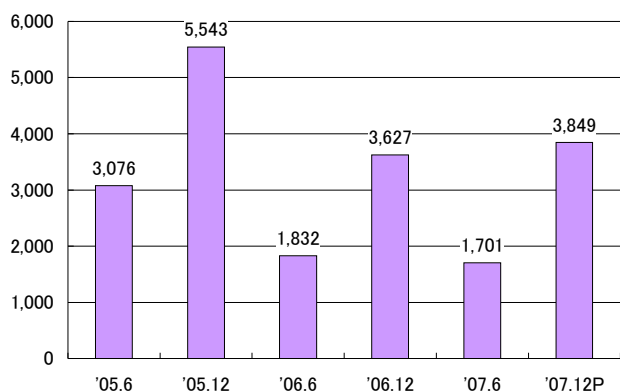
Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	479	55.2	-14.6	1,027	56.7	-10.9	507	56.7	5.7	1,013	55.8	-1.4	469	53.1	-7.3	951	52.3	-6.1
DALIAN MABUCHI	87	10.0	5.1	170	9.4	6.1	76	8.5	-12.6	148	8.2	-13.1	72	8.1	-5.5	139	7.7	-5.8
WAFANGDIAN MABUCHI	65	7.5	-18.4	139	7.7	-11.7	77	8.7	19.7	171	9.4	22.7	104	11.8	33.9	215	11.9	25.9
JIANGSU MABUCHI	56	6.5	-22.2	130	7.2	-9.3	83	9.3	48.3	162	8.9	24.7	77	8.7	-7.4	152	8.4	-6.0
VIETNAM MABUCHI	152	17.5	-2.9	308	17.0	-3.2	148	16.6	-2.7	316	17.4	2.3	154	17.5	4.4	320	18.0	3.9
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	0	0.0	-	5	0.6	-	27	1.5	3,122.5
TAIWAN MABUCHI	1	0.2	-35.7	2	0.2	-18.1	1	0.2	26.9	3	0.2	15.7	2	0.2	20.7	4	0.2	32.4
MALAYSIA MABUCHI	26	3.1	7.5	31	1.8	-38.8	-	-	-	-	-	-	-	-	-	-	-	-
Total	868	100.0	-11.4	1,811	100.0	-9.0	894	100.0	2.9	1,815	100.0	0.2	885	100.0	-1.0	1,820	100.0	0.2

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

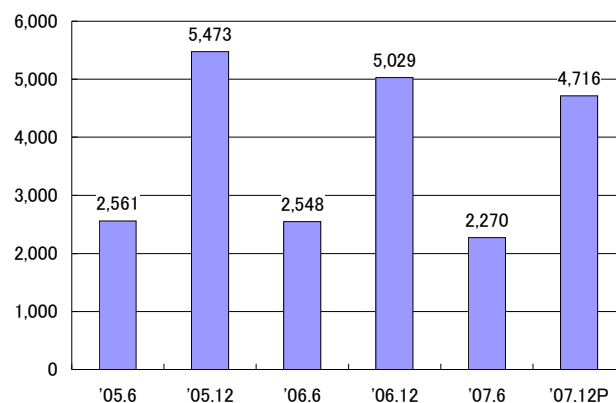
# Capital Expenditures/ R&D Expenses

Millions of yen

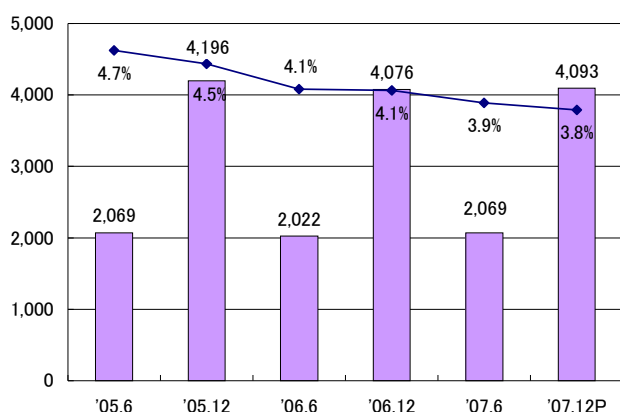
Capital Expenditures



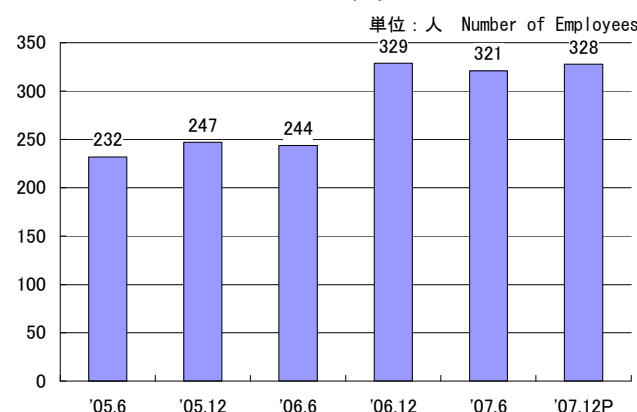
Depreciation and Amortization



R & D Expenses R & D Expenses/Net Sales(%)



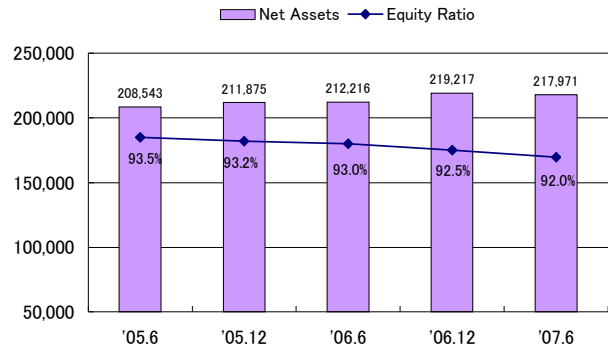
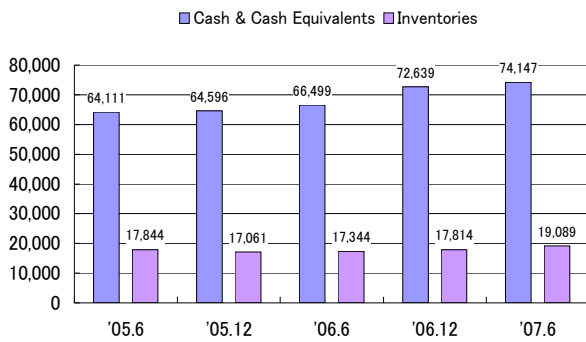
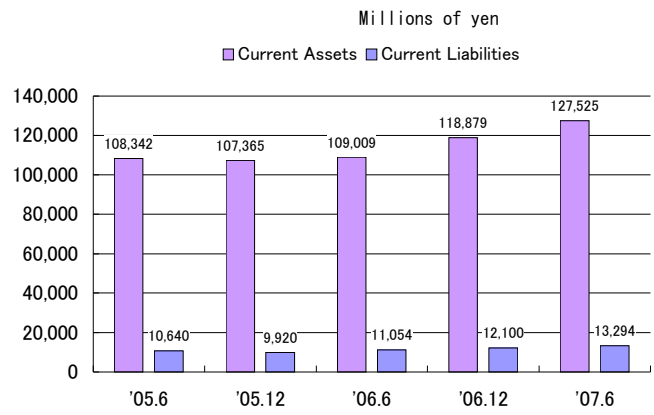
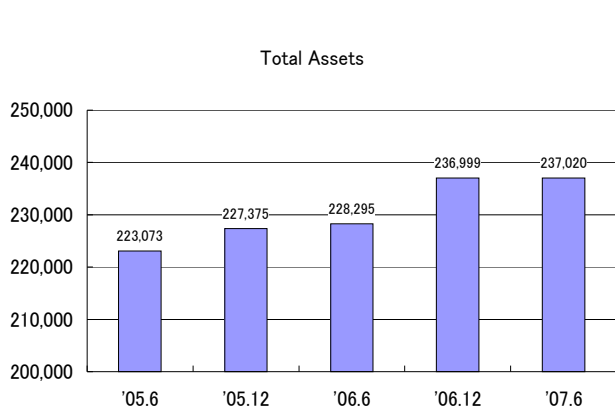
R & D Personnel (Number of Employees)



Millions of yen (Change%)

Item	2005.6		2005.12		2006.6		2006.12		2007.6		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	3,076	-48.3	5,543	-52.2	1,832	-40.4	3,627	-34.6	1,701	-7.2	3,849	6.1
Depreciation and Amortization	2,561	10.3	5,473	10.3	2,548	-0.5	5,029	-8.1	2,270	-10.9	4,716	-6.2
R & D Expenses	2,069	7.1	4,196	4.0	2,022	-2.3	4,076	-2.9	2,069	2.3	4,093	0.4
R & D Expenses/Net Sales(%)	4.7		4.5		4.1		4.1		3.9		3.8	
R & D Personnel (Number of Employees)	232	7.9	247	8.3	244	5.2	329	33.2	321	31.6	328	-0.3

# Assets, Liabilities and Net Assets

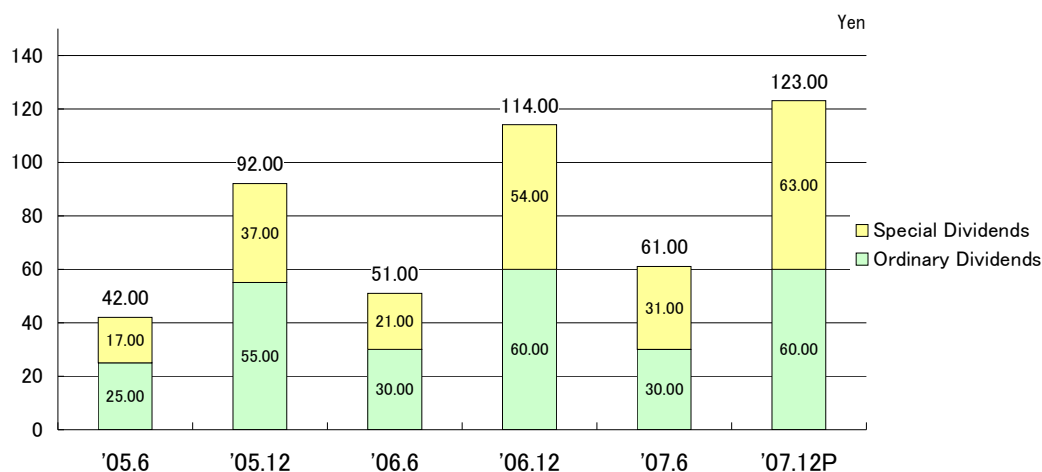


Millions of yen (Change%)

Item	As of		2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
		%		%		%		%		%		%
Total Assets	223,073	1.9	227,375	5.0	228,295	2.3	236,999	4.2	237,020	3.8		
Current Assets	108,342	-1.5	107,365	7.7	109,009	0.6	118,879	10.7	127,525	17.0		
Current Liabilities	10,640	-14.1	9,920	-10.0	11,054	3.9	12,100	22.0	13,294	20.3		
Current Ratio(%)	1,018		1,082		986		982		959			
Cash & Cash Equivalents	64,111	-3.1	64,596	10.2	66,499	3.7	72,639	12.5	74,147	11.5		
Inventories	17,844	6.4	17,061	3.8	17,344	-2.8	17,814	4.4	19,089	10.1		
Net Assets	208,543	3.3	211,875	5.1	212,216	1.8	219,217	3.5	217,971	2.7		
Equity Ratio	93.5		93.2		93.0		92.5		92.0			

## Per Share Data

Cash Dividends per Share(Non-Consolidated)

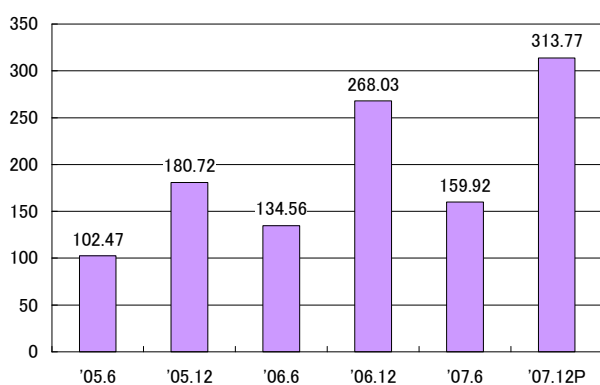


Item	Fiscal Term		2005.6		2005.12		2006.6		2006.12		2007.6.30		2007.12P	
		%		%		%		%		%		%		%
(Non-Consolidated)														
Cash Dividends per Share(Yen)	42.00	-34.4	92.00	-20.0	51.00	21.4	114.00	23.9	61.00	19.6	123.00	7.9		
(Special Dividends)	17.00		37.00		21.00		54.00		31.00		63.00			
(Consolidated)														
Payout Ratio(%)			38.3				42.5				39.2			

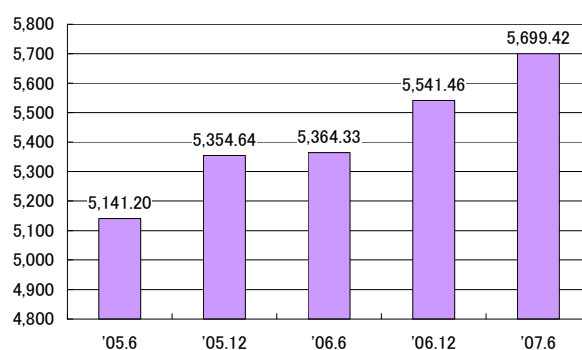
### < Dividend Policy >

The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Net Income per Share(Consolidated)



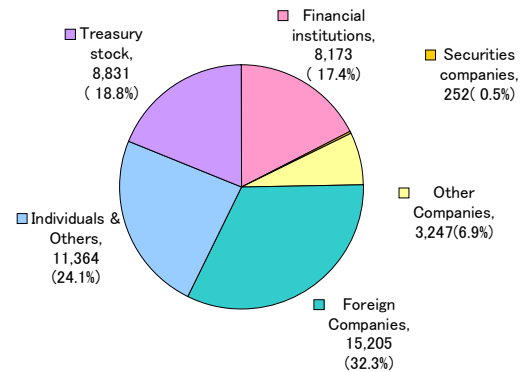
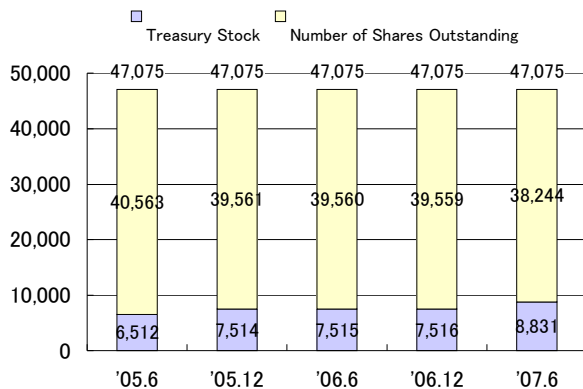
Book Value per Share(Consolidated)



Item	Fiscal Term		2005.6		2005.12		2006.6		2006.12		2007.6.30		2007.12P	
		%		%		%		%		%		%		%
Net Income per Share(Yen)	102.47	-47.7	180.72	-42.8	134.56	31.3	268.03	48.3	159.92	18.8	313.77	17.1		
Book Value per Share(Yen)	5,141.20	3.3	5,354.64	7.8	5,364.33	4.3	5,541.46	3.5	5,699.42	6.2				

## Stock Information

Composition of Shareholders by Category (Number of Shares)



thousand shares (Ratio%)  
As of June. 30 2007

Item	As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
		Number of Shares	%	Number of Shares	%	Number of Shares	%	Number of Shares	%	Number of Shares	%
Number of Shares Issued		47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0
Number of Shares Outstanding		40,563	86.2	39,561	84.0	39,560	84.0	39,559	84.0	38,244	81.2
Treasury stock		6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0	8,831	18.8

Composition of Shareholders by Category (Number of Shares)

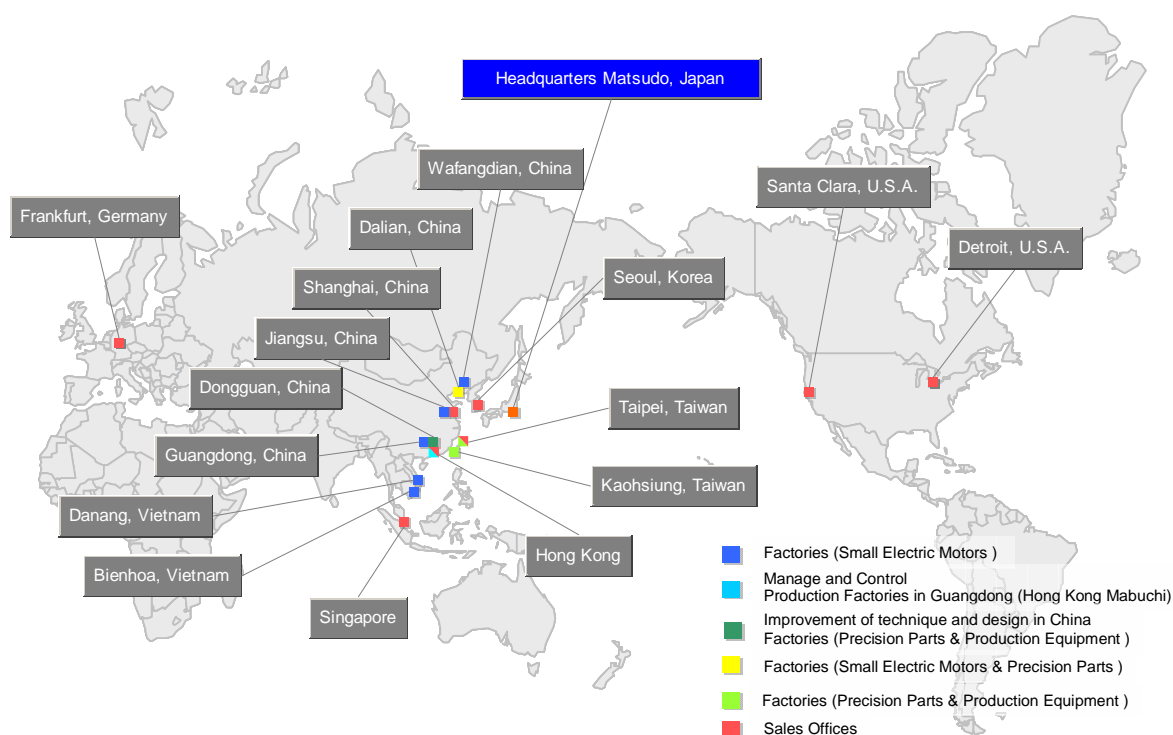
(thousand shares)

Item	As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
		Number of Shares	%	Number of Shares	%	Number of Shares	%	Number of Shares	%	Number of Shares	%
Financial institutions		10,855	23.1	7,975	16.9	8,115	17.2	8,591	18.3	8,173	17.4
Securities companies		594	1.3	206	0.4	147	0.3	298	0.6	252	0.5
Other Companies		4,877	10.4	3,015	6.4	3,289	7.0	3,274	7.0	3,247	6.9
Foreign Companies		10,414	22.1	13,866	29.5	14,310	30.4	14,354	30.5	15,205	32.3
Individuals & Others		13,821	29.4	14,497	30.8	13,696	29.1	13,042	27.7	11,364	24.1
Treasury stock		6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0	8,831	18.8
Total		47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0

Composition of Shareholders by Category (Number of Shareholders)

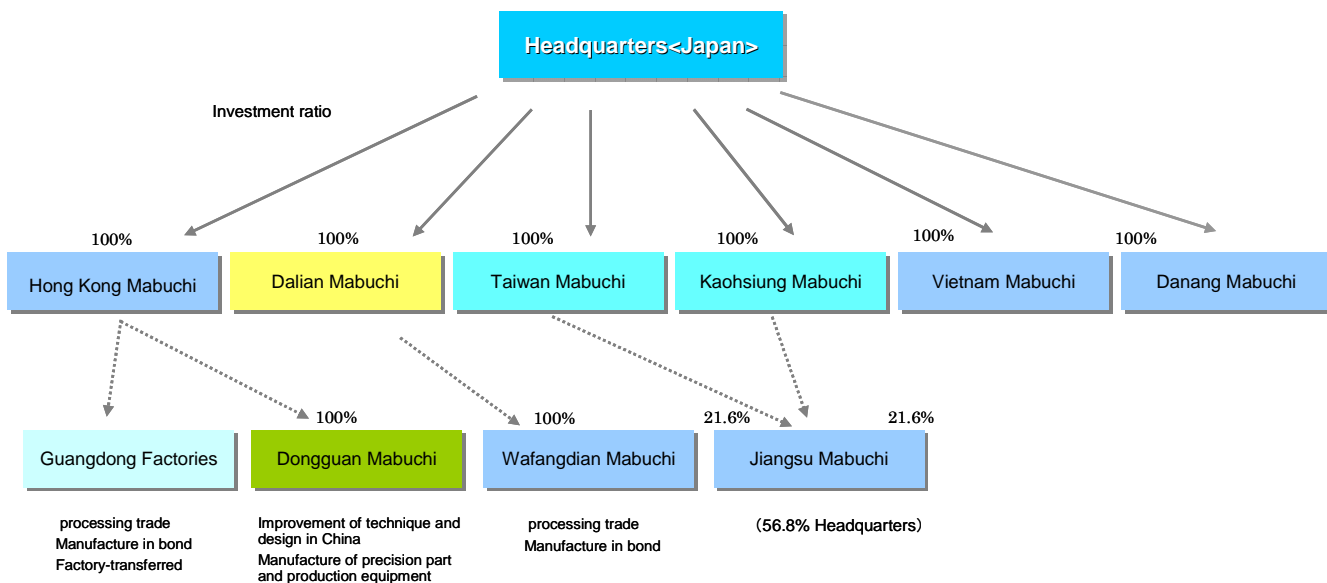
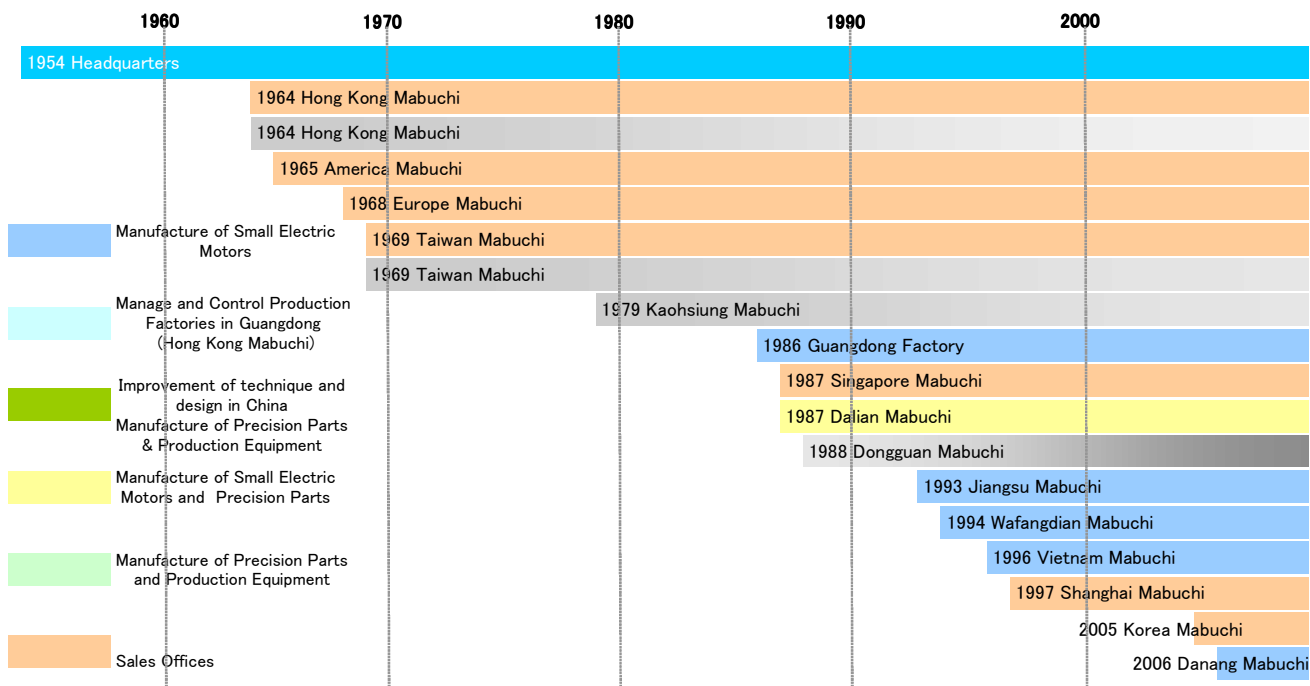
Item	As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
		Number of Shareholders	%	Number of Shareholders	%	Number of Shareholders	%	Number of Shareholders	%	Number of Shareholders	%
Financial institutions		110	0.6	87	0.5	83	0.6	90	0.7	85	0.8
Securities companies		58	0.3	41	0.2	37	0.3	35	0.3	36	0.3
Other Companies		257	1.5	253	1.5	224	1.5	201	1.6	190	1.7
Foreign Companies		314	1.8	307	1.8	297	2.0	303	2.4	289	2.6
Individuals & Others		16,886	95.8	16,060	95.9	13,969	95.6	12,245	95.1	10,540	94.6
Treasury stock		1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total		17,626	100.0	16,749	100.0	14,611	100.0	12,875	100.0	11,141	100.0

## Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of technique and design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE.LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors

# International Specialization History



## Number of Employees(Consolidated)

As of	2005.6.30			2005.12.31			2006.6.30			2006.12.31			2007.6.30		
	Number	%	%	Number	%	%	Number	%	%	Number	%	%	Number	%	%
Production Division	48,293	97.1	-9.9	44,961	96.9	-7.0	46,113	97.0	-4.5	43,523	96.7	-3.2	47,386	96.9	2.8
(Contract manufacturing labor at plants in China)	(30,733)			(25,660)			(30,006)			(26,853)			(29,756)		
Sales Division	221	0.4	8.9	224	0.5	4.7	207	0.4	-6.3	219	0.5	-2.2	217	0.4	4.8
R & D Division	419	0.8	19.0	452	1.0	15.6	432	0.9	3.1	478	1.1	5.8	507	1.0	17.4
Administrative Division	806	1.6	1.5	775	1.7	0.4	774	1.6	-4	795	1.8	2.6	802	1.6	3.6
Total	49,739	100	-9.5	46,412	100	-6.7	47,526	100	-4.4	45,015	100	-3.0	48,912	100	2.9

## Number of Employees(Non-Consolidated)

As of	2005.6.30			2005.12.31			2006.6.30			2006.12.31			2007.6.30		
	Number	%	%	Number	%	%	Number	%	%	Number	%	%	Number	%	%
Total	778		-3.6	763		-2.7	773		-0.6	760		-0.4	769		-0.5

## Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and sales of small electric motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 47,075,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>