



## **Fact Book 2007**

### **The Third Quarter of Fiscal 2007**

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**MABUCHI MOTOR CO., LTD.**

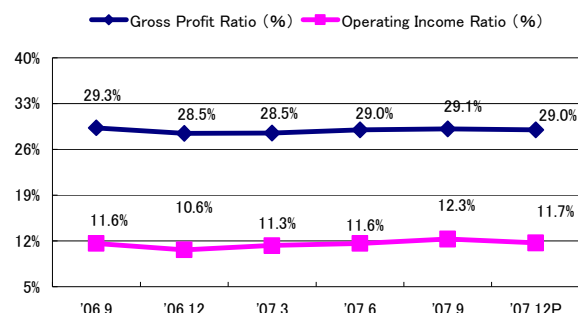
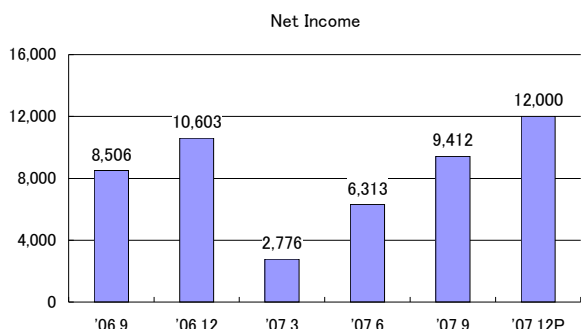
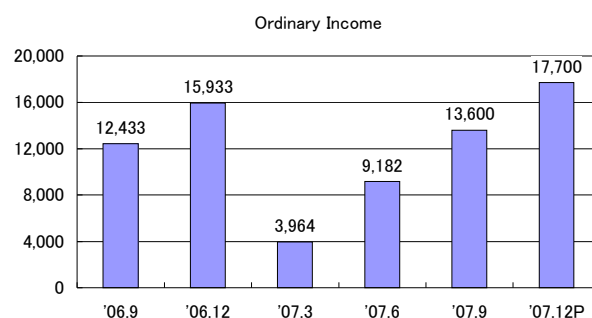
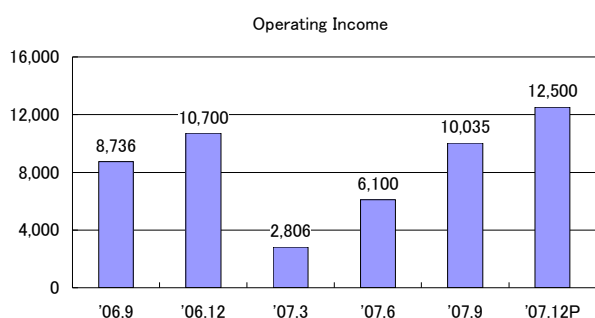
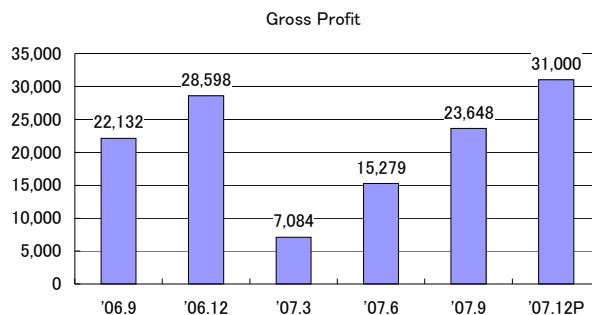
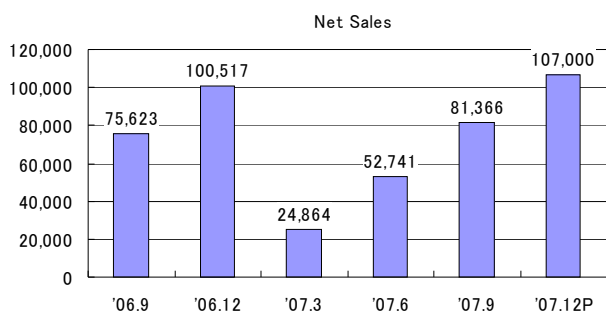
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# Sales & Profit

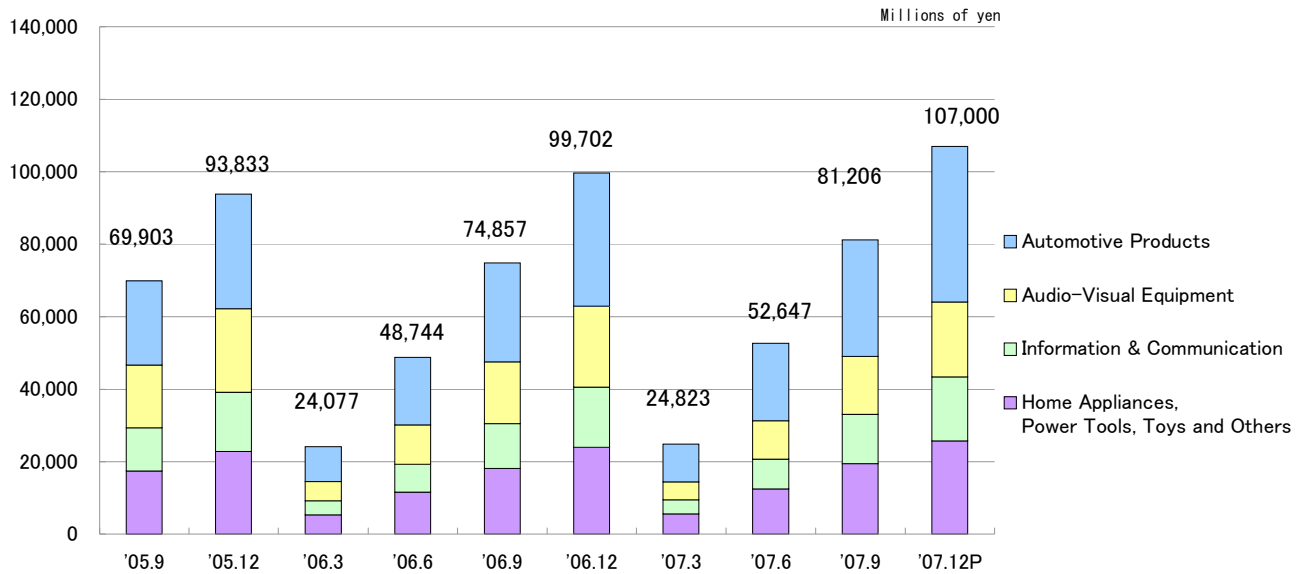
Millions of yen



Millions of yen (Change%)

Item	2006.9		2006.12		2007.3		2007.6		2007.9		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	75,623	8.1	100,517	7.0	24,864	3.1	52,741	7.3	81,366	7.6	107,000	6.4
Gross Profit	22,132	4.6	28,598	4.2	7,084	0.7	15,279	4.8	23,648	6.8	31,000	8.4
Operating Income	8,736	28.2	10,700	31.3	2,806	3.2	6,100	8.2	10,035	14.9	12,500	16.8
Ordinary Income	12,433	23.5	15,933	20.2	3,964	8.2	9,182	19.2	13,600	9.4	17,700	11.1
Net Income	8,506	48.0	10,603	44.3	2,776	18.6	6,313	18.6	9,412	10.7	12,000	13.2
Gross Profit Ratio (%)	29.3		28.5		28.5		29.0		29.1		29.0	
Operating Income Ratio (%)	11.6		10.6		11.3		11.6		12.3		11.7	
ROE (Return on Equity) (%)			4.9									
ROA (Return on Assets) (%)			6.9									

## Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2005.3			2005.6			2005.9			2005.12			2006.3			2006.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	7,638	36.2	-2.7	15,561	35.1	-1.6	23,268	33.3	0.5	31,597	33.7	4.0	9,540	39.6	24.9	18,569	38.1	19.3
Audio-Visual Equipment	5,046	23.9	-34.3	10,915	24.6	-31.5	17,266	24.7	-29.0	23,061	24.6	-24.6	5,344	22.2	5.9	10,885	22.3	-0.3
Information & Communication	3,479	16.5	9.8	7,319	16.5	9.6	11,955	17.1	10.7	16,402	17.5	13.1	3,826	15.9	10.0	7,702	15.8	5.2
Home Appliances, Power Tools, Toys and Others	4,948	23.4	-0.3	10,581	23.8	-4.6	17,414	24.9	-3.9	22,772	24.3	-4.3	5,365	22.3	8.4	11,586	23.8	9.5
Total Sales	21,112	100.0	-10.8	44,377	100.0	-10.4	69,903	100.0	-8.5	93,833	100.0	-5.5	24,077	100.0	14.0	48,744	100.0	9.8

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	27,340	36.5	17.5	36,781	36.9	16.4	10,325	41.6	8.2	21,368	40.6	15.1	32,087	39.5	17.4	42,916	40.1	16.7
Audio-Visual Equipment	16,991	22.7	-1.6	22,361	22.4	-3.0	5,008	20.2	-6.3	10,625	20.2	-2.4	16,030	19.8	-5.7	20,722	19.4	-7.3
Information & Communication	12,346	16.5	3.3	16,658	16.7	1.6	3,853	15.5	0.7	8,243	15.6	7.0	13,656	16.8	10.6	17,618	16.5	5.8
Home Appliances, Power Tools, Toys and Others	18,178	24.3	4.4	23,900	24.0	5.0	5,636	22.7	5.0	12,410	23.6	7.1	19,432	23.9	6.9	25,742	24.1	7.7
Total Sales	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,000	100.0	7.3

### Average Sales Price

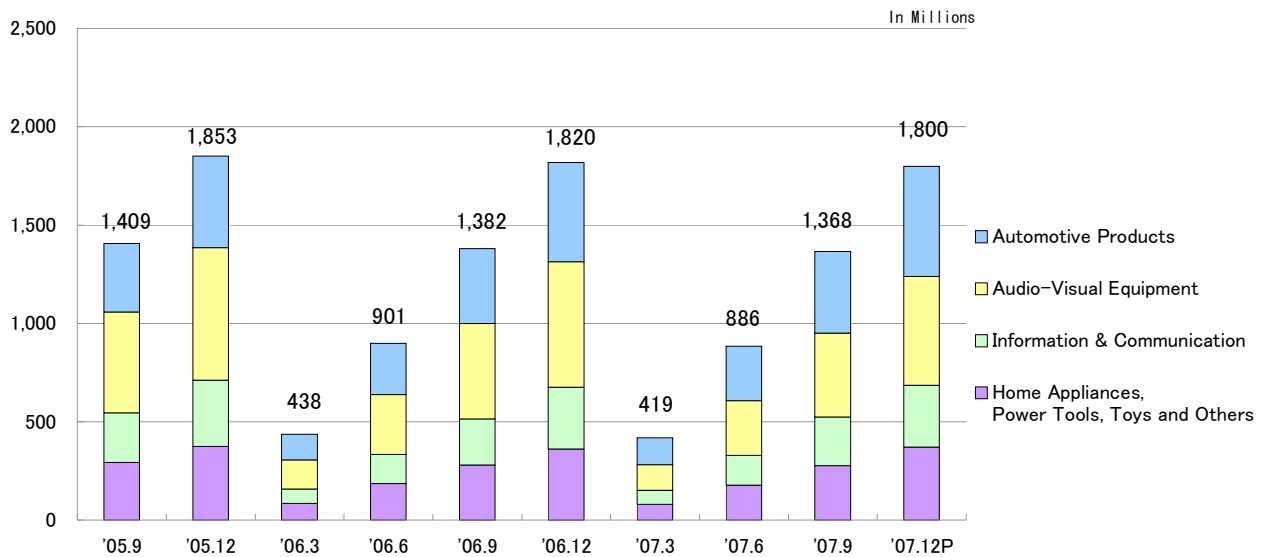
Yen

Fiscal Term	2006.9	2006.12	2007.3	2007.6	2007.9	2007.12P
Automotive Products	71.90	72.80	75.74	76.71	76.98	76.73
Audio-Visual Equipment	34.95	35.15	38.05	38.14	37.60	37.42
Information & Communication	52.33	52.72	53.50	54.20	54.87	55.88
Home Appliances, Power Tools, Toys and Others	64.78	65.84	71.22	70.05	70.29	69.28
Total Sales	54.13	54.77	59.23	59.39	59.34	59.44

### Average Exchange Rate

Fiscal Term	2006.1~9	2006.1~12	2007.1~3	2007.1~6	2007.1~9	2007.10~12P
US\$:¥	115.90	116.38	119.52	120.15	119.39	117.00

## Motor Sales Quantity by Application



In Millions (Ratio%)/(Change%)

Fiscal Term	2005.3			2005.6			2005.9			2005.12			2006.3			2006.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	117	27.5	2.7	237	26.3	3.0	350	24.8	3.1	466	25.2	4.0	131	29.9	11.9	260	28.9	9.6
Audio-Visual Equipment	147	34.5	-25.7	320	35.5	-22.3	513	36.4	-19.9	674	36.4	-17.9	148	33.9	1.0	306	34.0	-4.3
Information & Communication	78	18.3	18.2	160	17.8	14.9	252	17.9	12.1	337	18.2	10.8	74	16.9	-5.3	149	16.6	-6.9
Home Appliances, Power Tools, Toys and Others	84	19.7	6.5	183	20.3	3.1	293	20.8	1.3	374	20.2	-1.1	84	19.3	0.6	184	20.5	0.6
Total Sales	426	100.0	-6.7	902	100.0	-6.1	1,409	100.0	-5.7	1,853	100.0	-5.2	438	100.0	2.8	901	100.0	-0.1

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	380	27.5	8.6	505	27.8	8.4	136	32.5	3.9	278	31.4	7.0	416	30.5	9.6	559	31.1	10.7
Audio-Visual Equipment	486	35.2	-5.3	636	34.9	-5.7	131	31.4	-11.5	278	31.4	-9.2	426	31.1	-12.3	553	30.8	-12.9
Information & Communication	235	17.1	-6.6	315	17.4	-6.4	72	17.2	-2.7	152	17.2	1.5	248	18.2	5.5	315	17.5	-0.2
Home Appliances, Power Tools, Toys and Others	280	20.3	-4.3	362	19.9	-3.2	79	18.9	-6.4	177	20.0	-4.0	276	20.2	-1.5	371	20.6	2.4
Total Sales	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,800	100.0	-1.1

### <Typical Application>

#### <Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifters, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Idle speed controller, Trunk opener, Fuel-tank lid opener, Automatic antenna lifter, Emission control device, Steering lock, Intake manifold control valve etc.

#### <Audio-Visual Equipment>

DVD players/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

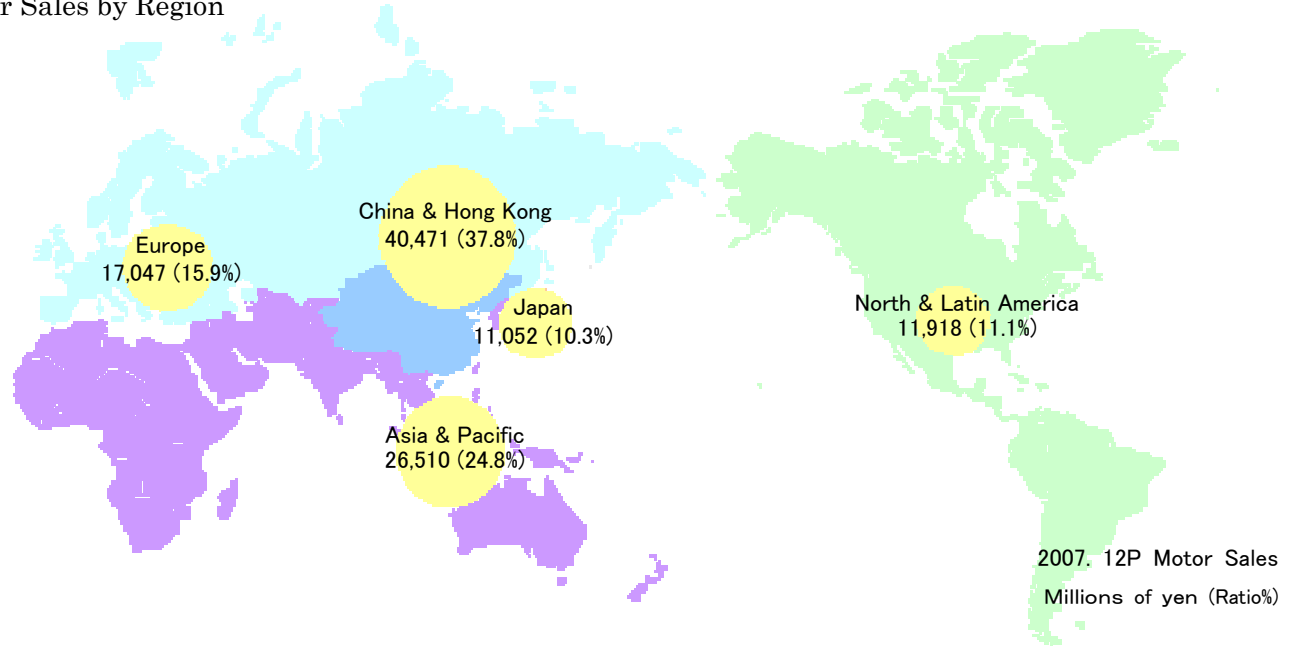
#### <Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

#### <Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc  
 (Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.  
 (Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.  
 (Toys, Miniature models, etc.)  
 (Health & Wellness) Blood pressure meter, Massager, etc.

## Motor Sales by Region



### Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2005.3			2005.6			2005.9			2005.12			2006.3			2006.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	2,912	13.8	-3.4	5,620	12.7	-4.9	8,206	11.7	-6.4	10,928	11.6	-5.3	2,849	11.8	-2.2	5,505	11.3	-2.0
North & Latin America	2,145	10.2	-7.0	4,347	9.8	-7.6	6,519	9.3	-7.1	8,728	9.3	-4.0	2,650	11.0	23.5	5,194	10.7	19.5
Europe	3,192	15.1	-5.5	6,582	14.8	-5.6	9,900	14.2	-5.8	13,068	13.9	-5.6	3,607	15.0	13.0	7,315	15.0	11.1
China & Hong Kong	8,719	41.3	-12.5	18,919	42.6	-11.6	31,112	44.5	-9.8	41,665	44.4	-7.1	9,700	40.3	11.3	20,252	41.5	7.0
Asia Pacific	4,142	19.6	-17.2	8,907	20.1	-15.3	14,164	20.3	-9.0	19,443	20.7	-2.4	5,270	21.9	27.2	10,475	21.5	17.6
Total Sales	21,112	100.0	-10.8	44,377	100.0	-10.4	69,903	100.0	-8.5	93,833	100.0	-5.5	24,077	100.0	14.0	48,744	100.0	9.8

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	8,140	10.9	-0.8	10,902	10.9	-0.2	2,727	11.0	-4.3	5,314	10.1	-3.5	7,978	9.8	-2.0	11,052	10.3	1.4
North & Latin America	7,817	10.4	19.9	10,459	10.5	19.8	2,823	11.4	6.6	5,876	11.2	13.1	9,080	11.2	16.2	11,918	11.1	13.9
Europe	10,870	14.5	9.8	14,430	14.5	10.4	4,293	17.3	19.0	8,915	16.9	21.9	12,891	15.9	18.6	17,047	15.9	18.1
China & Hong Kong	31,475	42.0	1.2	41,105	41.2	-1.3	8,871	35.7	-8.5	19,440	36.9	-4.0	30,975	38.1	-1.6	40,471	37.8	-1.5
Asia Pacific	16,553	22.1	16.9	22,804	22.9	17.3	6,106	24.6	15.9	13,101	24.9	25.1	20,280	25.0	22.5	26,510	24.8	16.2
Total Sales	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,000	100.0	7.3

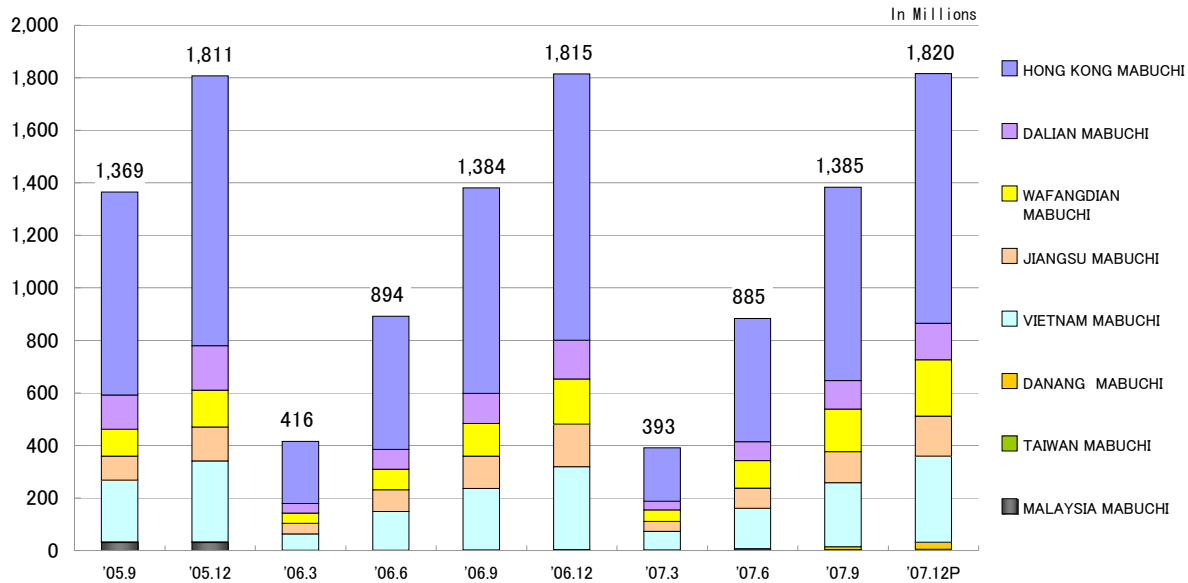
### Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2005.3			2005.6			2005.9			2005.12			2006.3			2006.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	35	8.4	-2.4	71	7.9	-1.5	105	7.5	-2.5	141	7.6	-1.0	37	8.5	3.3	72	8.1	2.1
North & Latin America	28	6.6	-15.5	56	6.3	-14.9	84	6.0	-13.8	110	6.0	-12.1	32	7.4	14.3	64	7.2	13.8
Europe	57	13.6	-2.2	117	13.0	-1.4	172	12.2	-2.6	225	12.1	-2.8	60	13.8	4.9	123	13.7	5.8
China & Hong Kong	221	51.9	-7.1	480	53.3	-6.5	771	54.7	-6.7	1,005	54.3	-7.3	217	49.6	-1.8	454	50.4	-5.6
Asia Pacific	83	19.5	-7.1	176	19.5	-6.6	276	19.6	-3.3	370	20.0	0.5	90	20.7	9.2	186	20.6	5.6
Total Sales	426	100.0	-6.7	902	100.0	-6.1	1,409	100.0	-5.7	1,853	100.0	-5.2	438	100.0	2.8	901	100.0	-0.1

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Japan	107	7.8	2.5	143	7.9	1.7	35	8.6	-3.4	70	8.0	-3.1	105	7.7	-1.7	145	8.1	1.1
North & Latin America	96	6.9	14.1	126	6.9	13.7	31	7.5	-2.4	67	7.7	5.0	101	7.4	5.7	136	7.6	8.0
Europe	182	13.2	5.8	238	13.1	5.9	66	15.8	9.1	135	15.3	9.4	196	14.4	8.0	258	14.4	8.6
China & Hong Kong	705	51.0	-8.5	917	50.4	-8.8	185	44.2	-14.9	401	45.3	-11.5	638	46.7	-9.5	832	46.2	-9.3
Asia Pacific	291	21.1	5.4	394	21.7	6.5	100	23.9	10.6	210	23.8	13.2	325	23.8	11.8	427	23.8	8.3
Total Sales	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,800	100.0	-1.1

## Manufacturing Quantity by Factory



In Millions (Ratio%)/(Change%)

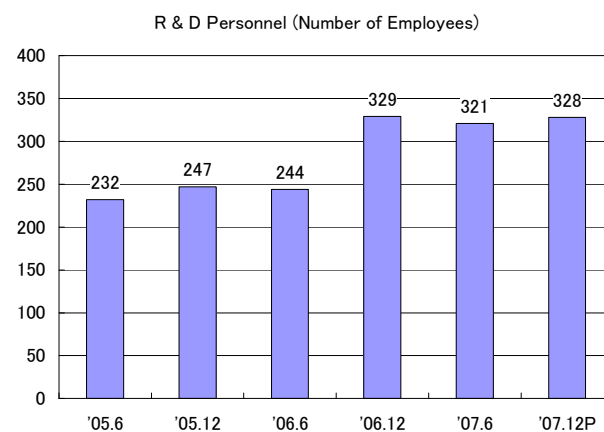
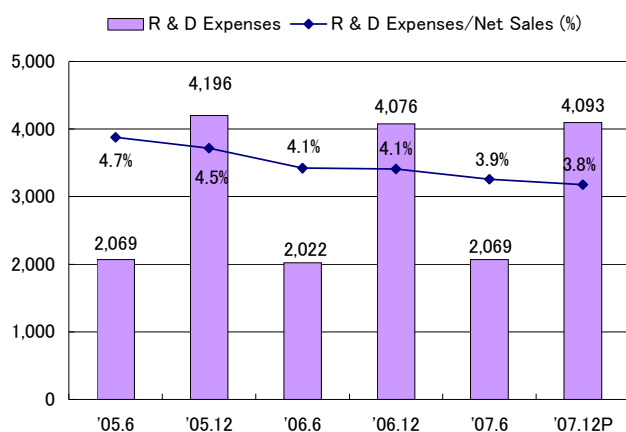
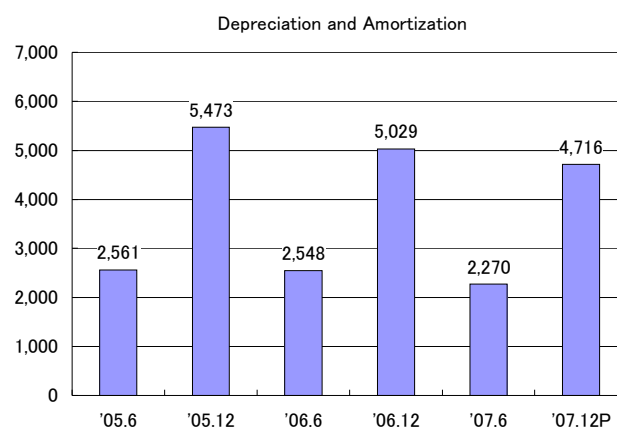
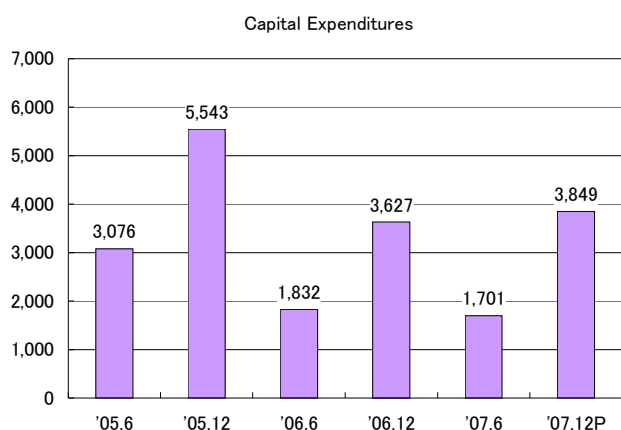
Fiscal Term	2005.3			2005.6			2005.9			2005.12			2006.3			2006.6		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	220	55.0	-16.5	479	55.2	-14.6	773	56.5	-13.4	1,027	56.7	-10.9	236	56.7	7.3	507	56.7	5.7
DALIAN MABUCHI	38	9.7	-2.3	87	10.0	5.1	130	9.5	4.7	170	9.4	6.1	37	8.9	-4.6	76	8.5	-12.6
WAFANGDIAN MABUCHI	32	8.0	-16.6	65	7.5	-18.4	102	7.5	-15.4	139	7.7	-11.7	39	9.4	21.5	77	8.7	19.7
JIANGSU MABUCHI	26	6.5	-28.7	56	6.5	-22.2	92	6.8	-16.4	130	7.2	-9.3	40	9.7	54.5	83	9.3	48.3
VIETNAM MABUCHI	69	17.4	-7.0	152	17.5	-2.9	235	17.2	-2.6	308	17.0	-3.2	62	15.1	-9.6	148	16.6	-2.7
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TAIWAN MABUCHI	0	0.2	-42.6	1	0.2	-35.7	2	0.2	-26.3	2	0.2	-18.1	1	0.2	61.6	1	0.2	26.9
MALAYSIA MABUCHI	12	3.2	8.8	26	3.1	7.5	31	2.3	-18.6	31	1.8	-38.8	-	-	-	-	-	-
Total	400	100.0	-14.1	868	100.0	-11.4	1,369	100.0	-10.8	1,811	100.0	-9.0	416	100.0	4.1	894	100.0	2.9

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	783	56.6	1.3	1,013	55.8	-1.4	204	51.9	-13.5	469	53.1	-7.3	736	53.2	-6.0	951	52.3	-6.1
DALIAN MABUCHI	114	8.3	-12.3	148	8.2	-13.1	33	8.5	-9.6	72	8.1	-5.5	109	7.9	-4.6	139	7.7	-5.8
WAFANGDIAN MABUCHI	124	9.0	21.2	171	9.4	22.7	44	11.4	14.3	104	11.8	33.9	161	11.7	29.7	215	11.9	25.9
JIANGSU MABUCHI	124	9.0	34.6	162	8.9	24.7	37	9.5	-7.4	77	8.7	-7.4	119	8.6	-4.6	152	8.4	-6.0
VIETNAM MABUCHI	234	16.9	-0.3	316	17.4	2.3	71	18.0	13.1	154	17.5	4.4	243	17.6	4.0	328	18.0	3.9
DANANG MABUCHI	-	-	-	0	0.0	-	1	0.5	-	5	0.6	-	11	0.8	-	27	1.5	3,122.5
TAIWAN MABUCHI	2	0.2	14.5	3	0.2	15.7	1	0.3	-0.7	2	0.2	20.7	3	0.2	36.1	4	0.2	32.4
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	1,384	100.0	1.1	1,815	100.0	0.2	393	100.0	-5.4	885	100.0	-1.0	1,385	100.0	0	1,820	100.0	0.2

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

## Capital Expenditures/R&D Expenses

Millions of yen

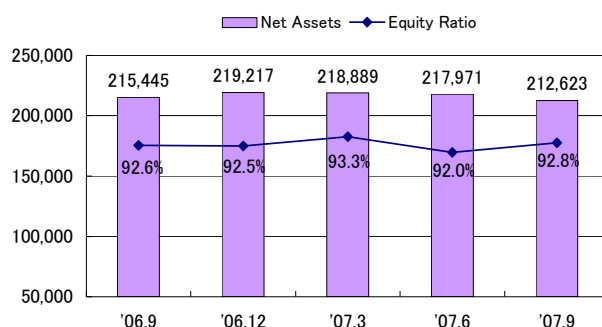
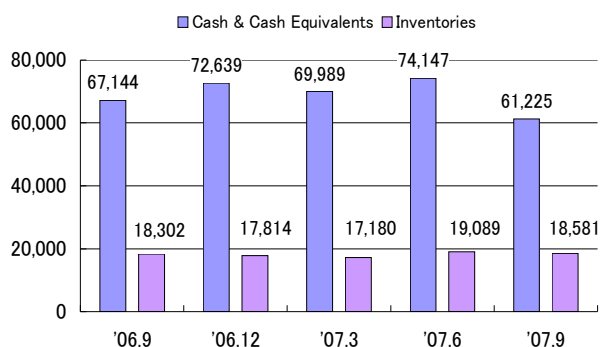
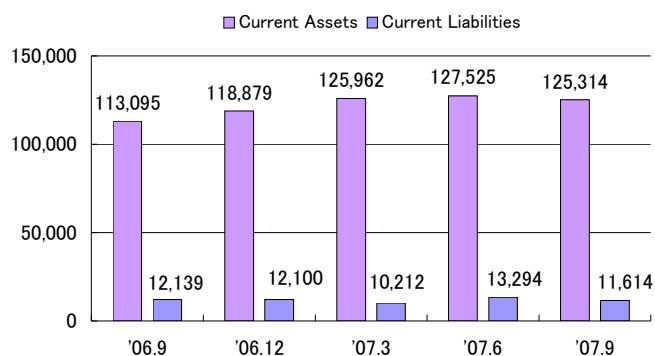
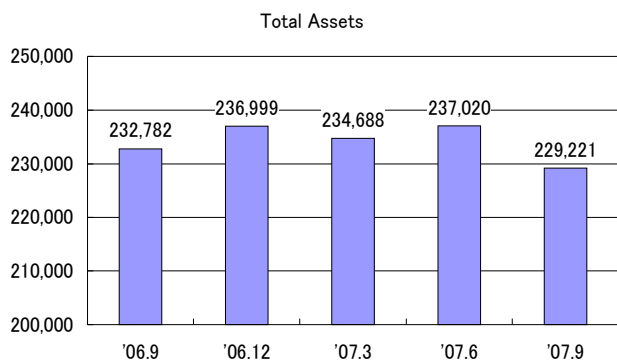


Millions of yen (Change%)

Item	2005.6		2005.12		2006.6		2006.12		2007.6		2007.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	3,076	-48.3	5,543	-52.2	1,832	-40.4	3,627	-34.6	1,701	-7.2	3,849	6.1
Depreciation and Amortization	2,561	10.3	5,473	10.3	2,548	-0.5	5,029	-8.1	2,270	-10.9	4,716	-6.2
R & D Expenses	2,069	7.1	4,196	4.0	2,022	-2.3	4,076	-2.9	2,069	2.3	4,093	0.4
R & D Expenses/Net Sales (%)	4.7		4.5		4.1		4.1		3.9		3.8	
R & D Personnel (Number of Employees)	232	7.9	247	8.3	244	5.2	329	33.2	321	31.6	328	-0.3

# Assets, Liabilities and Net Assets

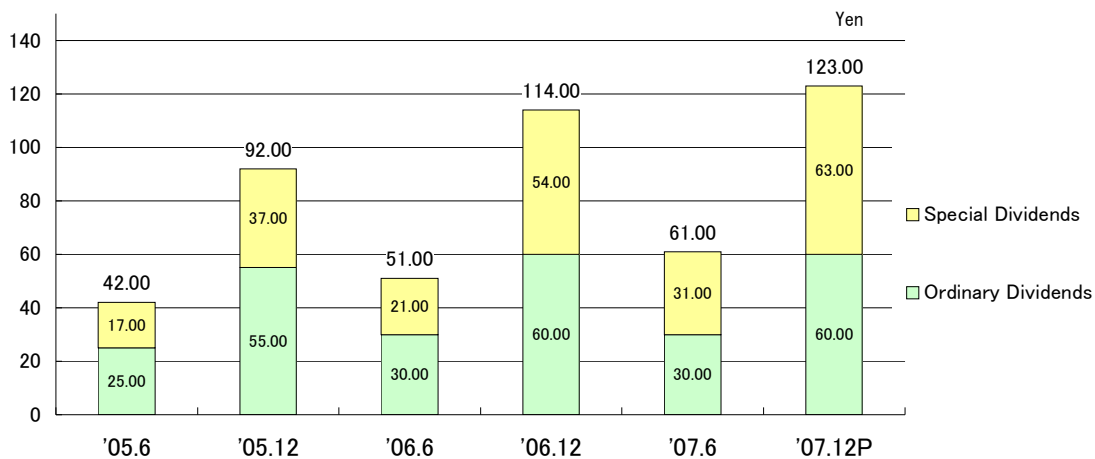
Millions of yen



		Millions of yen (Change%)									
Item	As of	2006.9.30		2006.12.31		2007.3.31		2007.6.30		2007.9.30	
			%		%		%		%		%
Total Assets		232,782	3.3	236,999	4.2	234,688	2.6	237,020	3.8	229,221	-1.5
Current Assets		113,095	6.5	118,879	10.7	125,962	15.1	127,525	17.0	125,314	10.8
Current Liabilities		12,139	27.5	12,100	22.0	10,212	-2.3	13,294	20.3	11,614	-4.3
Current Ratio (%)		932		982		1,233		959		1,079	
Cash & Cash Equivalents		67,144	11.5	72,639	12.5	69,989	14.2	74,147	11.5	61,225	-8.8
Inventories		18,302	3.8	17,814	4.4	17,180	0.6	19,089	10.1	18,581	1.5
Net Assets		215,445	1.9	219,217	3.5	218,889	3.0	217,971	2.7	212,623	-1.3
Equity Ratio		92.6		92.5		93.3		92.0		92.8	

## Per Share Data

Cash Dividends per Share (Non-Consolidated)

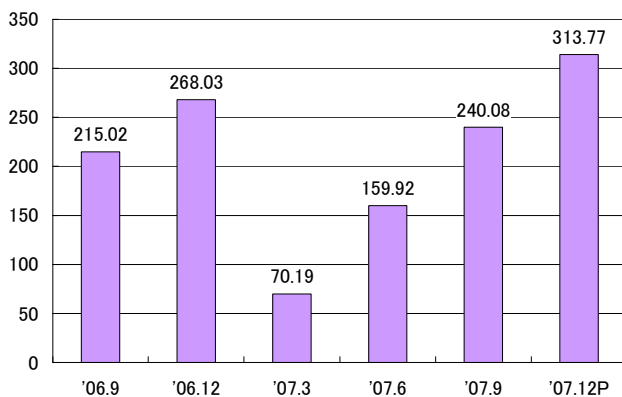


Item	Fiscal Term		2005.6		2005.12		2006.6		2006.12		2007.6		2007.12P	
		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)
(Non-Consolidated)														
Cash Dividends per Share (Yen)	42.00	-34.4	92.00	-20.0	51.00	21.4	114.00	23.9	61.00	19.6	123.00	7.9		
(Special Dividends)	17.00		37.00		21.00		54.00		31.00		63.00			
(Consolidated)														
Payout Ratio (%)			38.3				42.3				39.2			

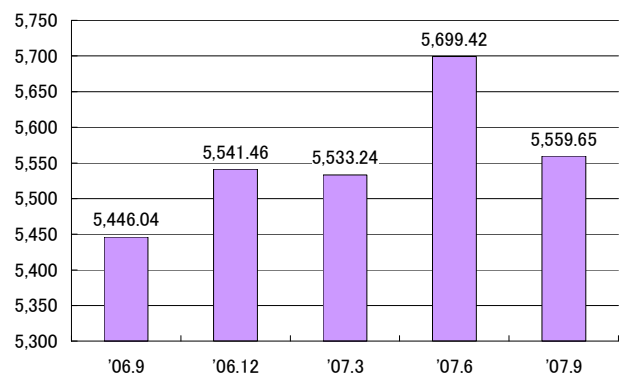
### < Dividend Policy >

The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Net Income per Share (Consolidated)

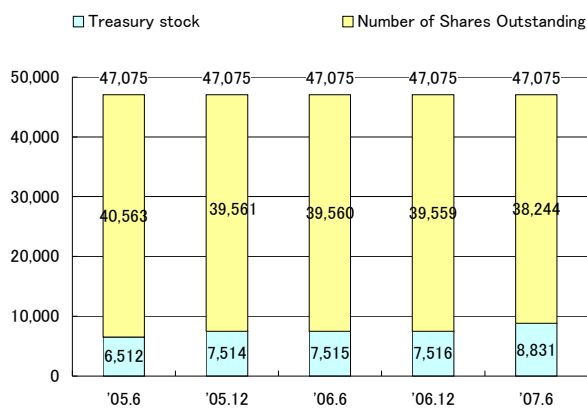


Book Value per Share (Consolidated)

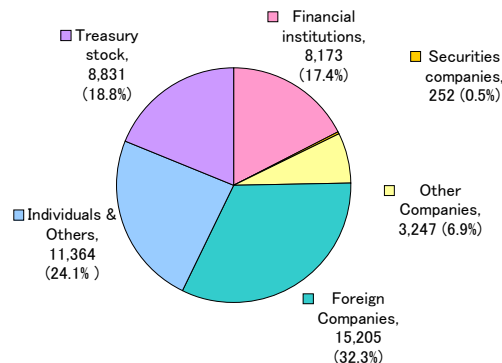


Item	Fiscal Term		2006.9		2006.12		2007.3		2007.6		2007.9		2007.12P	
		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)
Net Income per Share (Yen)	215.02	51.7	268.03	48.3	70.19	18.6	159.92	18.8	240.08	11.7	313.77	17.1		
Book Value per Share (Yen)	5,446.04	4.5	5,541.46	3.5	5,533.24	3.1	5,699.42	6.2	5,559.65	2.1				

## Stock Information



Composition of Shareholders by Category (Number of Shares)



thousand shares (Ratio%)  
As of June 30, 2007

As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0
Number of Shares Outstanding	40,563	86.2	39,561	84.0	39,560	84.0	39,559	84.0	38,244	81.2
Treasury stock	6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0	8,831	18.8

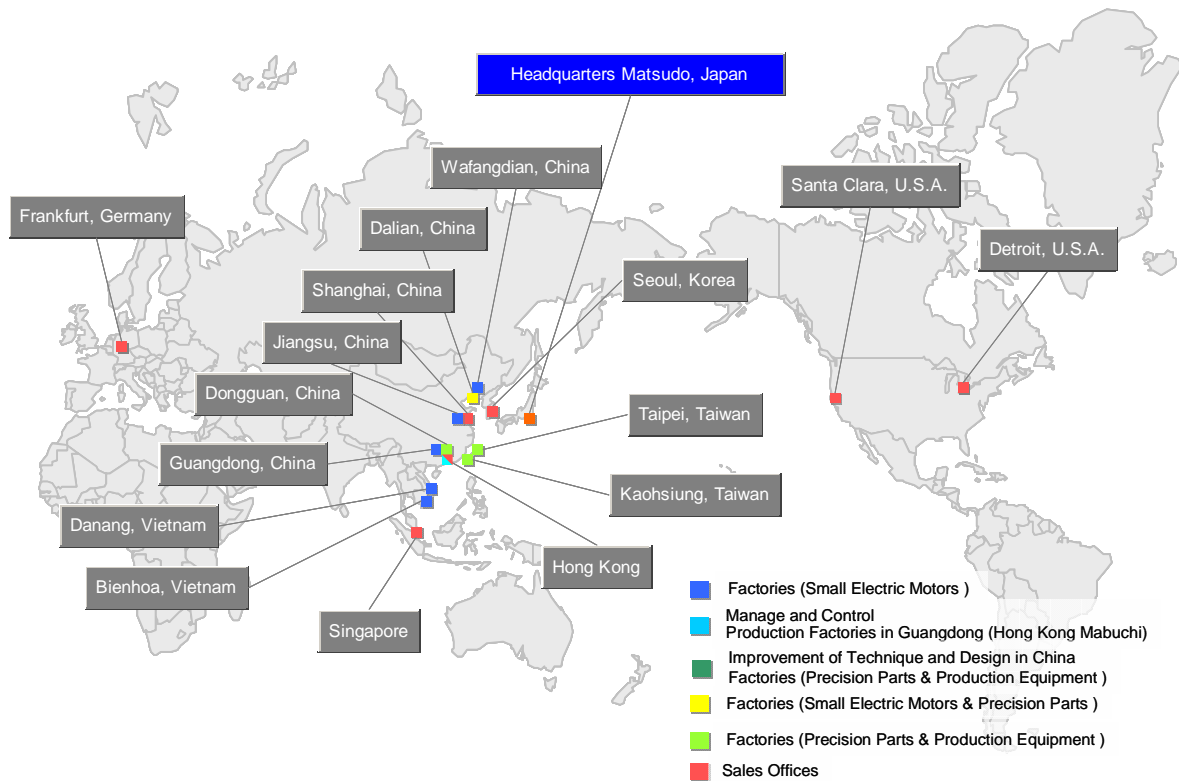
Composition of Shareholders by Category (Number of Shares)

As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Financial institutions	10,855	23.1	7,975	16.9	8,115	17.2	8,591	18.3	8,173	17.4
Securities companies	594	1.3	206	0.4	147	0.3	298	0.6	252	0.5
Other Companies	4,877	10.4	3,015	6.4	3,289	7.0	3,274	7.0	3,247	6.9
Foreign Companies	10,414	22.1	13,866	29.5	14,310	30.4	14,354	30.5	15,205	32.3
Individuals & Others	13,821	29.4	14,497	30.8	13,696	29.1	13,042	27.7	11,364	24.1
Treasury stock	6,512	13.8	7,514	16.0	7,515	16.0	7,516	16.0	8,831	18.8
Total	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0

Composition of Shareholders by Category (Number of Shareholders)

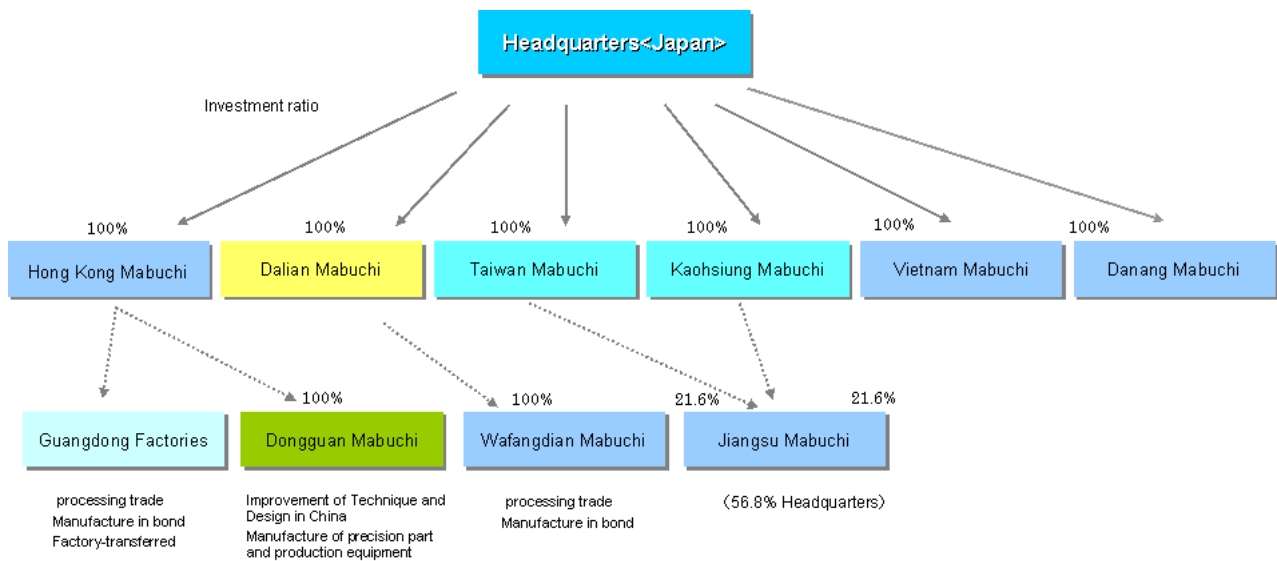
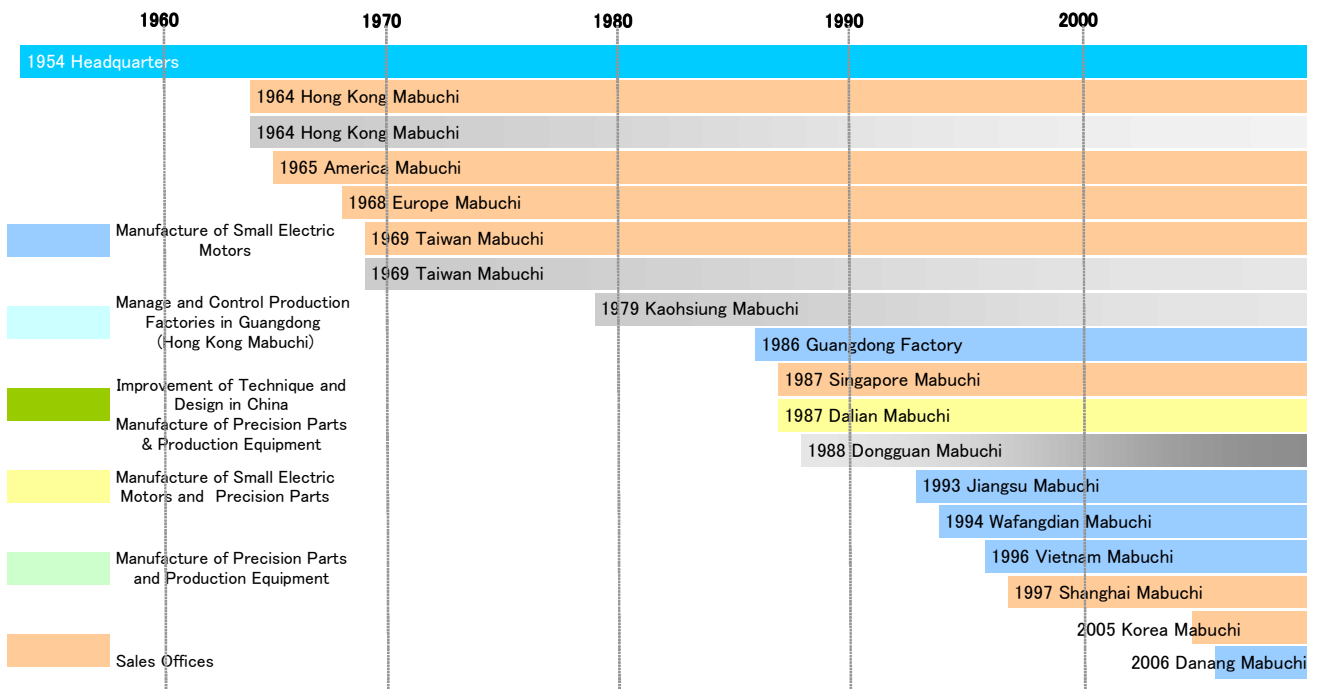
As of	2005.6.30		2005.12.31		2006.6.30		2006.12.31		2007.6.30	
	(Ratio)	(Ratio)	(Ratio)	(Ratio)	(Ratio)	(Ratio)	(Ratio)	(Ratio)	(Ratio)	
Financial institutions	110	0.6	87	0.5	83	0.6	90	0.7	85	0.8
Securities companies	58	0.3	41	0.2	37	0.3	35	0.3	36	0.3
Other Companies	257	1.5	253	1.5	224	1.5	201	1.6	190	1.7
Foreign Companies	314	1.8	307	1.8	297	2.0	303	2.4	289	2.6
Individuals & Others	16,886	95.8	16,060	95.9	13,969	95.6	12,245	95.1	10,540	94.6
Treasury stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	17,626	100.0	16,749	100.0	14,611	100.0	12,875	100.0	11,141	100.0

## Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of Technique and Design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors

# International Specialization History



## Number of Employees

(Consolidated)	As of	Number of Employees (Ratio)/(Change%)														
		2005.6.30			2005.12.31			2006.6.30			2006.12.31			2007.6.30		
			%	%		%	%		%	%		%	%		%	%
Production Division		48,293	97.1	-9.9	44,961	96.9	-7.0	46,113	97.0	-4.5	43,523	96.7	-3.2	47,386	96.9	2.8
(Contract manufacturing labor at plants in China)		(30,733)			(25,660)			(30,006)			(26,853)			(29,756)		
Sales Division		221	0.4	8.9	224	0.5	4.7	207	0.4	-6.3	219	0.5	-2.2	217	0.4	4.8
R & D Division		419	0.8	19.0	452	1.0	15.6	432	0.9	3.1	478	1.1	5.8	507	1.0	17.4
Administrative Division		806	1.6	1.5	775	1.7	0.4	774	1.6	-4.0	795	1.8	2.6	802	1.6	3.6
<b>Total</b>		<b>49,739</b>	<b>100</b>	<b>-9.5</b>	<b>46,412</b>	<b>100</b>	<b>-6.7</b>	<b>47,526</b>	<b>100</b>	<b>-4.4</b>	<b>45,015</b>	<b>100</b>	<b>-3.0</b>	<b>48,912</b>	<b>100</b>	<b>2.9</b>
(Non-Consolidated)																
<b>Total</b>		<b>778</b>		<b>-3.6</b>	<b>763</b>		<b>-2.7</b>	<b>773</b>		<b>-0.6</b>	<b>760</b>		<b>-0.4</b>	<b>769</b>		<b>-0.5</b>

## Corporate Profile

Trade name **MABUCHI MOTOR CO., LTD.**

Established January 18, 1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 47,075,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>