

Fact Book 2008

Half Year

[2008. 1. 1~2008. 6. 30]

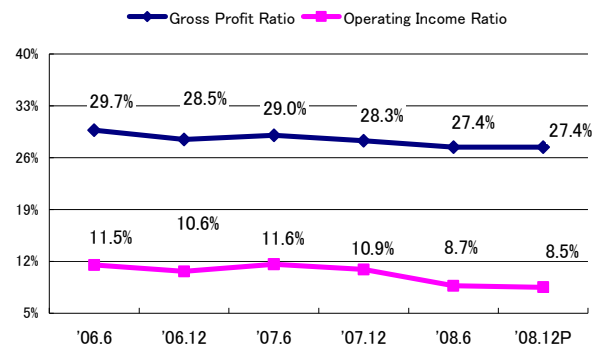
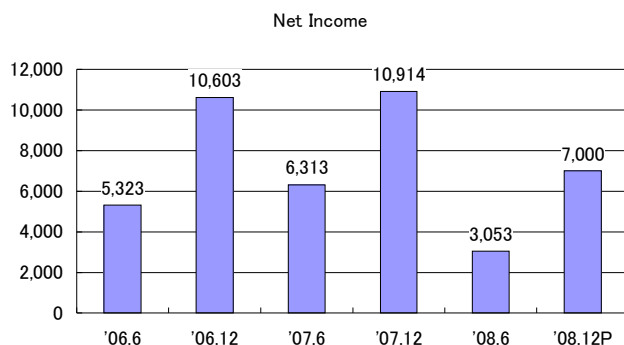
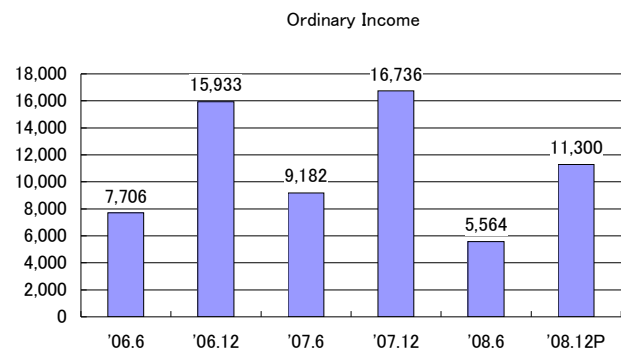
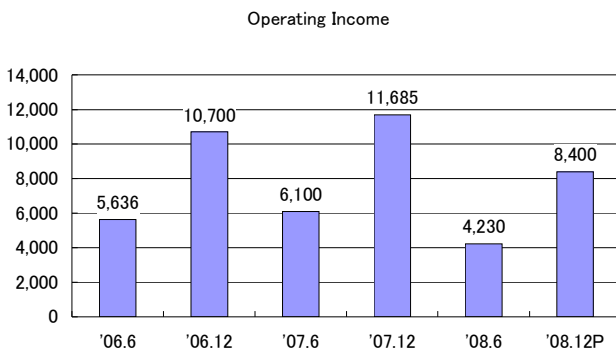
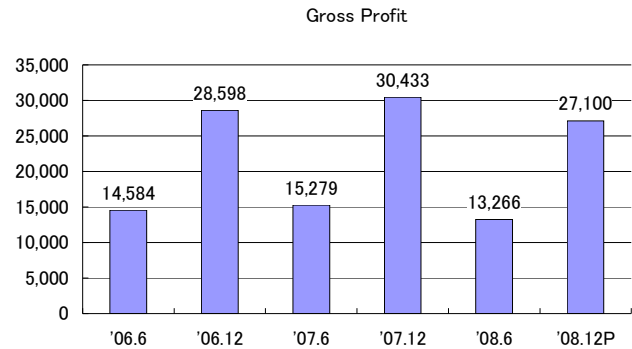
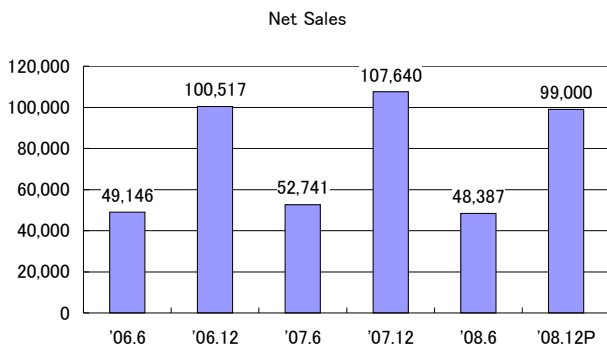
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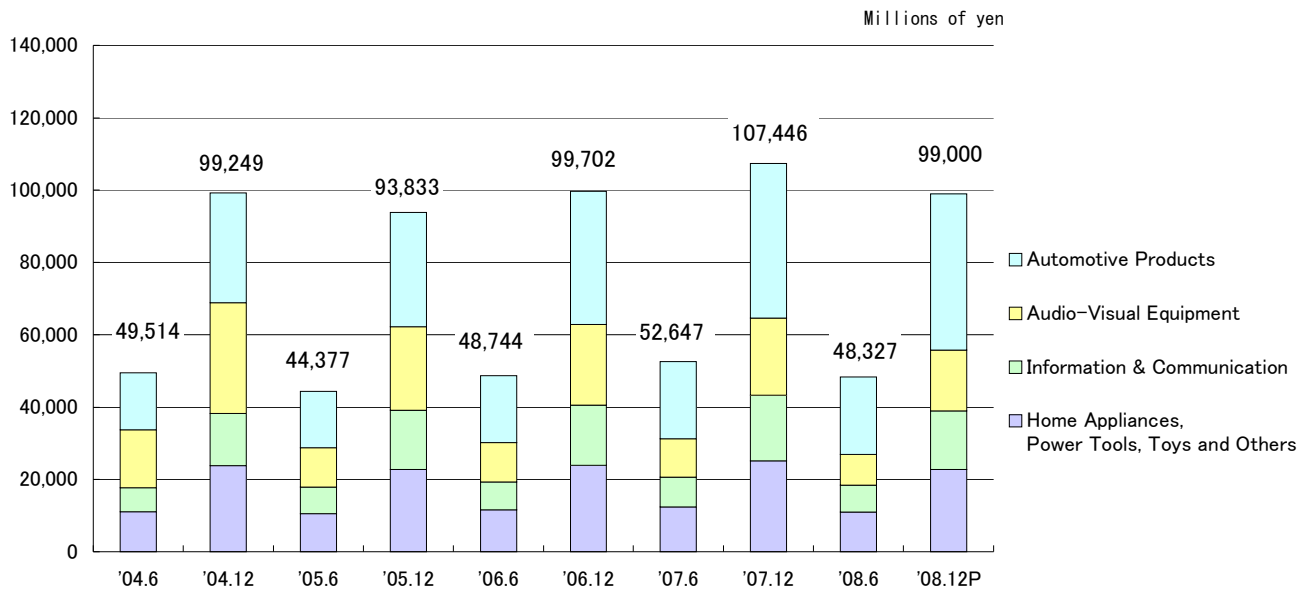
Sales & Profit

Millions of yen



Item	2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	49,146	10.7	100,517	7.0	52,741	7.3	107,640	7.1	48,387	-8.3	99,000	-8.0
Gross Profit	14,584	2.5	28,598	4.2	15,279	4.8	30,433	6.4	13,266	-13.2	27,100	-11.0
Operating Income	5,636	21.2	10,700	31.3	6,100	8.2	11,685	9.2	4,230	-30.6	8,400	-28.1
Ordinary Income	7,706	13.6	15,933	20.3	9,182	19.2	16,736	5.0	5,564	-39.4	11,300	-32.5
Net Income	5,323	28.1	10,603	44.3	6,313	18.6	10,914	2.9	3,053	-51.6	7,000	-35.9
Gross Profit Ratio (%)	29.7		28.5		29.0		28.3		27.4		27.4	
Operating Income Ratio (%)	11.5		10.6		11.6		10.9		8.7		8.5	
ROE(Return on Equity) (%)			4.9				5.0					
ROA(Return on Assets) (%)			6.9				7.2					

Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2003.6			2003.12			2004.6			2004.12			2005.6			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	29.3	4.6	28.5	1.8	32.0	1.3	30.6	0.8	35.1	-1.6	31.597	33.7	4.0					
Audio-Visual Equipment	35.2	-14.5	35.8	-15.5	32.2	-15.1	30.8	-19.3	24.6	-31.5	23,061	24.6	-24.6					
Information & Communication	13.1	-14.5	13.5	-12.1	13.5	-4.8	14.6	1.6	16.5	9.6	16,402	17.5	13.1					
Home Appliances, Power Tools, Toys and Others	22.3	-8.9	22.2	-8.8	22.4	-6.8	24.0	1.6	23.8	-4.6	22,772	24.3	-4.3					
Total Sales	100.0	-8.3	100.0	-9.1	100.0	-7.1	100.0	-6.1	100.0	-10.4	93,833	100.0	-5.5					

Fiscal Term	2006.6			2006.12			2007.6			2007.12			2008.6			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%			
Automotive Products	38.1	19.3	36.781	36.9	16.4	40.6	15.1	39.9	16.4	44.2	0.1	43,207	43.6	0.9				
Audio-Visual Equipment	22.3	-0.3	22,361	22.4	-3.0	20.2	-2.4	19.8	-4.7	17.6	-19.9	16,781	17.0	-21.2				
Information & Communication	15.8	5.2	16,658	16.7	1.6	15.6	7.0	16.9	8.9	15.4	-9.9	16,248	16.4	-10.4				
Home Appliances, Power Tools, Toys and Others	23.8	9.5	23,900	24.0	5.0	23.6	7.1	23.4	5.3	22.8	-11.3	22,763	23.0	-9.6				
Total Sales	100.0	9.8	99,702	100.0	6.3	100.0	8.0	100.0	7.8	100.0	-8.2	99,000	100.0	-7.9				

Average Sales Price

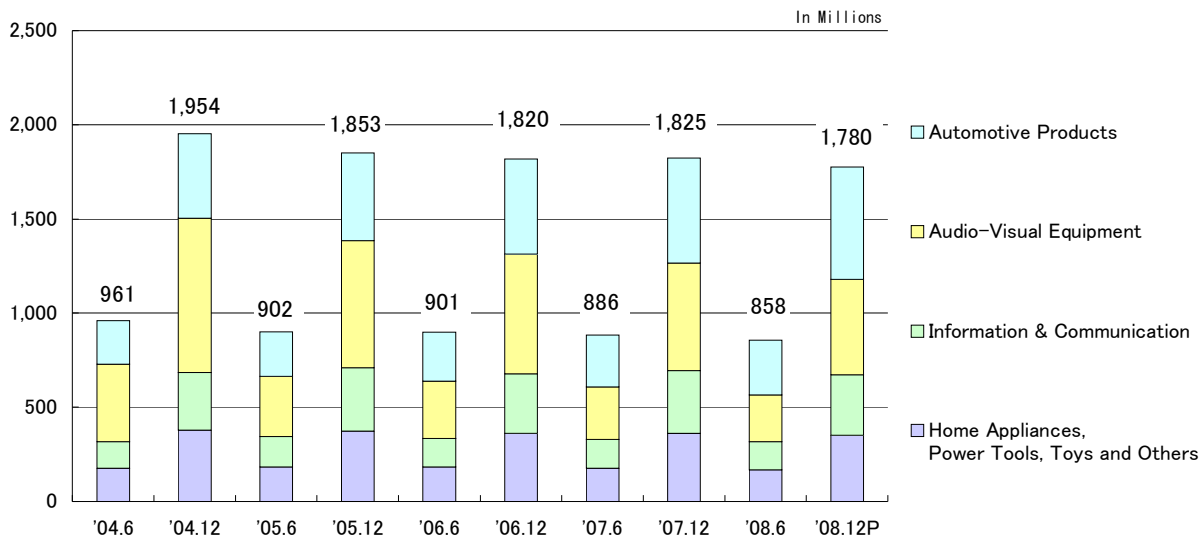
Yen

Fiscal Term	2006.6	2006.12	2007.6	2007.12	2008.6	2008.12P
Automotive Products	71.34	72.80	76.71	77.01	73.48	72.33
Audio-Visual Equipment	35.46	35.15	38.14	37.20	34.12	32.97
Information & Communication	51.39	52.72	54.20	54.37	49.94	50.63
Home Appliances, Power Tools, Toys and Others	62.81	65.84	70.05	69.40	64.84	64.53
Total Sales	54.06	54.77	59.39	58.87	56.27	55.62

Average Exchange Rate

Fiscal Term	2006.1~6	2006.1~12	2007.1~6	2007.1~12	2008.1~6	2008.7~12P
US\$:¥	115.72	116.38	120.15	117.84	104.92	100.00

Motor Sales Quantity by Application



In Millions (Ratio)/(Change%)

Fiscal Term	2003.6			2003.12			2004.6			2004.12			2005.6			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	214	24.6	10.1	413	22.7	5.4	230	24.0	7.5	448	22.9	8.4	237	26.3	3.0	466	25.2	4.0
Audio-Visual Equipment	384	44.2	4.3	838	46.1	3.3	412	42.9	7.2	822	42.1	-1.9	320	35.5	-22.3	674	36.4	-17.9
Information & Communication	114	13.1	10.1	250	13.8	14.1	140	14.6	22.6	304	15.6	21.6	160	17.8	14.9	337	18.2	10.8
Home Appliances, Power Tools, Toys and Others	155	17.8	0.4	318	17.5	-1.2	177	18.5	14.6	379	19.4	19.1	183	20.3	3.1	374	20.2	-1.1
Total Sales	868	100.0	5.7	1,821	100.0	4.3	961	100.0	10.6	1,954	100.0	7.3	902	100.0	-6.1	1,853	100.0	-5.2

Fiscal Term	2006.6			2006.12			2007.6			2007.12			2008.6			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	260	28.9	9.6	505	27.8	8.4	278	31.4	7.0	556	30.5	10.1	290	33.9	4.5	597	33.6	7.4
Audio-Visual Equipment	306	34.0	-4.3	636	34.9	-5.7	278	31.4	-9.2	572	31.4	-10.0	249	29.0	-10.5	508	28.6	-11.1
Information & Communication	149	16.6	-6.9	315	17.4	-6.4	152	17.2	1.5	333	18.3	5.6	148	17.3	-2.2	320	18.0	-3.8
Home Appliances, Power Tools, Toys and Others	184	20.5	0.6	362	19.9	-3.2	177	20.0	-4.0	362	19.9	-0.1	169	19.8	-4.2	352	19.8	-2.8
Total Sales	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,825	100.0	0.3	858	100.0	-3.1	1,780	100.0	-2.5

<Typical Application>

<Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifter, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Emission control device, Steering lock, Intake manifold control valve etc.

< Audio-Visual Equipment>

DVD player/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

< Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

< Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc

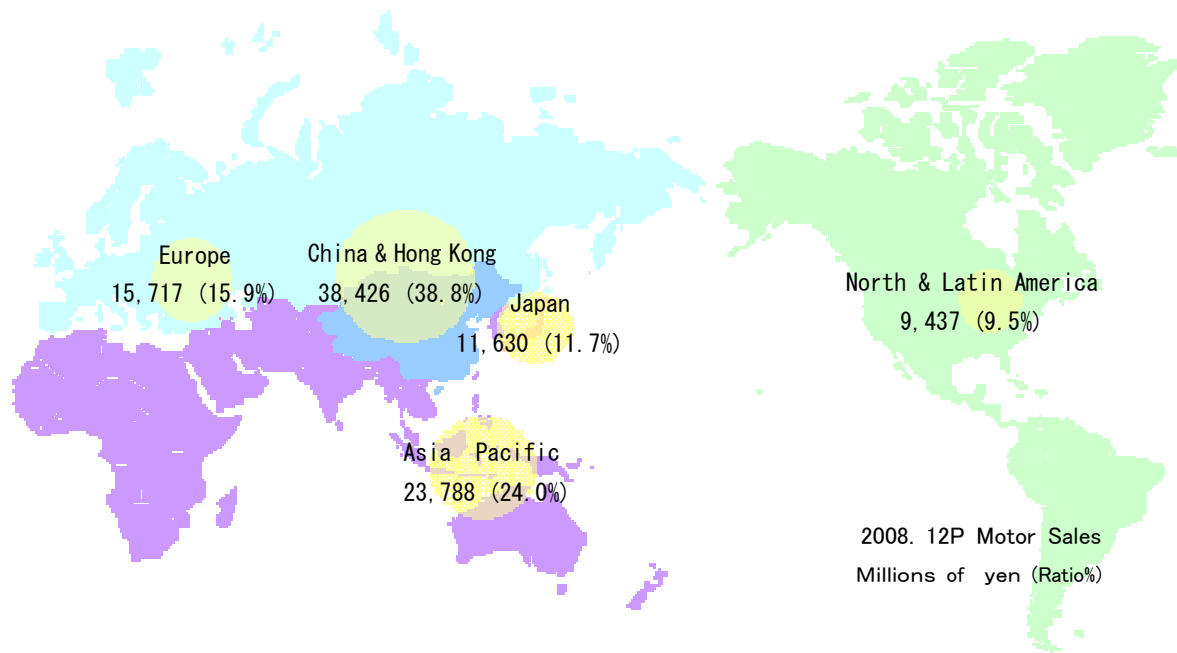
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.)

(Health & Wellness) Blood pressure meter, Massager, etc.

(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.

Motor Sales by Region



Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2003.6			2003.12			2004.6			2004.12			2005.6			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	5,755	10.8	-1.6	11,611	11.0	-2.8	5,913	11.9	2.7	11,536	11.6	-0.6	5,620	12.7	-4.9	10,928	11.6	-5.3
North & Latin America	5,678	10.6	-18.5	10,182	9.6	-19.3	4,706	9.5	-17.1	9,091	9.1	-10.7	4,347	9.8	-7.6	8,728	9.3	-4.0
Europe	8,032	15.0	-0.6	14,781	14.0	-2.7	6,974	14.1	-13.2	13,848	14.0	-6.3	6,582	14.8	-5.6	13,068	13.9	-5.6
China & Hong Kong	22,088	41.4	-7.9	45,797	43.3	-9.7	21,408	43.2	-3.1	44,855	45.2	-2.1	18,919	42.6	-11.6	41,665	44.4	-7.1
Asia Pacific	11,719	21.9	-11.6	23,331	22.1	-9.7	10,511	21.2	-10.3	19,917	20.1	-14.6	8,907	20.1	-15.3	19,443	20.7	-2.4
Total Sales	53,274	100.0	-8.4	105,703	100.0	-9.1	49,514	100.0	-7.1	99,249	100.0	-6.1	44,377	100.0	-10.4	93,833	100.0	-5.5

Fiscal Term	2006.6			2006.12			2007.6			2007.12			2008.6			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	5,505	11.3	-2.0	10,902	10.9	-0.2	5,314	10.1	-3.5	10,980	10.2	0.7	5,567	11.5	4.8	11,630	11.7	5.9
North & Latin America	5,194	10.7	19.5	10,459	10.5	19.8	5,876	11.2	13.1	11,697	10.9	11.8	4,735	9.8	-19.4	9,437	9.5	-19.3
Europe	7,315	15.0	11.1	14,430	14.5	10.4	8,915	16.9	21.9	16,912	15.7	17.2	8,069	16.7	-9.5	15,717	15.9	-7.1
China & Hong Kong	20,252	41.5	7.0	41,105	41.2	-1.3	19,440	36.9	-4.0	41,290	38.4	0.5	18,180	37.6	-6.5	38,426	38.8	-6.9
Asia Pacific	10,475	21.5	17.6	22,804	22.9	17.3	13,101	24.9	25.1	26,564	24.7	16.5	11,774	24.4	-10.1	23,788	24.0	-10.5
Total Sales	48,744	100.0	9.8	99,702	100.0	6.3	52,647	100.0	8.0	107,446	100.0	7.8	48,327	100.0	-8.2	99,000	100.0	-7.9

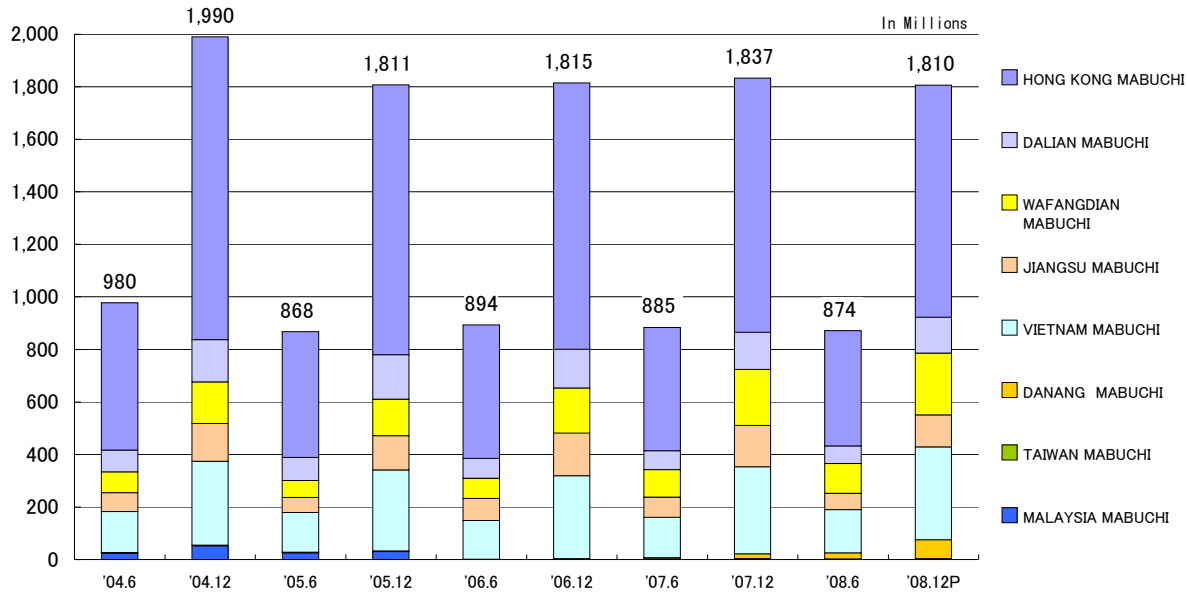
Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2003.6			2003.12			2004.6			2004.12			2005.6			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	69	8.0	0.1	140	7.7	-1.0	72	7.5	4.0	142	7.3	2.0	71	7.9	-1.5	141	7.6	-1.0
North & Latin America	68	7.8	-2.7	125	6.9	-7.9	66	7.0	-1.8	126	6.5	0.4	56	6.3	-14.9	110	6.0	-12.1
Europe	119	13.8	7.2	227	12.5	4.1	118	12.4	-0.9	231	11.8	1.6	117	13.0	-1.4	225	12.1	-2.8
China & Hong Kong	429	49.4	8.3	946	52.0	6.4	514	53.5	19.7	1,085	55.5	14.6	480	53.3	-6.5	1,005	54.3	-7.3
Asia Pacific	181	20.9	4.1	380	20.9	5.8	188	19.6	3.9	368	18.9	-3.0	176	19.5	-6.6	370	20.0	0.5
Total Sales	868	100.0	5.6	1,821	100.0	4.3	961	100.0	10.6	1,954	100.0	7.3	902	100.0	-6.1	1,853	100.0	-5.2

Fiscal Term	2006.6			2006.12			2007.6			2007.12			2008.6			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	72	8.1	2.1	143	7.9	1.7	70	8.0	-3.1	144	7.9	0.3	70	8.2	0.0	146	8.2	1.8
North & Latin America	64	7.2	13.8	126	6.9	13.7	67	7.7	5.0	130	7.1	3.2	59	6.9	-12.5	114	6.5	-11.6
Europe	123	13.7	5.8	238	13.1	5.9	135	15.3	9.4	259	14.2	9.1	132	15.4	-2.3	261	14.7	0.5
China & Hong Kong	454	50.4	-5.6	917	50.4	-8.8	401	45.3	-11.5	861	47.2	-6.1	393	45.8	-2.0	830	46.6	-3.6
Asia Pacific	186	20.6	5.6	394	21.7	6.5	210	23.8	13.2	429	23.6	8.9	202	23.6	-3.7	426	24.0	-0.7
Total Sales	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,825	100.0	0.3	858	100.0	-3.1	1,780	100.0	-2.5

Manufacturing Quantity by Factory



Fiscal Term	2003.6			2003.12			2004.6			2004.12			2005.6			2005.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
HONG KONG MABUCHI	490	54.7	8.9	1,018	55.9	7.4	561	57.3	14.5	1,153	57.9	13.2	479	55.2	-14.6	1,027	56.7	-10.9
DALIAN MABUCHI	81	9.1	22.9	162	8.9	15.8	83	8.5	1.4	161	8.1	-0.9	87	10.0	5.1	170	9.4	6.1
WAFANGDIAN MABUCHI	72	8.1	23.7	144	7.9	10.8	79	8.1	9.6	158	8.0	9.3	65	7.5	-18.4	139	7.7	-11.7
JIANGSU MABUCHI	83	9.3	10.8	158	8.7	-6.4	72	7.4	-14.0	143	7.2	-9.2	56	6.5	-22.2	130	7.2	-9.3
VIETNAM MABUCHI	131	14.7	43.1	271	14.9	23.1	156	16.0	19.1	319	16.0	17.7	152	17.5	-2.9	308	17.0	-3.2
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TAIWAN MABUCHI	2	0.2	-26.3	3	0.2	-28.5	2	0.2	4.7	3	0.2	-9.0	1	0.2	-35.7	2	0.2	-18.1
MALAYSIA MABUCHI	32	3.6	-23.3	61	3.4	-26.7	24	2.5	-24.0	52	2.6	-15.7	26	3.1	7.5	31	1.8	-38.8
Total	895	100.0	13.5	1,820	100.0	7.2	980	100.0	9.5	1,990	100.0	9.4	868	100.0	-11.4	1,811	100.0	-9.0

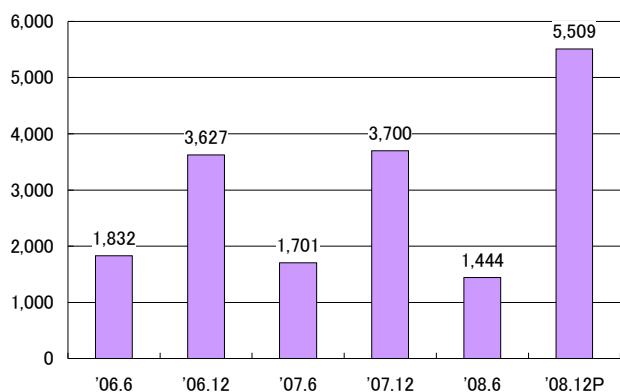
Fiscal Term	2006.6			2006.12			2007.6			2007.12			2008.6			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
HONG KONG MABUCHI	507	56.7	5.7	1,013	55.8	-1.4	469	53.1	-7.3	969	52.8	-4.3	438	50.1	-6.8	883	48.8	-8.9
DALIAN MABUCHI	76	8.5	-12.6	148	8.2	-13.1	72	8.1	-5.5	141	7.7	-4.8	68	7.8	-5.0	136	7.6	-3.1
WAFANGDIAN MABUCHI	77	8.7	19.7	171	9.4	22.7	104	11.8	33.9	212	11.6	23.9	114	13.1	9.9	236	13.1	11.2
JIANGSU MABUCHI	83	9.3	48.3	162	8.9	24.7	77	8.7	-7.4	157	8.5	-3.1	62	7.2	-18.2	122	6.8	-21.9
VIETNAM MABUCHI	148	16.6	-2.7	316	17.4	2.3	154	17.5	4.4	332	18.1	5.2	164	18.8	6.2	353	19.5	6.4
DANANG MABUCHI	-	-	-	0	0.0	-	5	0.6	-	19	1.1	2,237.4	23	2.6	347.0	72	4.0	267.3
TAIWAN MABUCHI	1	0.2	26.9	3	0.2	15.7	2	0.2	20.7	4	0.2	33.6	2	0.3	9.1	4	0.3	0.5
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	894	100.0	2.9	1,815	100.0	0.2	885	100.0	-1.0	1,837	100.0	1.2	874	100.0	-1.3	1,810	100.0	-1.5

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

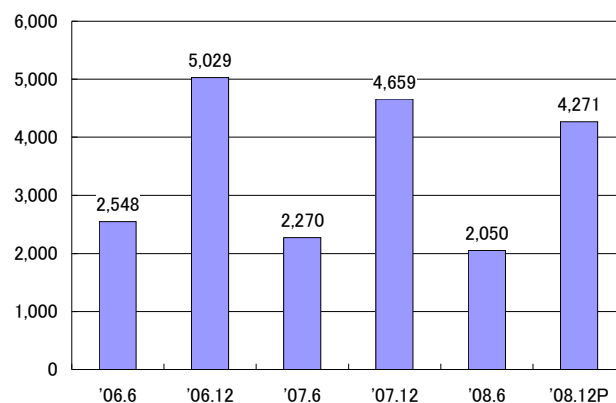
Capital Expenditures/ R&D Expenses

Millions of yen

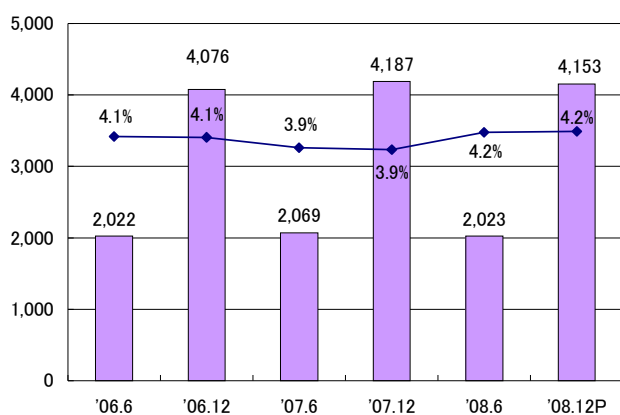
Capital Expenditures



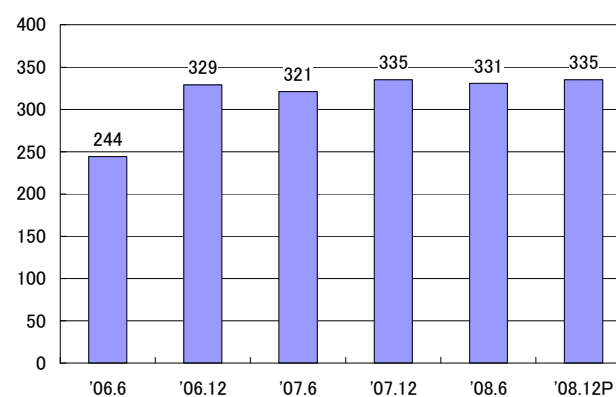
Depreciation and Amortization



R & D Expenses R & D Expenses/Net Sales (%)



R & D Personnel
(Number of Employees)



Millions of yen (Change%)

Item	2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	1,832	-40.4	3,627	-34.6	1,701	-7.2	3,700	2.0	1,444	-15.1	5,509	48.9
Depreciation and Amortization	2,548	-0.5	5,029	-8.1	2,270	-10.9	4,659	-7.4	2,050	-9.7	4,271	-8.3
R & D Expenses	2,022	-2.3	4,076	-2.9	2,069	2.3	4,187	2.7	2,023	-2.2	4,153	-0.8
R & D Expenses/Net Sales (%)	4.1%		4.1%		3.9%		3.9%		4.2%		4.2%	
R & D Personnel (Number of Employees)	244	5.2	329	33.2	321	31.6	335	1.8	331	3.1	335	0.0

Assets, Liabilities and Net Assets

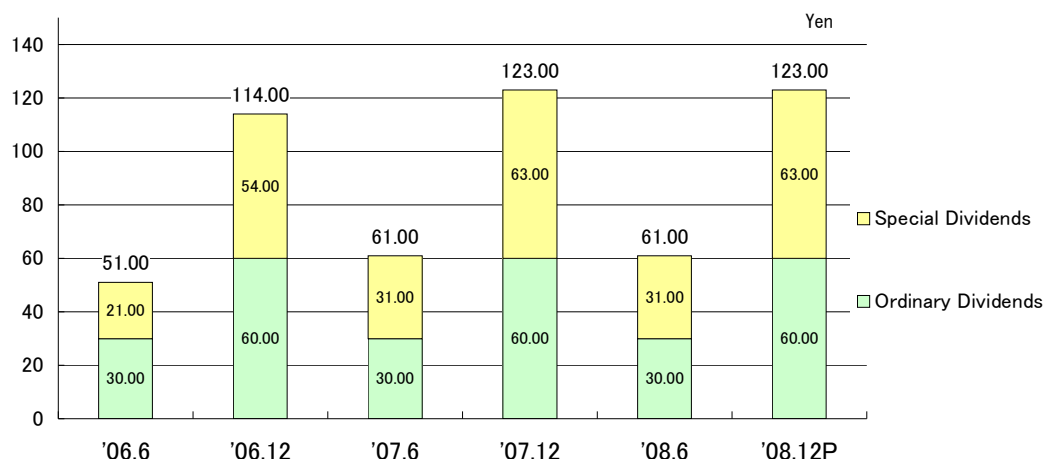


Millions of yen (Change%)

Item	As of		2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
		%		%		%		%		%		%
Total Assets	228,295	2.3	236,999	4.2	237,020	3.8	230,960	-2.5	222,337	-6.2		
Current Assets	109,009	0.6	118,879	10.7	127,525	17.0	127,006	6.8	120,753	-5.3		
Current Liabilities	11,054	3.9	12,100	22.0	13,294	20.3	12,485	3.2	11,824	-11.1		
Current Ratio (%)	986		982		959		1,017		1,021			
Cash & Cash Equivalents	66,499	3.7	72,639	12.5	74,147	11.5	76,897	5.9	63,741	-13.9		
Inventories	17,344	-2.8	17,814	4.4	19,089	10.1	18,048	1.3	18,923	-0.9		
Net Assets	212,216	1.8	219,217	3.5	217,971	2.7	213,314	-2.7	205,881	-5.5		
Equity Ratio (%)	93.0		92.5		92.0		92.4		92.6			

Per Share Data

Cash Dividends per Share(Non-Consolidated)



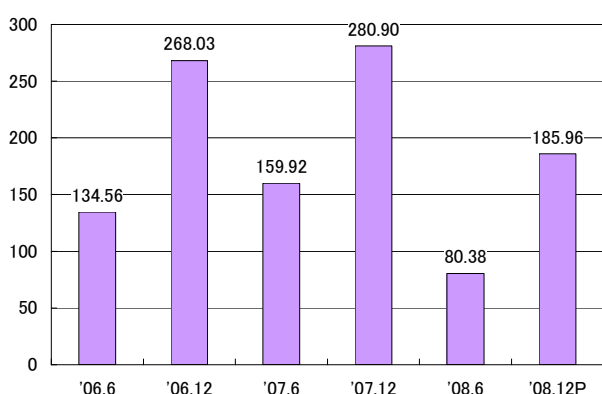
Item	Fiscal Term		2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
		%		%		%		%		%		%		%
Non-Consolidated														
Cash Dividends per Share (Yen)	51.00	21.4	114.00	23.9	61.00	19.6	123.00	7.9	61.00	0.0	123.00	0.0		
(Special Dividends)	21.00		54.00		31.00		63.00		31.00		63.00			
Consolidated														
Payout Ratio (%)			42.5				43.8						66.1	

< Dividend Policy >

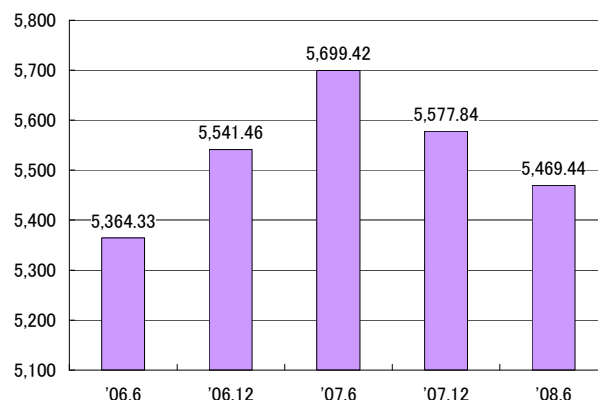
The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Based on this calculation standard, the actual dividend for the whole financial year does not fall below the expected dividend, which is issued within the period, unless the earnings estimates are significantly downgraded.

Net Income per Share (Consolidated)

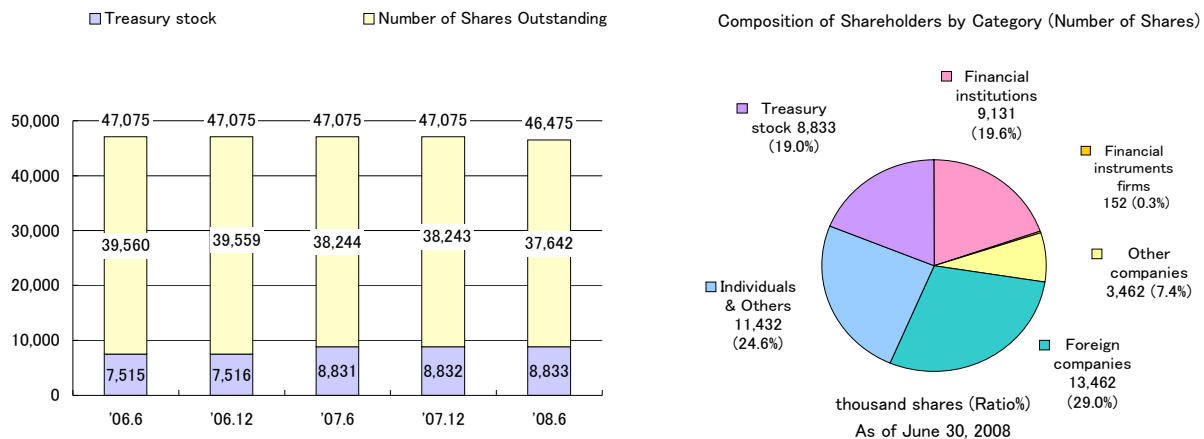


Book Value per Share (Consolidated)



Item	Fiscal Term		2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
		(Change%)		%		%		%		%		%		%
Net Income per Share (Yen)	134.56	31.3	268.03	48.3	159.92	18.8	280.90	4.8	80.38	-49.7	185.96	-33.8		
Book Value per Share (Yen)	5,364.33	4.3	5,541.46	3.5	5,699.42	6.2	5,577.84	0.7	5,469.44	-4.0				

Stock Information

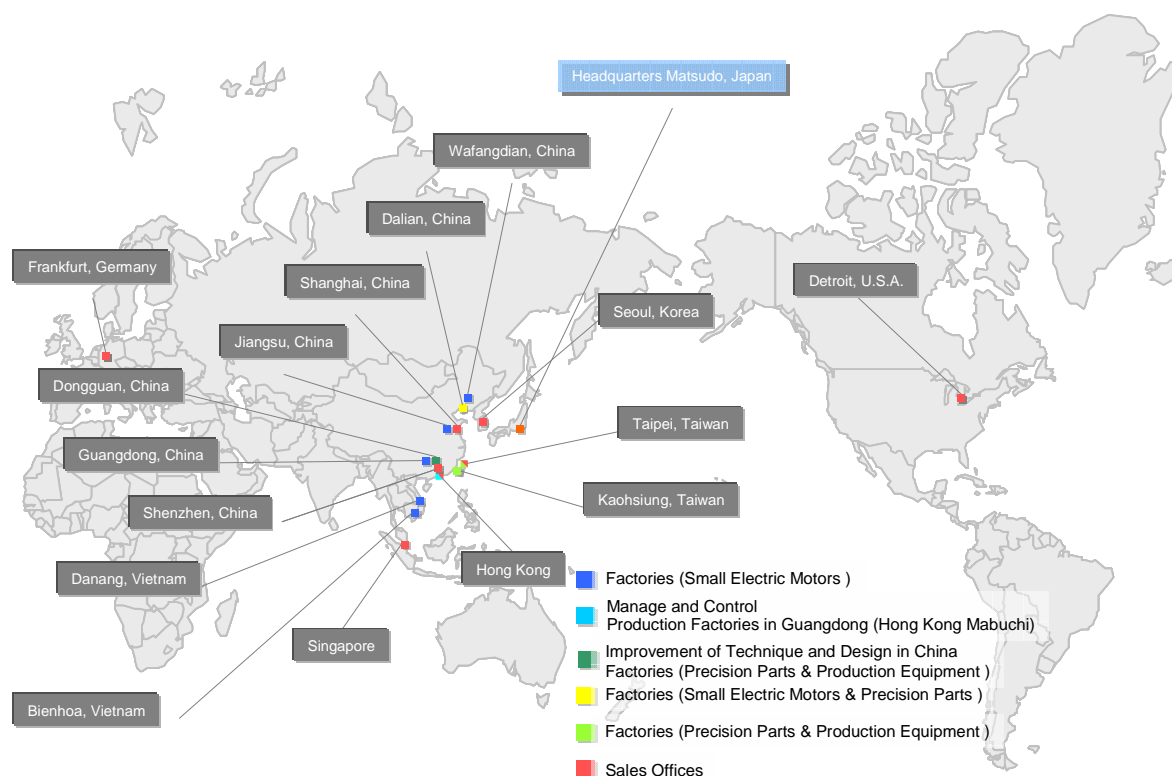


As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0
Number of Shares Outstanding	39,560	84.0	39,559	84.0	38,244	81.2	38,243	81.2	37,642	81.0
Treasury stock	7,515	16.0	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0

As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Financial institutions	8,115	17.2	8,591	18.3	8,173	17.4	9,659	20.5	9,131	19.6
Financial instruments firms	147	0.3	298	0.6	252	0.5	268	0.6	152	0.3
Other companies	3,289	7.0	3,274	7.0	3,247	6.9	3,247	6.9	3,462	7.4
Foreign companies	14,310	30.4	14,354	30.5	15,205	32.3	13,907	29.5	13,462	29.0
Individuals & Others	13,696	29.1	13,042	27.7	11,364	24.1	11,161	23.7	11,432	24.6
Treasury stock	7,515	16.0	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0
Total	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0

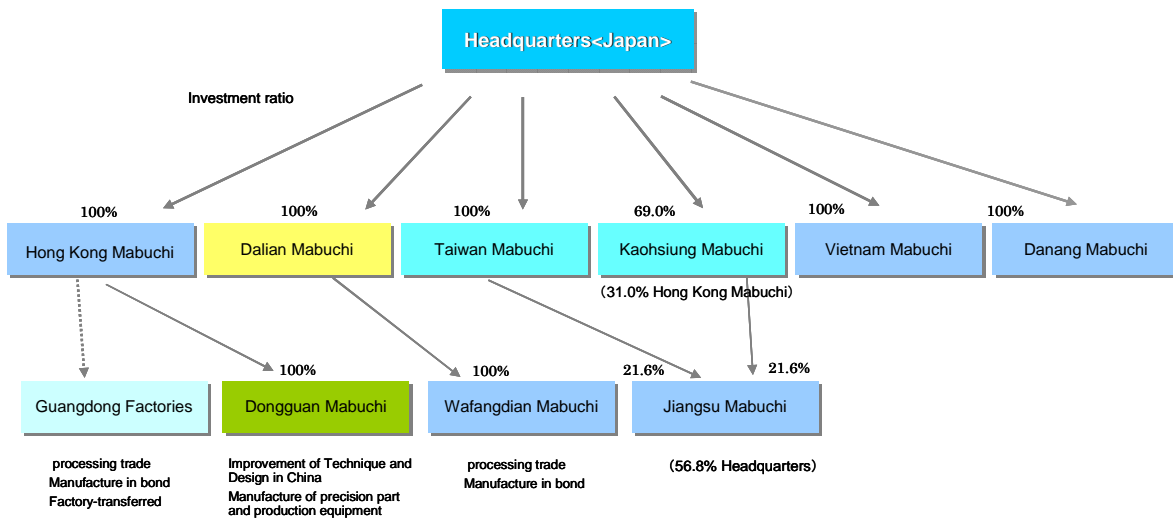
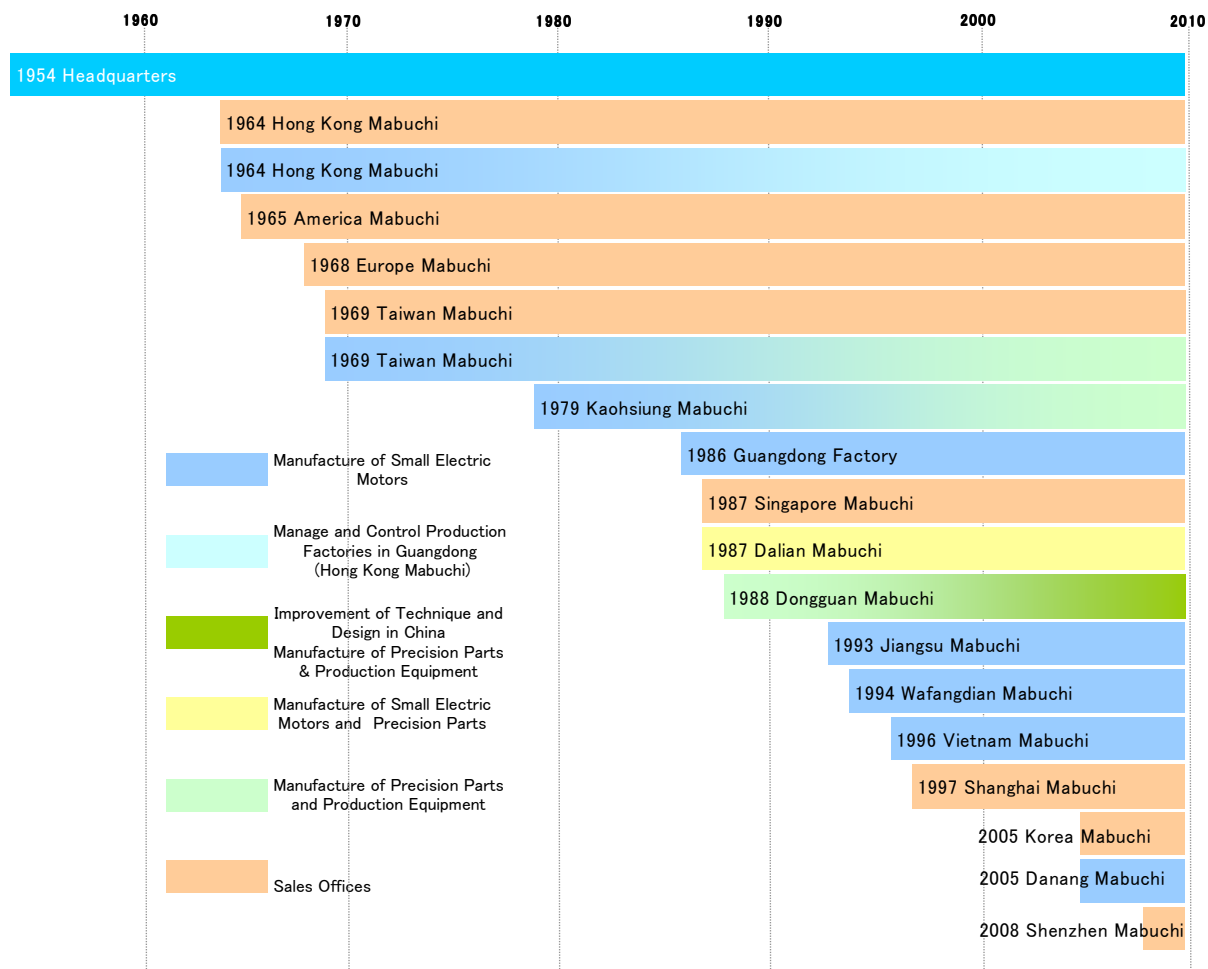
As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	
Financial institutions	83	0.6	90	0.7	85	0.8	75	0.7	73	0.6
Financial instruments firms	37	0.3	35	0.3	36	0.3	42	0.4	38	0.3
Other companies	224	1.5	201	1.6	190	1.7	186	1.8	192	1.7
Foreign companies	297	2.0	303	2.4	289	2.6	296	2.8	309	2.7
Individuals & Others	13,969	95.6	12,245	95.1	10,540	94.6	10,028	94.4	10,680	94.6
Treasury stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	14,611	100.0	12,875	100.0	11,141	100.0	10,628	100.0	11,293	100.0

Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of Technique and Design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD	CHINA	Sales of Small Electric Motors

International Specialization History



Number of Employees

	As of	Number of Employees (Ratio)/(Change%)													
		2006.6.30			2006.12.31			2007.6.30			2007.12.31			2008.6.30	
		%	%	%	%	%	%	%	%	%	%	%	%	%	
(Consolidated)															
Production Division	46,113	97.0	-4.5	43,523	96.7	-3.2	47,386	96.9	2.8	44,080	96.7	1.3	46,782	96.8	-1.3
(Contract manufacturing labor at plants in China)	(30,006)			(26,853)			(29,756)			(21,724)			(26,137)		
Sales Division	207	0.4	-6.3	219	0.5	-2.2	217	0.4	4.8	215	0.5	-1.8	209	0.4	-3.7
R & D Division	432	0.9	3.1	478	1.1	5.8	507	1.0	17.4	522	1.1	9.2	483	1.0	-4.7
Administrative Division	774	1.6	-4.0	795	1.8	2.6	802	1.6	3.6	784	1.7	-1.4	845	1.7	5.4
Total	47,526	100	-4.4	45,015	100	-3.0	48,912	100	2.9	45,601	100	1.3	48,319	100	-1.2
(Non-Consolidated)															
Total	773		-0.6	760		-0.4	769		-0.5	761		0.1	779		1.3

Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and sales of small electric motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 46,475,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>