



Fact Book 2007

Fiscal Year ended December 31, 2007

[2007. 1. 1 ~ 2007. 12. 31]

MABUCHI MOTOR CO., LTD.

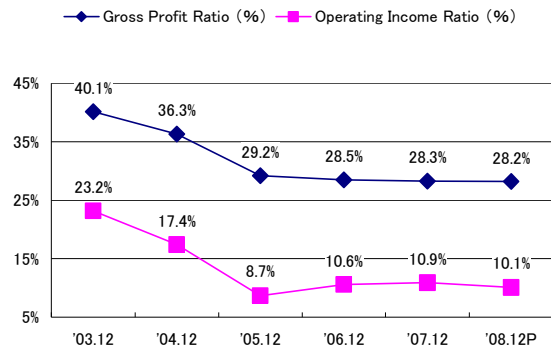
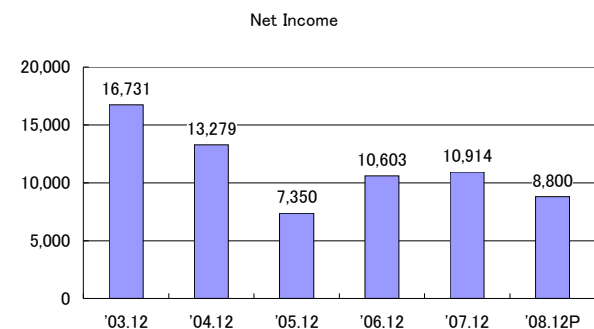
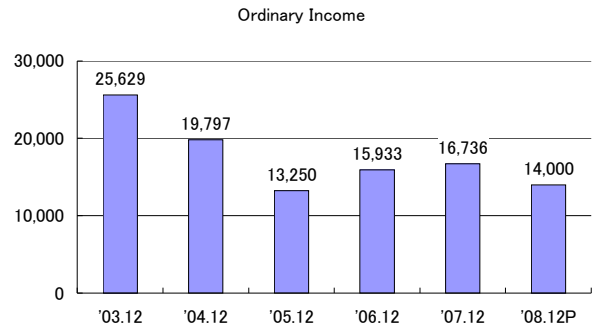
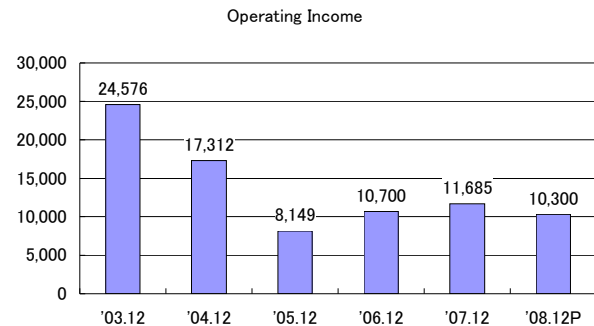
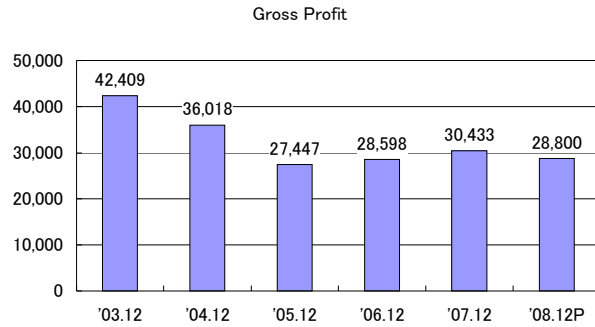
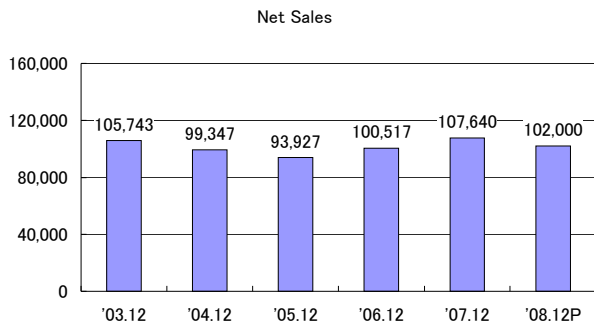
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Sales & Profit

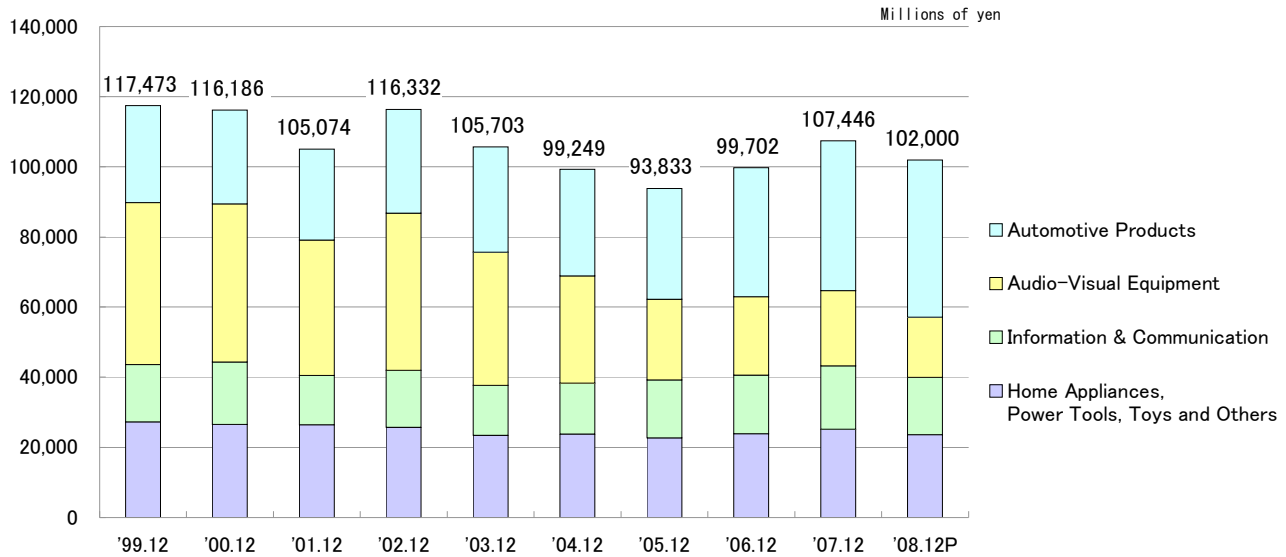
Millions of yen



Millions of yen (Change%)

Item	2003.12		2004.12		2005.12		2006.12		2007.12		2008.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	105,743	-9.1	99,347	-6.0	93,927	-5.5	100,517	7.0	107,640	7.1	102,000	-5.2
Gross Profit	42,409	-9.0	36,018	-15.1	27,447	-23.8	28,598	4.2	30,433	6.4	28,800	-5.4
Operating Income	24,576	-15.6	17,312	-29.6	8,149	-52.9	10,700	31.3	11,685	9.2	10,300	-11.9
Ordinary Income	25,629	-15.4	19,797	-22.8	13,250	-33.1	15,933	20.3	16,736	5.0	14,000	-16.3
Net Income	16,731	-7.2	13,279	-20.6	7,350	-44.7	10,603	44.3	10,914	2.9	8,800	-19.4
Gross Profit Ratio (%)	40.1		36.3		29.2		28.5		28.3		28.2	
Operating Income Ratio (%)	23.2		17.4		8.7		10.6		10.9		10.1	
ROE(Return on Equity) (%)	7.7		6.4		3.6		4.9		5.0			
ROA(Return on Assets) (%)	10.8		8.9		6.0		6.9		7.2			

Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	1997.12			1998.12			1999.12			2000.12			2001.12			2002.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	29,036	23.9	26.5	27,809	22.3	-4.2	27,599	23.5	-0.8	26,758	23.0	-3.0	25,907	24.6	-3.2	29,602	25.4	14.3
Audio-Visual Equipment	46,815	38.5	16.2	49,013	39.4	4.7	46,206	39.3	-5.7	45,068	38.8	-2.5	38,664	36.8	-14.2	44,800	38.5	15.9
Information & Communication	18,392	15.1	65.5	18,033	14.5	-2.0	16,400	14.0	-9.1	17,830	15.3	8.7	14,051	13.4	-21.2	16,240	13.9	15.6
Home Appliances, Power Tools, Toys and Others	27,456	22.6	21.6	29,610	23.8	7.8	27,266	23.2	-7.9	26,528	22.8	-2.7	26,451	25.2	-0.3	25,688	22.0	-2.9
Total Sales	121,700	100.0	25.5	124,466	100.0	2.3	117,473	100.0	-5.6	116,186	100.0	-1.1	105,074	100.0	-9.6	116,332	100.0	10.7

Fiscal Term	2003.12			2004.12			2005.12			2006.12			2007.12			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	30,127	28.5	1.8	30,376	30.6	0.8	31,597	33.7	4.0	36,781	36.9	16.4	42,820	39.9	16.4	44,841	44.0	4.7
Audio-Visual Equipment	37,866	35.8	-15.5	30,567	30.8	-19.3	23,061	24.6	-24.6	22,361	22.4	-3.0	21,308	19.8	-4.7	17,238	16.9	-19.1
Information & Communication	14,273	13.5	-12.1	14,499	14.6	1.6	16,402	17.5	13.1	16,658	16.7	1.6	18,139	16.9	8.9	16,300	16.0	-10.1
Home Appliances, Power Tools, Toys and Others	23,435	22.2	-8.8	23,806	24.0	1.6	22,772	24.3	-4.3	23,900	24.0	5.0	25,178	23.4	5.3	23,619	23.2	-6.2
Total Sales	105,703	100.0	-9.1	99,249	100.0	-6.1	93,833	100.0	-5.5	99,702	100.0	6.3	107,446	100.0	7.8	102,000	100.0	-5.1

Average Sales Price

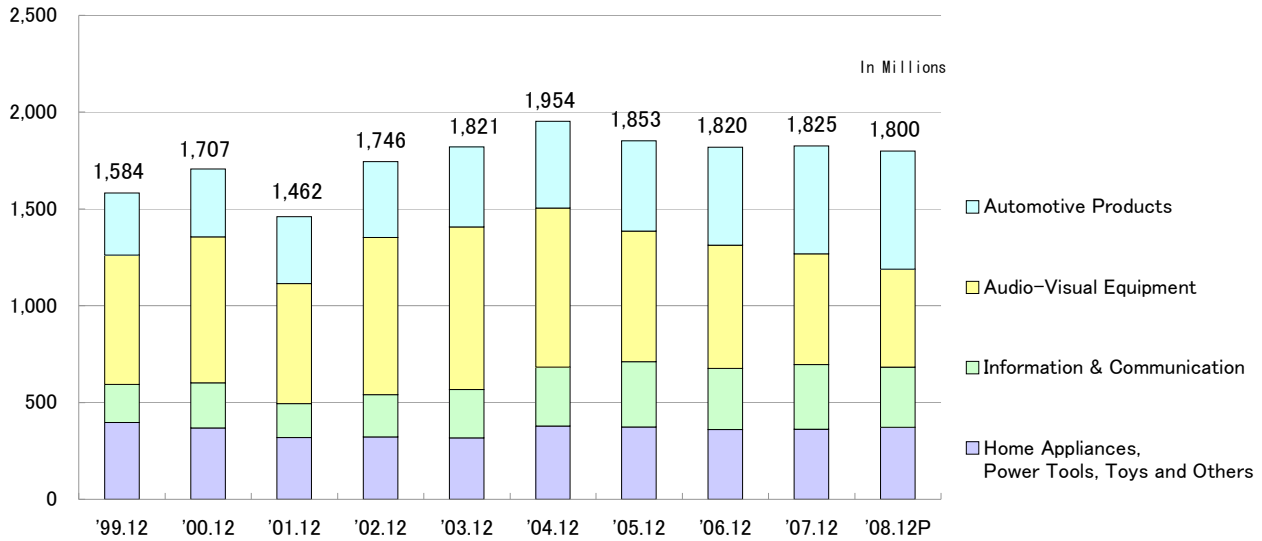
Yen

Fiscal Term	2003.12	2004.12	2005.12	2006.12	2007.12	2008.12P
Automotive Products	72.86	67.78	67.77	72.80	77.01	73.31
Audio-Visual Equipment	45.15	37.17	34.17	35.15	37.20	34.12
Information & Communication	56.93	47.58	48.58	52.72	54.37	52.58
Home Appliances, Power Tools, Toys and Others	73.66	62.80	60.74	65.84	69.40	63.32
Total Sales	58.05	50.78	50.62	54.77	58.87	56.67

Average Exchange Rate

Fiscal Term	2003.1~12	2004.1~12	2005.1~12	2006.1~12	2007.1~12	2008.1~12P
US\$:¥	115.99	108.24	110.21	116.38	117.84	107.00

Motor Sales Quantity by Application



Fiscal Term	1997.12			1998.12			1999.12			2000.12			2001.12			2002.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	269	19.6	17.9	277	20.1	3.2	322	20.3	16.0	351	20.6	9.2	345	23.6	-1.8	392	22.4	13.7
Audio-Visual Equipment	548	40.0	20.7	561	40.7	2.3	668	42.2	19.1	753	44.1	12.8	622	42.6	-17.3	812	46.5	30.5
Information & Communication	164	12.0	70.9	175	12.7	6.9	197	12.5	12.5	232	13.6	17.7	174	12.0	-24.7	219	12.5	25.7
Home Appliances, Power Tools, Toys and Others	389	28.4	9.4	364	26.4	-6.6	397	25.1	9.1	370	21.7	-6.7	319	21.9	-13.6	322	18.4	0.7
Total Sales	1,370	100.0	20.8	1,377	100.0	0.5	1,584	100.0	15.0	1,707	100.0	7.8	1,462	100.0	-14.3	1,746	100.0	19.4

Fiscal Term	2003.12			2004.12			2005.12			2006.12			2007.12			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	413	22.7	5.4	448	22.9	8.4	466	25.2	4.0	505	27.8	8.4	556	30.5	10.1	611	34.0	10.0
Audio-Visual Equipment	838	46.1	3.3	822	42.1	-1.9	674	36.4	-17.9	636	34.9	-5.7	572	31.4	-10.0	505	28.1	-11.8
Information & Communication	250	13.8	14.1	304	15.6	21.6	337	18.2	10.8	315	17.4	-6.4	333	18.3	5.6	310	17.2	-7.1
Home Appliances, Power Tools, Toys and Others	318	17.5	-1.2	379	19.4	19.1	374	20.2	-1.1	362	19.9	-3.2	362	19.9	-0.1	373	20.7	2.8
Total Sales	1,821	100.0	4.3	1,954	100.0	7.3	1,853	100.0	-5.2	1,820	100.0	-1.8	1,825	100.0	0.3	1,800	100.0	-1.4

<Typical Application>

<Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifters, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Idle speed controller, Trunk opener, Fuel-tank lid opener, Automatic antenna lifter, Emission control device, Steering lock, Intake manifold control valve etc.

<Audio-Visual Equipment>

DVD players/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

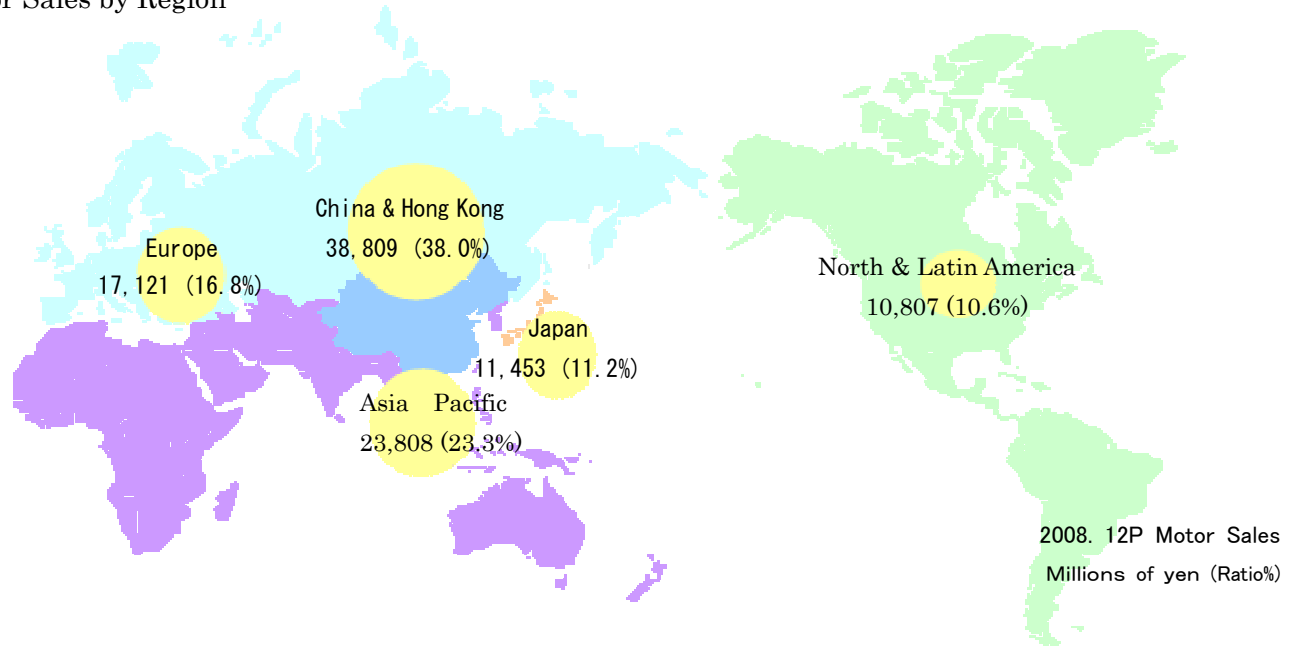
<Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

<Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc
 (Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.
 (Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.
 (Toys, Miniature models, etc.)
 (Health & Wellness) Blood pressure meter, Massager, etc.

Motor Sales by Region



Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	1997.12			1998.12			1999.12			2000.12			2001.12			2002.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	20,832	17.1	3.4	20,634	16.6	-1.0	19,124	16.3	-7.3	16,429	14.1	-14.1	12,534	11.9	-23.7	11,942	10.3	-4.7
North & Latin America	16,107	13.2	25.5	16,170	13.0	0.4	14,843	12.6	-8.2	13,945	12.0	-6.0	12,830	12.2	-8.0	12,624	10.9	-1.6
Europe	13,838	11.4	27.8	16,228	13.0	17.3	14,731	12.5	-9.2	13,951	12.0	-5.3	14,767	14.1	5.8	15,186	13.1	2.8
China & Hong Kong	39,129	32.2	48.5	44,051	35.4	12.6	42,188	35.9	-4.2	45,262	39.0	7.3	41,641	39.6	-8.0	50,736	43.6	21.8
Asia Pacific	31,792	26.1	18.7	27,382	22.0	-13.9	26,584	22.6	-2.9	26,597	22.9	0.0	23,299	22.2	-12.4	25,842	22.2	10.9
Total Sales	121,700	100.0	25.5	124,466	100.0	2.3	117,473	100.0	-5.6	116,186	100.0	-1.1	105,074	100.0	-9.6	116,332	100.0	10.7

Fiscal Term	2003.12			2004.12			2005.12			2006.12			2007.12			2008.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	11,611	11.0	-2.8	11,536	11.6	-0.6	10,928	11.6	-5.3	10,902	10.9	-0.2	10,980	10.2	0.7	11,453	11.2	4.3
North & Latin America	10,182	9.6	-19.3	9,091	9.1	-10.7	8,720	9.3	-4.0	10,459	10.5	19.8	11,697	10.9	11.8	10,807	10.6	-7.6
Europe	14,781	14.0	-2.7	13,848	14.0	-6.3	13,068	13.9	-5.6	14,430	14.5	10.4	16,912	15.7	17.2	17,121	16.8	1.2
China & Hong Kong	45,797	43.3	-9.7	44,855	45.2	-2.1	41,665	44.4	-7.1	41,105	41.2	-1.3	41,290	38.4	0.5	38,809	38.0	-6.0
Asia Pacific	23,331	22.1	-9.7	19,917	20.1	-14.6	19,443	20.7	-2.4	22,804	22.9	17.3	26,564	24.7	16.5	23,808	23.3	-10.4
Total Sales	105,703	100.0	-9.1	99,249	100.0	-6.1	93,833	100.0	-5.5	99,702	100.0	6.3	107,446	100.0	7.8	102,000	100.0	-5.1

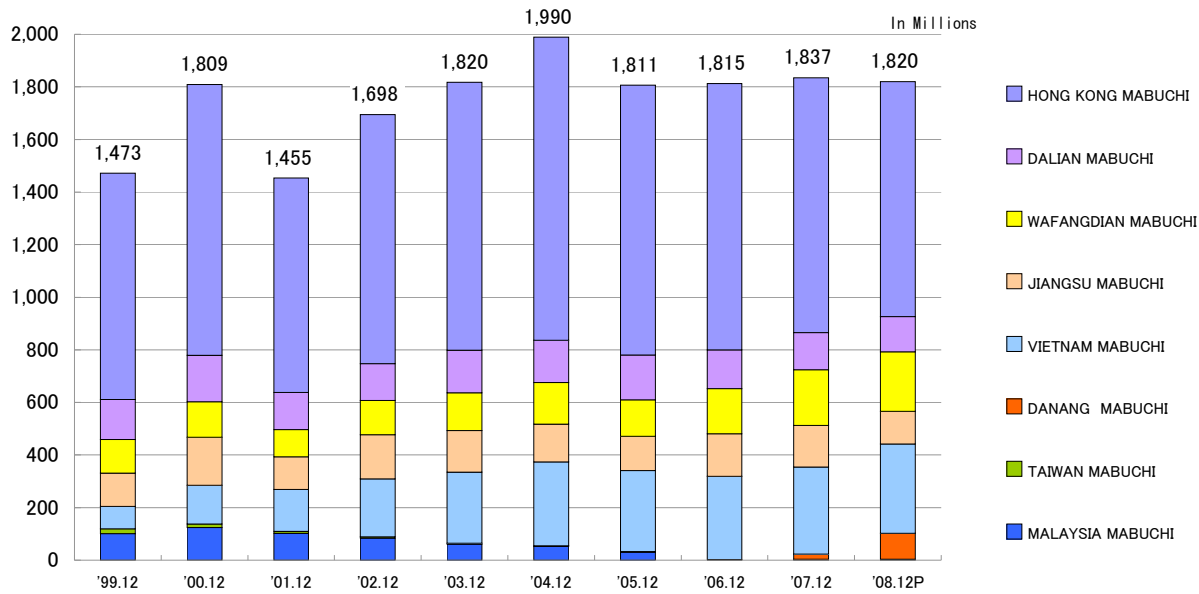
Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	1997.12			1998.12			1999.12			2000.12			2001.12			2002.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	193	14.2	14.1	205	14.9	5.7	197	12.4	-3.8	175	10.2	-11.4	143	9.8	-17.7	141	8.1	-1.6
North & Latin America	113	8.3	14.4	118	8.6	4.4	135	8.5	14.1	141	8.3	4.5	127	8.7	-9.5	136	7.8	6.9
Europe	150	11.0	21.3	174	12.6	15.7	191	12.0	9.5	209	12.2	9.5	204	14.0	-2.3	218	12.5	7.2
China & Hong Kong	569	41.5	27.9	577	41.9	1.3	705	44.5	22.2	803	47.0	13.9	660	45.2	-17.7	890	51.0	34.7
Asia Pacific	344	25.1	16.1	303	22.0	-11.7	356	22.5	17.5	380	22.2	6.5	326	22.3	-14.1	359	20.6	10.2
Total Sales	1,370	100.0	20.8	1,377	100.0	0.5	1,584	100.0	15.0	1,707	100.0	7.8	1,462	100.0	-14.3	1,746	100.0	19.4

Fiscal Term	2003.12			2004.12			2005.12			2006.12			2007.12			2008.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	140	7.7	-1.0	142	7.3	2.0	141	7.6	-1.0	143	7.9	1.7	144	7.9	0.3	146	8.1	1.3
North & Latin America	125	6.9	-7.9	126	6.5	0.4	110	6.0	-12.1	126	6.9	13.7	130	7.1	3.2	129	7.2	-0.5
Europe	227	12.5	4.1	231	11.8	1.6	225	12.1	-2.8	238	13.1	5.9	259	14.2	9.1	264	14.7	1.9
China & Hong Kong	946	52.0	6.4	1,085	55.5	14.6	1,005	54.3	-7.3	917	50.4	-8.8	861	47.2	-6.1	841	46.7	-2.3
Asia Pacific	380	20.9	5.8	368	18.9	-3.0	370	20.0	0.5	394	21.7	6.5	429	23.6	8.9	418	23.3	-2.6
Total Sales	1,821	100.0	4.3	1,954	100.0	7.3	1,853	100.0	-5.2	1,820	100.0	-1.8	1,825	100.0	0.3	1,800	100.0	-1.4

Manufacturing Quantity by Factory



Fiscal Term	1997.12			1998.12			1999.12			2000.12			2001.12			2002.12		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	893	62.8	35.9	867	60.5	-2.9	861	58.4	-0.7	1,030	56.9	19.7	816	56.1	-20.7	948	55.8	16.2
DALIAN MABUCHI	195	13.7	8.9	163	11.4	-16.4	152	10.3	-6.7	176	9.7	15.9	141	9.7	-19.8	140	8.3	-0.3
WAFANGDIAN MABUCHI	68	4.8	223.8	113	7.9	66.2	128	8.7	13.3	135	7.5	6.1	104	7.2	-22.8	130	7.7	25.0
JIANGSU MABUCHI	110	7.7	103.7	127	8.9	15.5	127	8.6	0.0	183	10.1	44.6	124	8.5	-32.5	168	9.9	36.7
VIETNAM MABUCHI	5	0.4	-	28	2.0	460.0	85	5.8	203.6	148	8.2	73.6	160	11.0	8.3	220	13.0	37.3
TAIWAN MABUCHI	36	2.5	-26.5	26	1.8	-27.8	18	1.2	-30.8	13	0.7	-29.7	7	0.5	-45.0	5	0.3	-22.4
MALAYSIA MABUCHI	101	7.1	13.5	97	6.8	-4.0	101	6.9	4.1	124	6.8	22.4	102	7.0	-17.7	84	5.0	-17.2
Total	1,421	100.0	31.0	1,432	100.0	0.8	1,473	100.0	2.9	1,809	100.0	22.8	1,455	100.0	-19.6	1,698	100.0	16.8

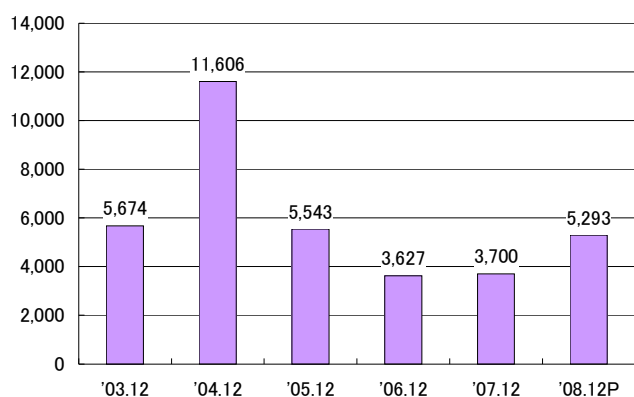
Fiscal Term	2003.12			2004.12			2005.12			2006.12			2007.12			2008.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	1,018	55.9	7.4	1,153	57.9	13.2	1,027	56.7	-10.9	1,013	55.8	-1.4	969	52.8	-4.3	893	49.1	-7.9
DALIAN MABUCHI	162	8.9	15.8	161	8.1	-0.9	170	9.4	6.1	148	8.2	-13.1	141	7.7	-4.8	134	7.4	-4.7
WAFANGDIAN MABUCHI	144	7.9	10.8	158	8.0	9.3	139	7.7	-11.7	171	9.4	22.7	212	11.6	23.9	225	12.4	6.2
JIANGSU MABUCHI	158	8.7	-6.4	143	7.2	-9.2	130	7.2	-9.3	162	8.9	24.7	157	8.6	-3.1	123	6.8	-21.1
VIETNAM MABUCHI	271	14.9	23.1	319	16.0	17.7	308	17.0	-3.2	316	17.4	2.3	332	18.1	5.2	340	18.7	2.3
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	0	0.0	-	19	1.1	2,237.4	98	5.4	399.5
TAIWAN MABUCHI	3	0.2	-28.5	3	0.2	-9.0	2	0.2	-18.1	3	0.2	15.7	4	0.2	33.6	4	0.2	-10.6
MALAYSIA MABUCHI	61	3.4	-26.7	52	2.6	-15.7	31	1.8	-38.8	-	-	-	-	-	-	-	-	-
Total	1,820	100.0	7.2	1,990	100.0	9.4	1,811	100.0	-9.0	1,815	100.0	0.2	1,837	100.0	1.2	1,820	100.0	-1.0

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

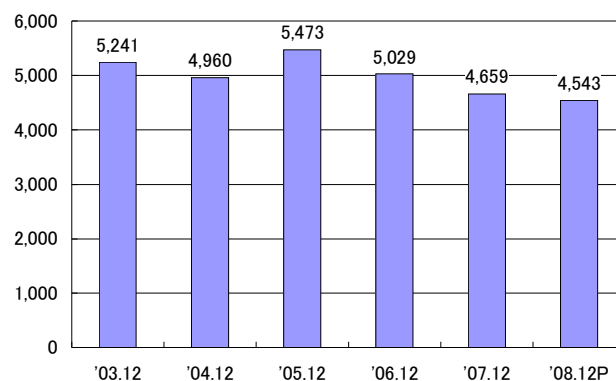
Capital Expenditures/R&D Expenses

Millions of yen

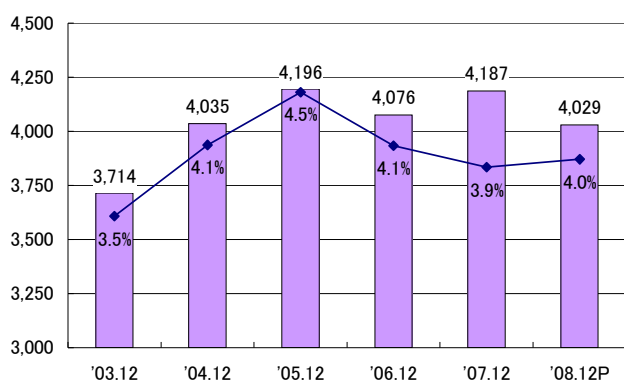
Capital Expenditures



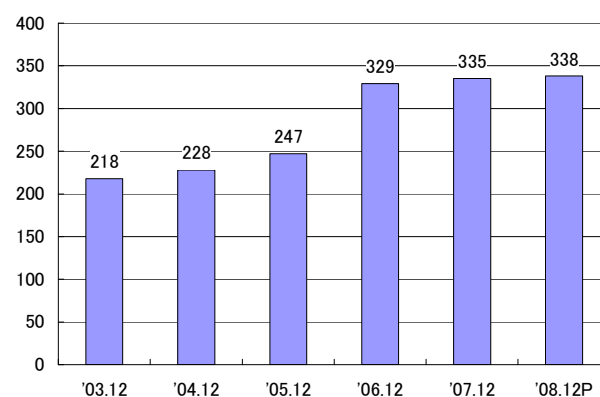
減価償却費
Depreciation and Amortization



R & D Expenses — R & D Expenses/Net Sales (%)



R & D Personnel (Number of Employees)



Millions of yen (Change%)

Item	Fiscal Term		2003.12		2004.12		2005.12		2006.12		2007.12		2008.12P	
		%		%		%		%		%		%		%
Capital Expenditures	5,674	-9.6	11,606	104.6	5,543	-52.2	3,627	-34.6	3,700	2.0	5,293	43.1		
Depreciation and Amortization	5,241	-12.4	4,960	-5.4	5,473	10.3	5,029	-8.1	4,659	-7.4	4,543	-2.5		
R & D Expenses	3,714	5.1	4,035	8.6	4,196	4.0	4,076	-2.9	4,187	2.7	4,029	-3.8		
R & D Expenses/Net Sales (%)	3.5%		4.1%		4.5%		4.1%		3.9%		4.0%			
R & D Personnel (Number of Employees)	218	20.4	228	4.6	247	8.3	329	33.2	335	1.8	338	0.9		

Assets, Liabilities and Net Assets

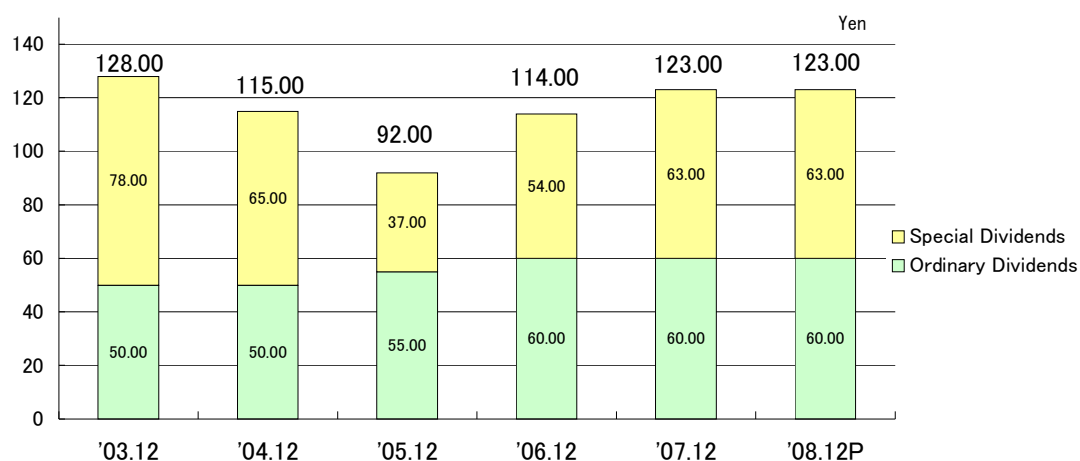


Millions of yen (Change%)

Item	As of		2003.12.31		2004.12.31		2005.12.31		2006.12.31		2007.12.31	
		%		%		%		%		%		%
Total Assets	229,674	-6.3	216,489	-5.7	227,375	5.0	236,999	4.2	230,960	-2.5		
Current Assets	124,731	-4.8	99,713	-20.1	107,365	7.7	118,879	10.7	127,006	6.8		
Current Liabilities	10,725	-6.4	11,021	2.7	9,920	-10.0	12,100	22.0	12,485	3.2		
Current Ratio (%)	1,163		905		1,082		982		1,017			
Cash & Cash Equivalents	78,089	-3.4	58,598	-25.0	64,596	10.2	72,639	12.5	76,897	5.9		
Inventories	14,677	-16.6	16,430	11.9	17,061	3.8	17,814	4.4	18,048	1.3		
Net Assets	212,803	-5.1	201,543	-5.3	211,875	5.1	219,217	3.5	213,314	-2.7		
Equity Ratio (%)	92.7		93.1		93.2		92.5		92.4			

Per Share Data

Cash Dividends per Share (Non-Consolidated)

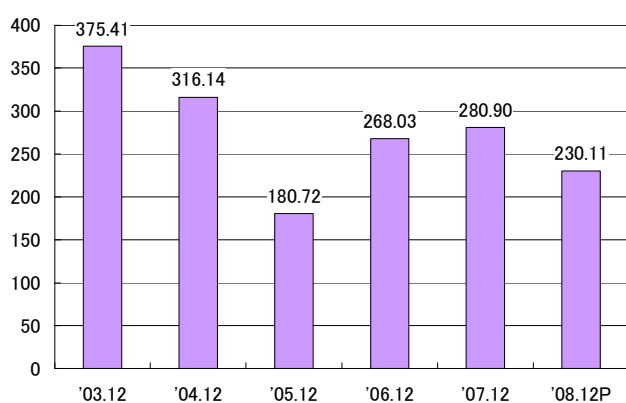


Item	Fiscal Term		2003.12		2004.12		2005.12		2006.12		2007.12		2008.12P	
		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)
(Non-Consolidated)														
Cash Dividends per Share (Yen)			128.00	82.9	115.00	-10.2	92.00	-20.0	114.00	23.9	123.00	7.9	123.00	0
(Special Dividends)			78.00		65.00		37.00		54.00		63.00	0	63.00	0
(Consolidated)														
Payout Ratio (%)			38.5		37.3		38.3		42.3		43.8		53.5	

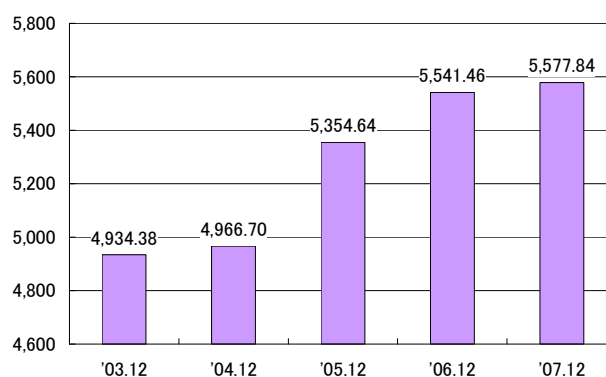
< Dividend Policy >

The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Net Income per Share (Consolidated)

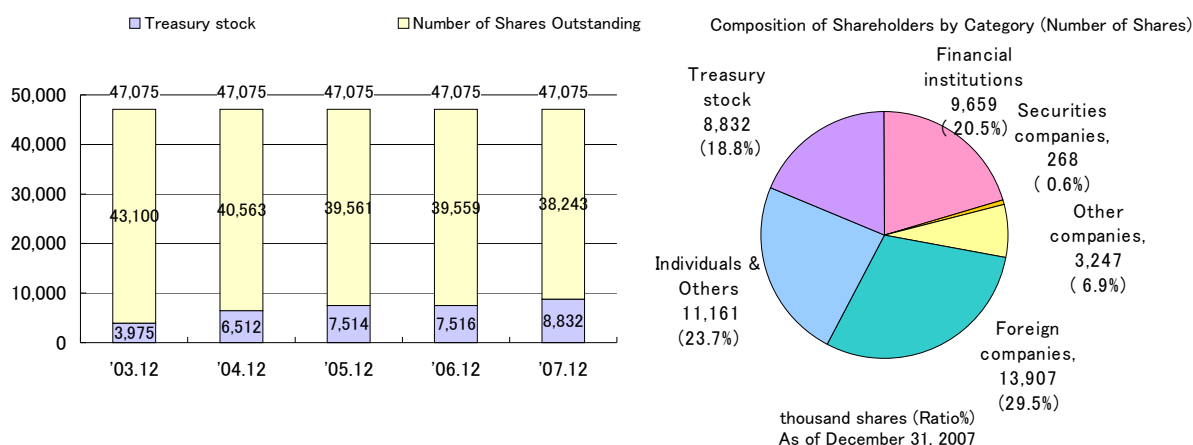


Book Value per Share (Consolidated)



Item	Fiscal Term		2003.12		2004.12		2005.12		2006.12		2007.12		2008.12P	
		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)		(Change%)
Net Income per Share (Yen)			375.41	-4.3	316.14	-15.8	180.72	-42.8	268.03	48.3	280.90	4.8	230.11	-18.1
Book Value per Share (Yen)			4,934.38	-0.9	4,966.70	0.7	5,354.64	7.8	5,541.46	3.5	5,577.84	0.7		

Stock Information

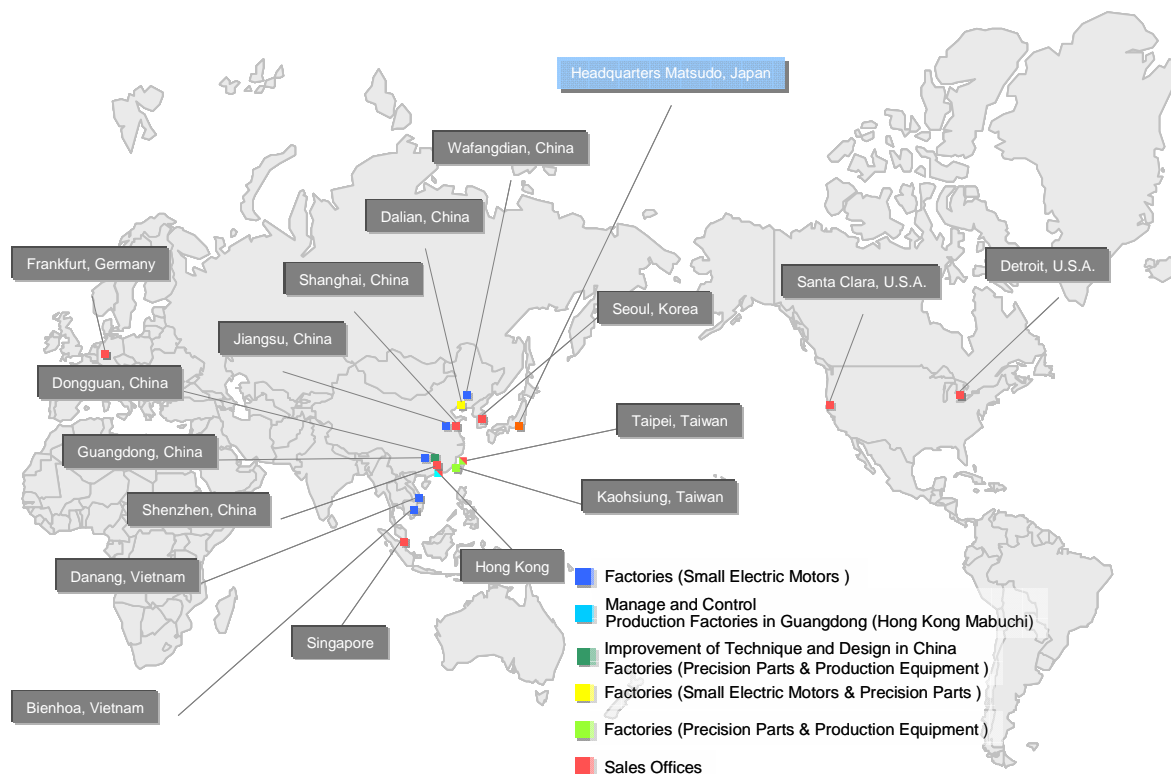


As of	2003.12.31		2004.12.31		2005.12.31		2006.12.31		2007.12.31	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0
Number of Shares Outstanding	43,100	91.6	40,563	86.2	39,561	84.0	39,559	84.0	38,243	81.2
Treasury stock	3,975	8.4	6,512	13.8	7,514	16.0	7,516	16.0	8,832	18.8

As of	2003.12.31		2004.12.31		2005.12.31		2006.12.31		2007.12.31	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Financial institutions	11,581	24.6	12,803	27.2	7,975	16.9	8,591	18.3	9,659	20.5
Securities companies	1,556	3.3	683	1.5	206	0.4	298	0.6	268	0.6
Other Companies	3,393	7.2	3,357	7.1	3,015	6.4	3,274	7.0	3,247	6.9
Foreign Companies	10,984	23.3	9,636	20.5	13,866	29.5	14,354	30.5	13,907	29.5
Individuals & Others	15,587	33.1	14,083	29.9	14,497	30.8	13,042	27.7	11,161	23.7
Treasury stock	3,975	8.4	6,512	13.8	7,514	16.0	7,516	16.0	8,832	18.8
Total	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0

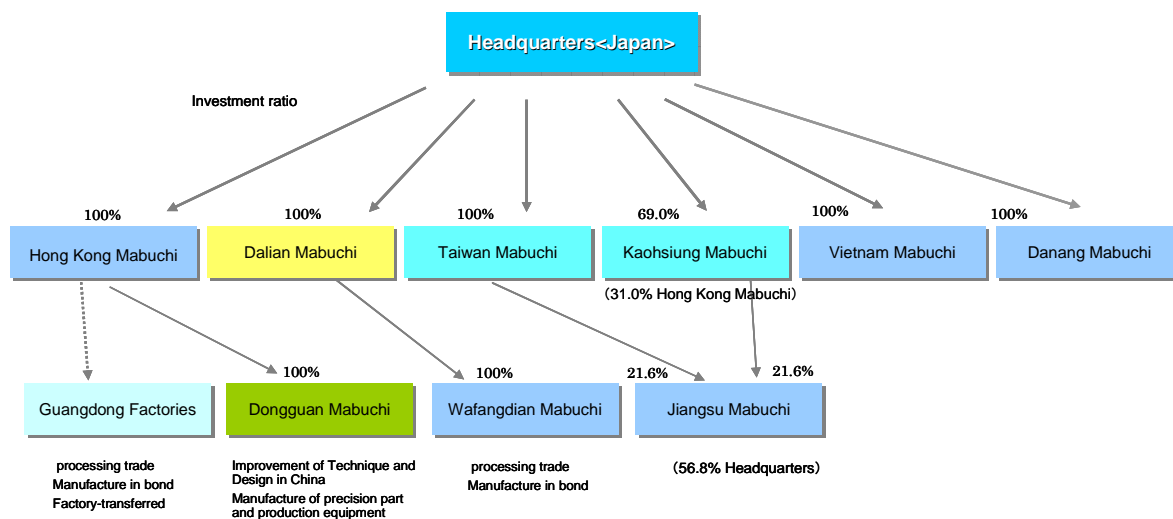
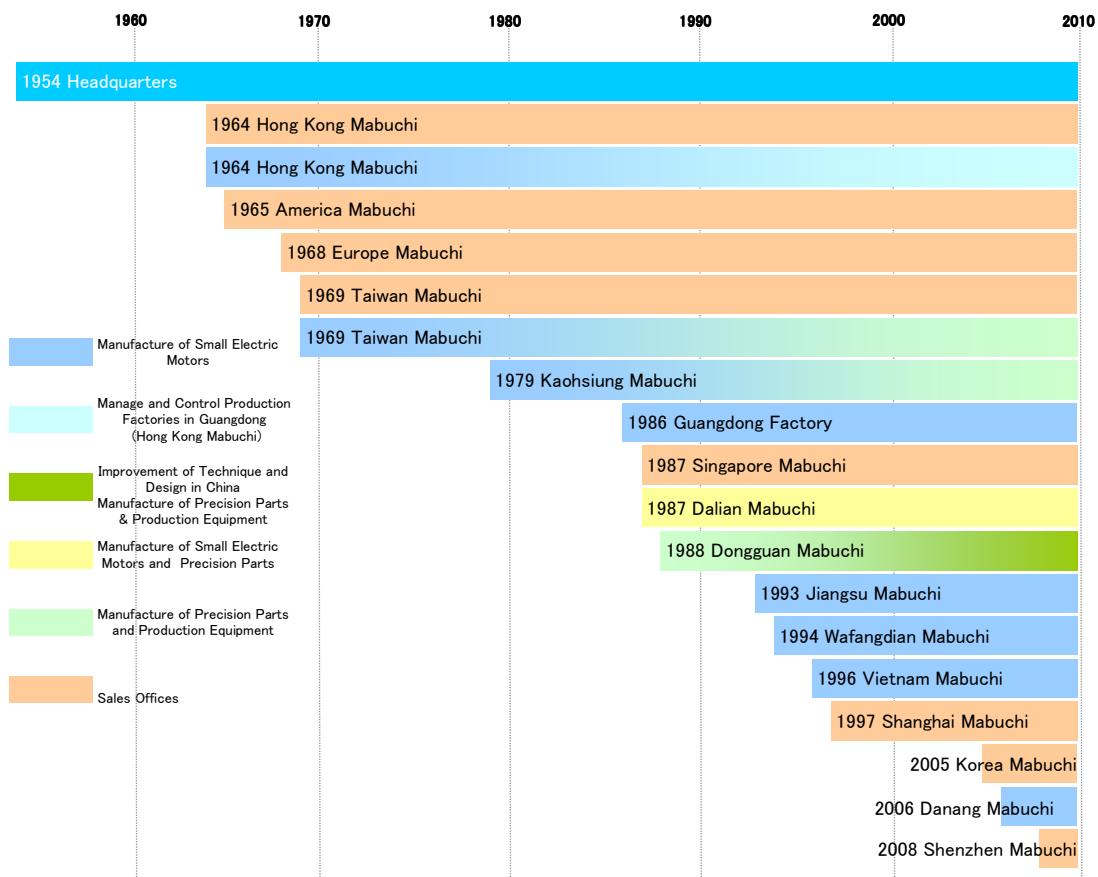
As of	2003.12.31		2004.12.31		2005.12.31		2006.12.31		2007.12.31	
	Number of Shareholders	(Ratio%)	Number of Shareholders	(Ratio%)	Number of Shareholders	(Ratio%)	Number of Shareholders	(Ratio%)	Number of Shareholders	(Ratio%)
Financial institutions	120	1.1	114	0.8	87	0.5	90	0.7	75	0.7
Securities companies	53	0.5	44	0.3	41	0.2	35	0.3	42	0.4
Other Companies	226	2.1	232	1.7	253	1.5	201	1.6	186	1.8
Foreign Companies	333	3.1	331	2.4	307	1.8	303	2.4	296	2.8
Individuals & Others	10,042	93.2	13,191	94.8	16,060	95.9	12,245	95.1	10,028	94.4
Treasury stock	1	0	1	0	1	0	1	0	1	0
Total	10,775	100.0	13,913	100.0	16,749	100.0	12,875	100.0	10,628	100.0

Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of Technique and Design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD	CHINA	Sales of Small Electric Motors

International Specialization History



Number of Employees

(Consolidated)		Number of Employees (Ratio)/(Change%)													
		As of 2003.12.31			2004.12.31			2005.12.31			2006.12.31			2007.12.31	
		%	%	%	%	%	%	%	%	%	%	%	%		
Production Division	50,473	97.4	2.2	48,366	97.2	-4.2	44,961	96.9	-7.0	43,523	96.7	-3.2	44,080	96.7	1.3
(Contract manufacturing labor at plants in China)	(32,589)			(32,020)			(25,660)			(26,853)			(21,724)		
Sales Division	193	0.4	10.3	214	0.4	10.9	224	0.5	4.7	219	0.5	-2.2	215	0.5	-1.8
R & D Division	357	0.7	5.0	391	0.8	9.5	452	1.0	15.6	478	1.1	5.8	522	1.1	9.2
Administrative Division	773	1.5	-9.8	772	1.6	-0.1	775	1.7	0.4	795	1.8	2.6	784	1.7	-1.4
Total	51,796	100	2.0	49,743	100	-4.0	46,412	100	-6.7	45,015	100	-3.0	45,601	100	1.3
(Non-Consolidated)															
	As of	2003.12.31		2004.12.31		2005.12.31		2006.12.31		2007.12.31					
Total		804	-1.7	784	-2.5	763	-2.7	760	-0.4	761	0.1				

Corporate Profile

Trade name **MABUCHI MOTOR CO., LTD.**

Established January 18, 1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 47,075,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>