



Fact Book

The Third Quarter of Fiscal Year 2008

[2008. 1. 1~2008. 9. 30]

**MABUCHI MOTOR CO., LTD.**

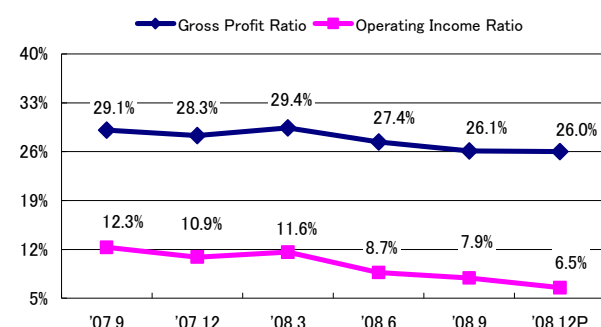
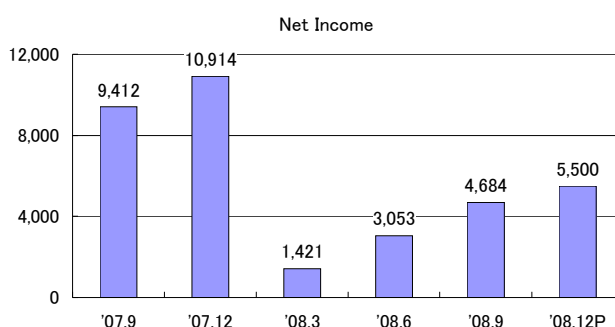
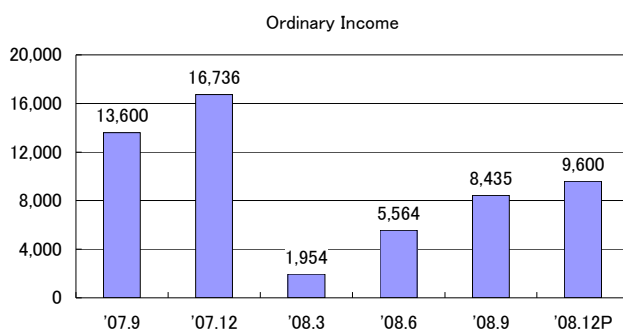
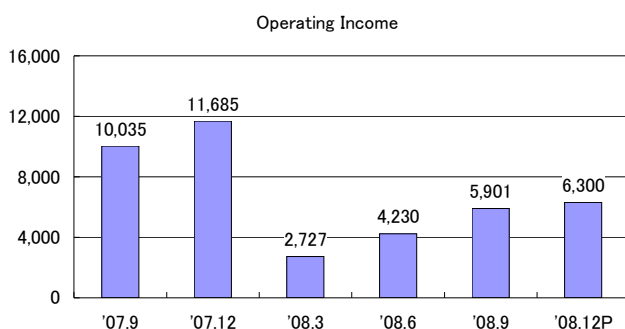
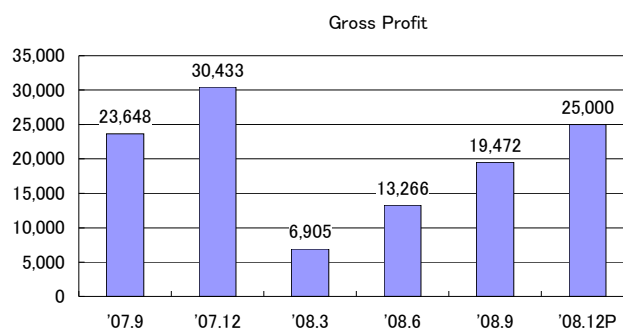
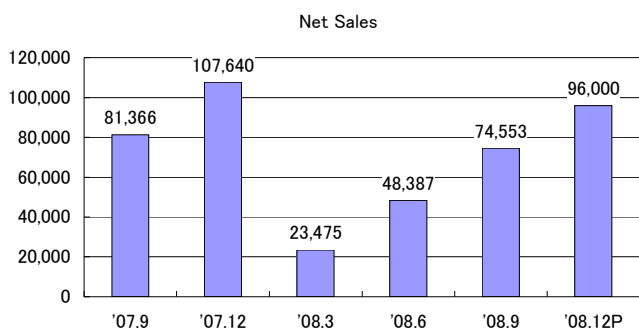
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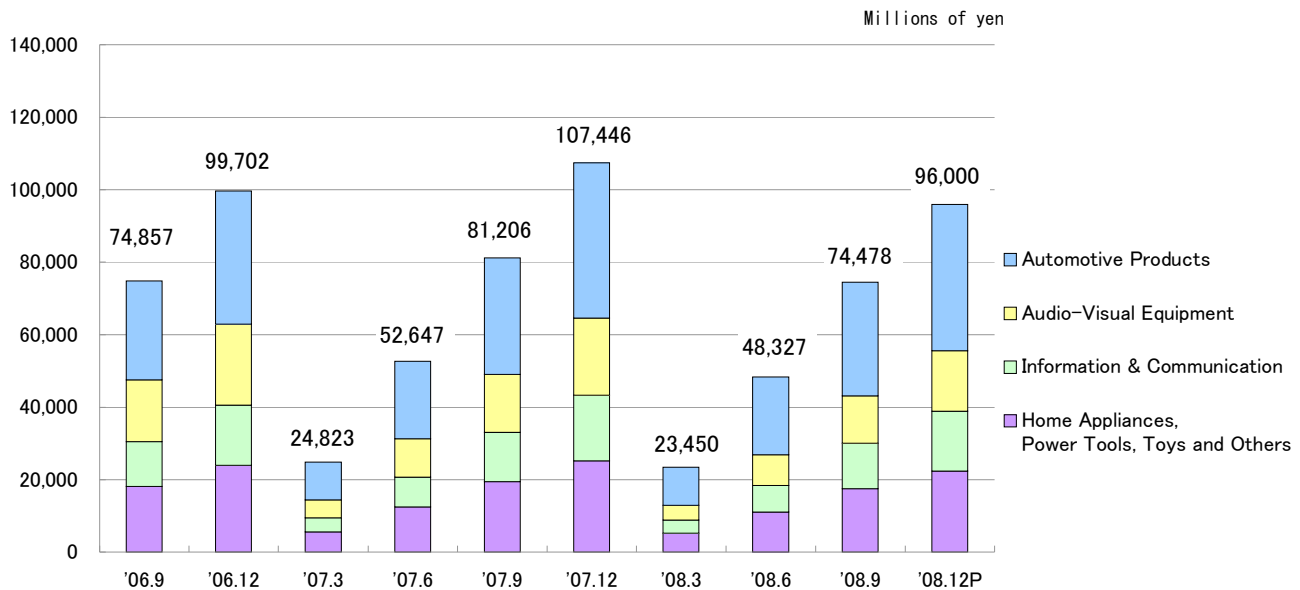
# Sales & Profit

Millions of yen



Item	Fiscal Term		2007.9		2007.12		2008.3		2008.6		2008.9		2008.12P	
		%		%		%		%		%		%		%
Net Sales	81,366	7.6	107,640	7.1	23,475	-5.6	48,387	-8.3	74,553	-8.4	96,000	-10.8		
Gross Profit	23,648	6.8	30,433	6.4	6,905	-2.5	13,266	-13.2	19,472	-17.7	25,000	-17.9		
Operating Income	10,035	14.9	11,685	9.2	2,727	-2.8	4,230	-30.6	5,901	-41.2	6,300	-46.1		
Ordinary Income	13,600	9.4	16,736	5.0	1,954	-50.7	5,564	-39.4	8,435	-38.0	9,600	-42.6		
Net Income	9,412	10.7	10,914	2.9	1,421	-48.8	3,053	-51.6	4,684	-50.2	5,500	-49.6		
Gross Profit Ratio (%)	29.1		28.3		29.4		27.4		26.1		26.0			
Operating Income Ratio (%)	12.3		10.9		11.6		8.7		7.9		6.5			
ROE(Return on Equity) (%)			5.0											
ROA(Return on Assets) (%)			7.2											

## Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	9,540	39.6	24.9	18,569	38.1	19.3	27,340	36.5	17.5	36,781	36.9	16.4	10,325	41.6	8.2	21,368	40.6	15.1
Audio-Visual Equipment	5,344	22.2	5.9	10,885	22.3	-0.3	16,991	22.7	-1.6	22,361	22.4	-3.0	5,008	20.2	-6.3	10,625	20.2	-2.4
Information & Communication	3,826	15.9	10.0	7,702	15.8	5.2	12,346	16.5	3.3	16,658	16.7	1.6	3,853	15.5	0.7	8,243	15.6	7.0
Home Appliances, Power Tools, Toys and Others	5,365	22.3	8.4	11,586	23.8	9.5	18,178	24.3	4.4	23,900	24.0	5.0	5,636	22.7	5.0	12,410	23.6	7.1
Total Sales	24,077	100.0	14.0	48,744	100.0	9.8	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0

Fiscal Term	2007.9			2007.12			2008.3			2008.6			2008.9			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	32,087	39.5	17.4	42,820	39.9	16.4	10,578	45.1	2.5	21,380	44.2	0.1	31,383	42.1	-2.2	40,445	42.1	-5.5
Audio-Visual Equipment	16,030	19.8	-5.7	21,308	19.8	-4.7	4,032	17.2	-19.5	8,511	17.6	-19.9	13,063	17.6	-18.5	16,662	17.4	-21.8
Information & Communication	13,656	16.8	10.6	18,139	16.9	8.9	3,558	15.2	-7.6	7,428	15.4	-9.9	12,540	16.8	-8.2	16,530	17.2	-8.9
Home Appliances, Power Tools, Toys and Others	19,432	23.9	6.9	25,178	23.4	5.3	5,280	22.5	-6.3	11,007	22.8	-11.3	17,491	23.5	-10.0	22,361	23.3	-11.2
Total Sales	81,206	100.0	8.5	107,446	100.0	7.8	23,450	100.0	-5.5	48,327	100.0	-8.2	74,478	100.0	-8.3	96,000	100.0	-10.7

### Average Sales Price

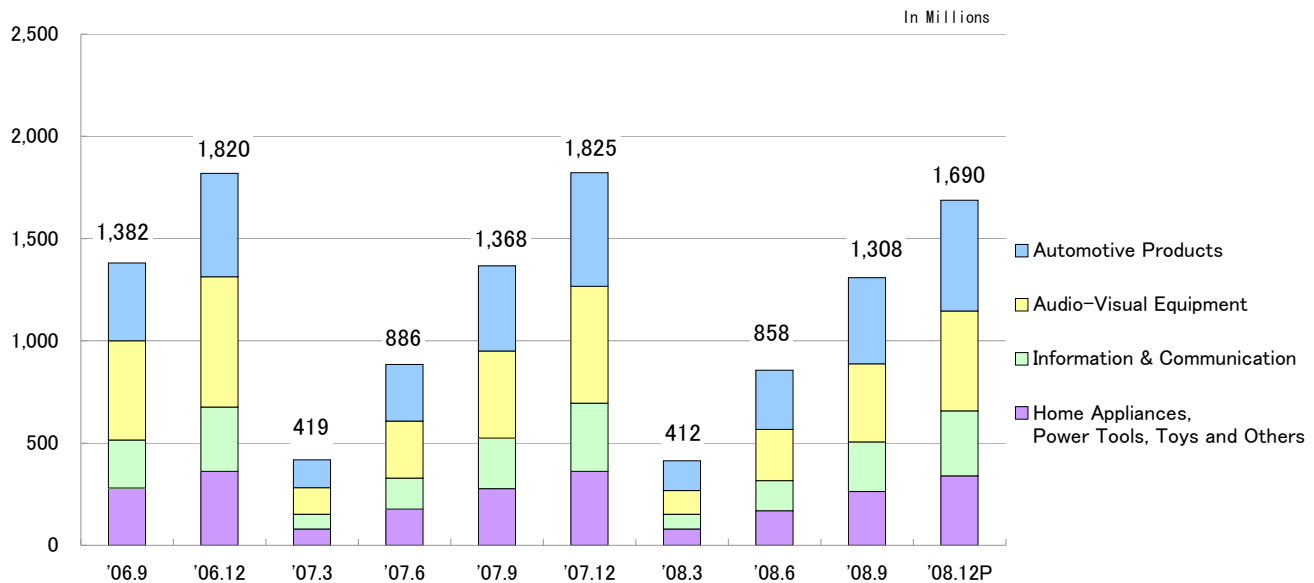
Yen

Fiscal Term	2007.9	2007.12	2008.3	2008.6	2008.9	2008.12P
Automotive Products	76.98	77.01	72.95	73.48	74.53	74.37
Audio-Visual Equipment	37.60	37.20	34.63	34.12	34.28	34.12
Information & Communication	54.87	54.37	49.28	49.94	51.76	52.13
Home Appliances, Power Tools, Toys and Others	70.29	69.40	66.73	64.84	66.10	65.59
Total Sales	59.34	58.87	56.80	56.27	56.89	56.80

### Average Exchange Rate

Fiscal Term	2007.1~9	2007.1~12	2008.1~3	2008.1~6	2008.1~9	2008.10~12P
US\$:¥	119.39	117.84	105.29	104.92	105.83	100.00

## Motor Sales Quantity by Application



In Millions (Ratio%)/(Change%)

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	131	29.9	11.9	260	28.9	9.6	380	27.5	8.6	505	27.8	8.4	136	32.5	3.9	278	31.4	7.0
Audio-Visual Equipment	148	33.9	1.0	306	34.0	-4.3	486	35.2	-5.3	636	34.9	-5.7	131	31.4	-11.5	278	31.4	-9.2
Information & Communication	74	16.9	-5.3	149	16.6	-6.9	235	17.1	-6.6	315	17.4	-6.4	72	17.2	-2.7	152	17.2	1.5
Home Appliances, Power Tools, Toys and Others	84	19.3	0.6	184	20.5	0.6	280	20.3	-4.3	362	19.9	-3.2	79	18.9	-6.4	177	20.0	-4.0
Total Sales	438	100.0	2.8	901	100.0	-0.1	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7

Fiscal Term	2007.9			2007.12			2008.3			2008.6			2008.9			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Automotive Products	416	30.5	9.6	556	30.5	10.1	145	35.1	6.4	290	33.9	4.5	421	32.2	1.0	543	32.2	-2.2
Audio-Visual Equipment	426	31.1	-12.3	572	31.4	-10.0	116	28.2	-11.5	249	29.0	-10.5	381	29.1	-10.6	488	28.9	-14.8
Information & Communication	248	18.2	5.5	333	18.3	5.6	72	17.5	0.3	148	17.3	-2.2	242	18.5	-2.6	317	18.8	-5.0
Home Appliances, Power Tools, Toys and Others	276	20.2	-1.5	362	19.9	-0.1	79	19.2	0.0	169	19.8	-4.2	264	20.2	-4.3	340	20.2	-6.0
Total Sales	1,368	100.0	-1.1	1,825	100.0	0.3	412	100.0	-1.5	858	100.0	-3.1	1,308	100.0	-4.3	1,690	100.0	-7.4

### <Typical Application>

#### <Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifter, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Emission control device, Steering lock, Intake manifold control valve etc.

#### <Audio-Visual Equipment>

DVD player/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

#### <Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

#### <Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc

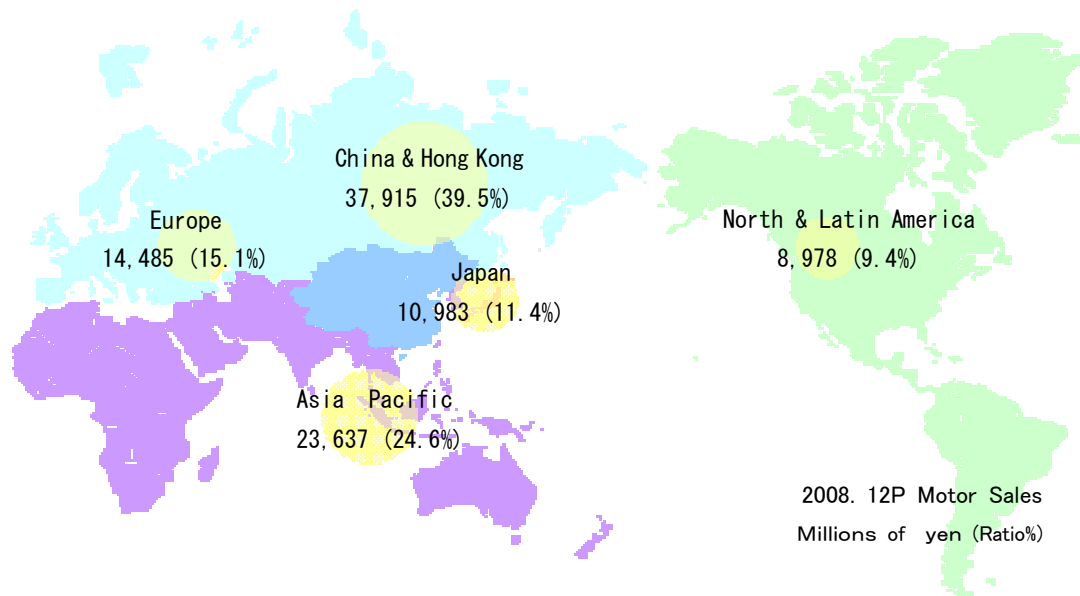
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.)

(Health & Wellness) Blood pressure meter, Massager, etc.

(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.

## Motor Sales by Region



### Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	2,849	11.8	-2.2	5,505	11.3	-2.0	8,140	10.9	-0.8	10,902	10.9	-0.2	2,727	11.0	-4.3	5,314	10.1	-3.5
North & Latin America	2,650	11.0	23.5	5,194	10.7	19.5	7,817	10.4	19.9	10,459	10.5	19.8	2,823	11.4	6.6	5,876	11.2	13.1
Europe	3,607	15.0	13.0	7,315	15.0	11.1	10,870	14.5	9.8	14,430	14.5	10.4	4,293	17.3	19.0	8,915	16.9	21.9
China & Hong Kong	9,700	40.3	11.3	20,252	41.5	7.0	31,475	42.0	1.2	41,105	41.2	-1.3	8,871	35.7	-8.5	19,440	36.9	-4.0
Asia Pacific	5,270	21.9	27.2	10,475	21.5	17.6	16,553	22.1	16.9	22,804	22.9	17.3	6,106	24.6	15.9	13,101	24.9	25.1
Total Sales	24,077	100.0	14.0	48,744	100.0	9.8	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0

Fiscal Term	2007.9			2007.12			2008.3			2008.6			2008.9			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	7,978	9.8	-2.0	10,980	10.2	0.7	2,866	12.2	5.1	5,567	11.5	4.8	8,310	11.2	4.2	10,983	11.4	0.0
North & Latin America	9,080	11.2	16.2	11,697	10.9	11.8	2,395	10.2	-15.2	4,735	9.8	-19.4	7,026	9.4	-22.6	8,978	9.4	-23.2
Europe	12,891	15.9	18.6	16,912	15.7	17.2	4,069	17.4	-5.2	8,069	16.7	-9.5	11,690	15.7	-9.3	14,485	15.1	-14.4
China & Hong Kong	30,975	38.1	-1.6	41,290	38.4	0.5	8,395	35.8	-5.4	18,180	37.6	-6.5	29,190	39.2	-5.8	37,915	39.5	-8.2
Asia Pacific	20,280	25.0	22.5	26,564	24.7	16.5	5,723	24.4	-6.3	11,774	24.4	-10.1	18,261	24.5	-10.0	23,637	24.6	-11.0
Total Sales	81,206	100.0	8.5	107,446	100.0	7.8	23,450	100.0	-5.5	48,327	100.0	-8.2	74,478	100.0	-8.3	96,000	100.0	-10.7

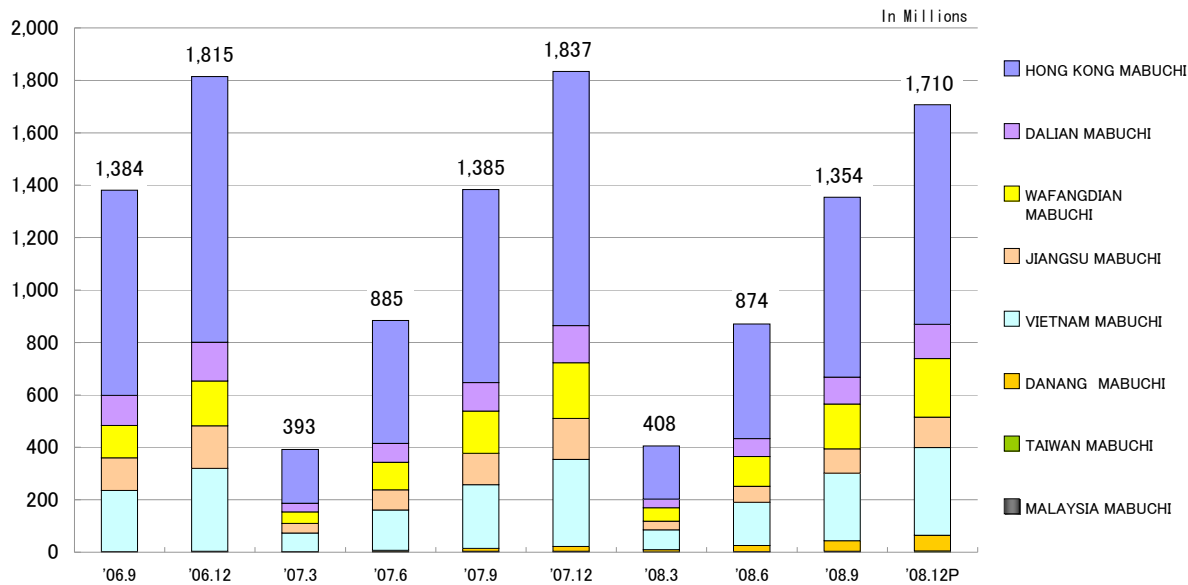
### Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	37	8.5	3.3	72	8.1	2.1	107	7.8	2.5	143	7.9	1.7	35	8.6	-3.4	70	8.0	-3.1
North & Latin America	32	7.4	14.3	64	7.2	13.8	96	6.9	14.1	126	6.9	13.7	31	7.5	-2.4	67	7.7	5.0
Europe	60	13.8	4.9	123	13.7	5.8	182	13.2	5.8	238	13.1	5.9	66	15.8	9.1	135	15.3	9.4
China & Hong Kong	217	49.6	-1.8	454	50.4	-5.6	705	51.0	-8.5	917	50.4	-8.8	185	44.2	-14.9	401	45.3	-11.5
Asia Pacific	90	20.7	9.2	186	20.6	5.6	291	21.1	5.4	394	21.7	6.5	100	23.9	10.6	210	23.8	13.2
Total Sales	438	100.0	2.8	901	100.0	-0.1	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7

Fiscal Term	2007.9			2007.12			2008.3			2008.6			2008.9			2008.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	105	7.7	-1.7	144	7.9	0.3	36	8.7	0.3	70	8.2	0.0	104	8.0	-1.4	136	8.1	-5.0
North & Latin America	101	7.4	5.7	130	7.1	3.2	30	7.3	-4.9	59	6.9	-12.5	83	6.4	-17.4	107	6.4	-17.5
Europe	196	14.4	8.0	259	14.2	9.1	67	16.3	1.5	132	15.4	-2.3	188	14.4	-4.2	234	13.9	-9.7
China & Hong Kong	638	46.7	-9.5	861	47.2	-6.1	181	43.9	-2.1	393	45.8	-2.0	616	47.1	-3.4	798	47.3	-7.3
Asia Pacific	325	23.8	11.8	429	23.6	8.9	98	23.8	-1.9	202	23.6	-3.7	315	24.1	-3.1	412	24.4	-4.1
Total Sales	1,368	100.0	-1.1	1,825	100.0	0.3	412	100.0	-1.5	858	100.0	-3.1	1,308	100.0	-4.3	1,690	100.0	-7.4

## Manufacturing Quantity by Factory



Fiscal Term	2006.3			2006.6			2006.9			2006.12			2007.3			2007.6		
	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)
HONG KONG MABUCHI	236	56.7	7.3	507	56.7	5.7	783	56.6	1.3	1,013	55.8	-1.4	204	51.9	-13.5	469	53.1	-7.3
DALIAN MABUCHI	37	8.9	-4.6	76	8.5	-12.6	114	8.3	-12.3	148	8.2	-13.1	33	8.5	-9.6	72	8.1	-5.5
WAFANGDIAN MABUCHI	39	9.4	21.5	77	8.7	19.7	124	9.0	21.2	171	9.4	22.7	44	11.3	14.3	104	11.8	33.9
JIANGSU MABUCHI	40	9.7	54.5	83	9.3	48.3	124	9.0	34.6	162	8.9	24.7	37	9.5	-7.4	77	8.7	-7.4
VIETNAM MABUCHI	62	15.1	-9.6	148	16.6	-2.7	234	16.9	-0.3	316	17.4	2.3	71	18.0	13.1	154	17.5	4.4
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	0	0.0	-	1	0.5	-	5	0.6	-
TAIWAN MABUCHI	1	0.2	61.6	1	0.2	26.9	2	0.2	14.5	3	0.2	15.7	1	0.3	-0.7	2	0.2	20.7
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	416	100.0	4.1	894	100.0	2.9	1,384	100.0	1.1	1,815	100.0	0.2	393	100.0	-5.4	885	100.0	-1.0

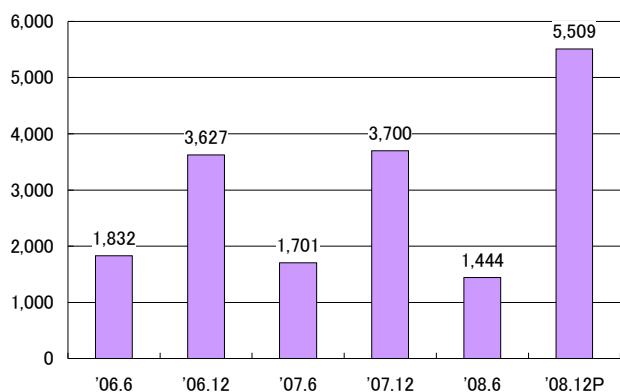
Fiscal Term	2007.9			2007.12			2008.3			2008.6			2008.9			2008.12P		
	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)	Ratio	%	(Change%)
HONG KONG MABUCHI	736	53.2	-6.0	969	52.8	-4.3	203	50.0	-0.2	438	50.1	-6.8	686	50.7	-6.7	838	49.0	-13.5
DALIAN MABUCHI	109	7.9	-4.6	141	7.7	-4.8	33	8.3	0.3	68	7.8	-5.0	103	7.6	-5.7	130	7.6	-8.0
WAFANGDIAN MABUCHI	161	11.7	29.7	212	11.6	23.9	51	12.6	15.3	114	13.1	9.9	170	12.6	5.6	224	13.1	5.6
JIANGSU MABUCHI	119	8.6	-4.6	157	8.5	-3.1	33	8.1	-10.7	62	7.2	-18.2	93	6.9	-21.6	116	6.8	-25.8
VIETNAM MABUCHI	243	17.6	4.0	332	18.1	5.2	75	18.5	6.1	164	18.8	6.2	257	19.0	5.6	335	19.6	1.0
DANANG MABUCHI	11	0.8	-	19	1.1	2,237.4	9	2.2	380.0	23	2.6	347.0	40	2.9	248.2	60	3.5	205.3
TAIWAN MABUCHI	3	0.2	36.1	4	0.2	33.6	1	0.3	7.7	2	0.3	9.1	3	0.3	2.7	4	0.3	-2.7
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	1,385	100.0	0.0	1,837	100.0	1.2	408	100.0	3.6	874	100.0	-1.3	1,354	100.0	-2.2	1,710	100.0	-6.9

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

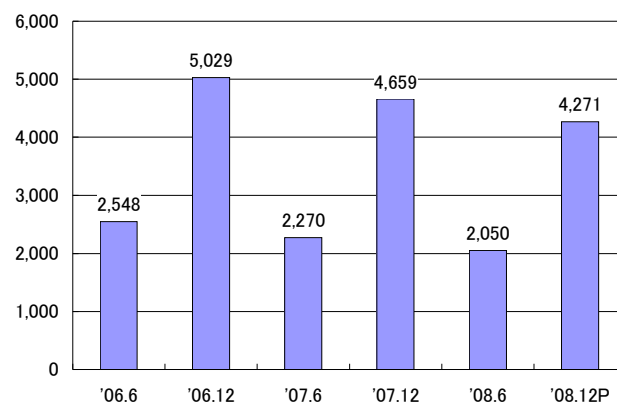
## Capital Expenditures/ R&D Expenses

Millions of yen

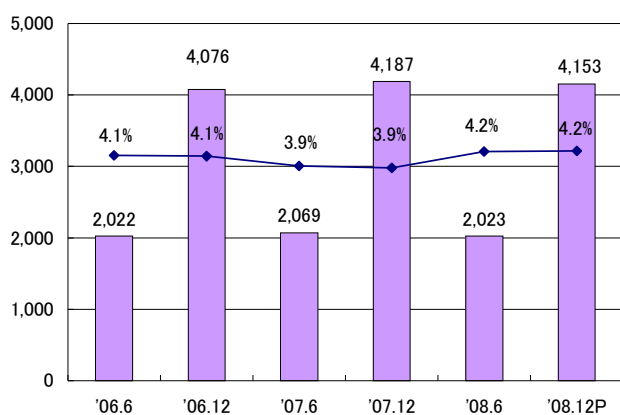
Capital Expenditures



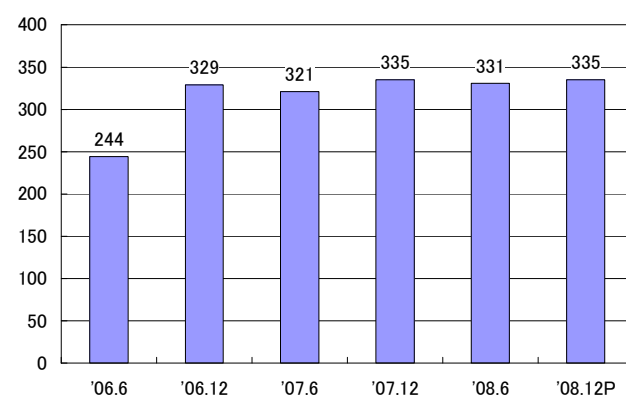
Depreciation and Amortization



R & D Expenses — R & D Expenses/Net Sales (%)



R & D Personnel  
(Number of Employees)

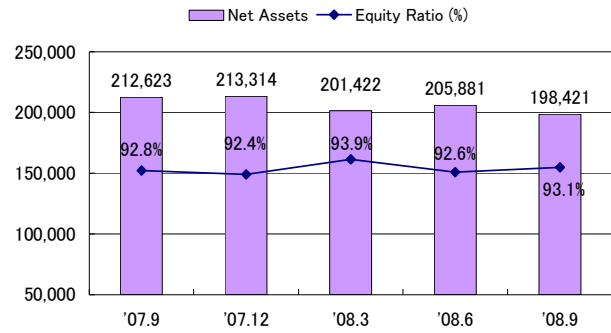
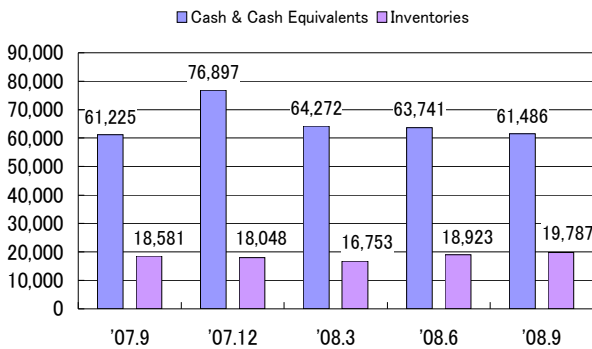
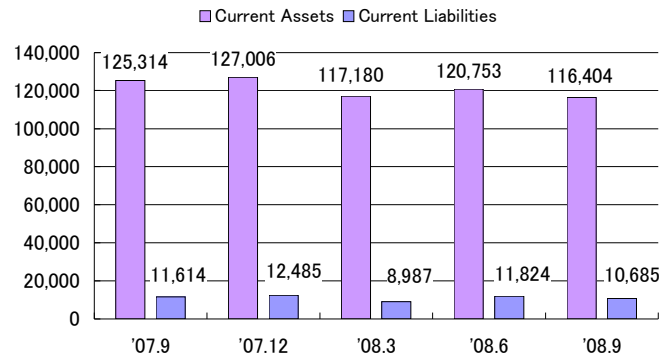
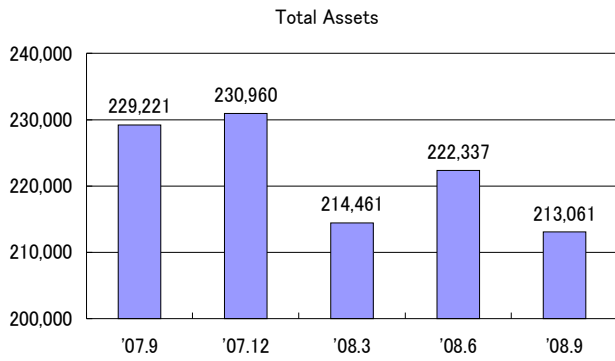


Millions of yen (Change%)

Item	2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	1,832	-40.4	3,627	-34.6	1,701	-7.2	3,700	2.0	1,444	-15.1	5,509	48.9
Depreciation and Amortization	2,548	-0.5	5,029	-8.1	2,270	-10.9	4,659	-7.4	2,050	-9.7	4,271	-8.3
R & D Expenses	2,022	-2.3	4,076	-2.9	2,069	2.3	4,187	2.7	2,023	-2.2	4,153	-0.8
R & D Expenses/Net Sales (%)	4.1		4.1		3.9		3.9		4.2		4.2	
R & D Personnel (Number of Employees)	244	5.2	329	33.2	321	31.6	335	1.8	331	3.1	335	0.0

## Assets, Liabilities and Net Assets

Millions of yen

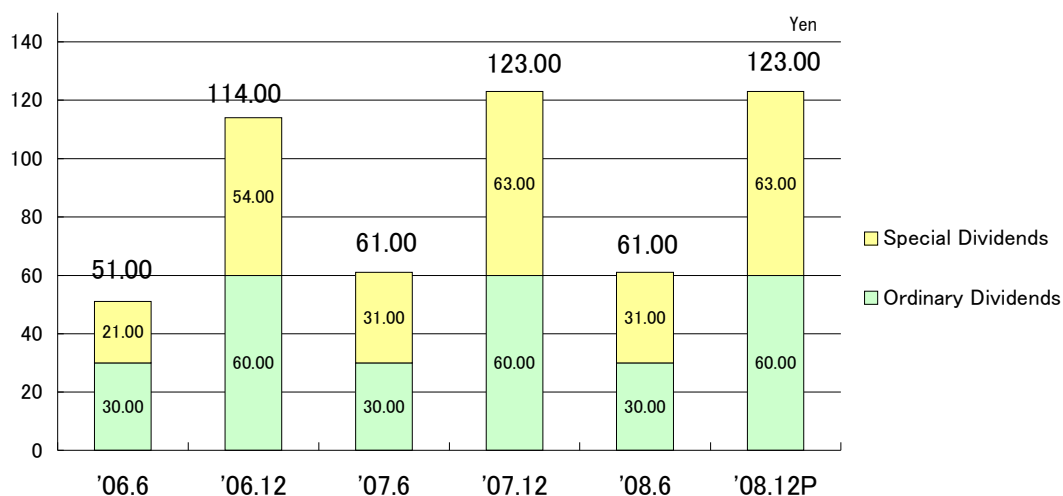


Millions of yen (Change%)

Item	As of		2007.9.30		2007.12.31		2008.3.31		2008.6.30		2008.9.30	
		%		%		%		%		%		%
Total Assets	229,221	-1.5	230,960	-2.5	214,461	-8.6	222,337	-6.2	213,061	-7.0		
Current Assets	125,314	10.8	127,006	6.8	117,180	-7.0	120,753	-5.3	116,404	-7.1		
Current Liabilities	11,614	-4.3	12,485	3.2	8,987	-12.0	11,824	-11.1	10,685	-8.0		
Current Ratio (%)	1,079		1,017		1,304		1,021		1,089			
Cash & Cash Equivalents	61,225	-8.8	76,897	5.9	64,272	-8.2	63,741	-13.9	61,486	0.4		
Inventories	18,581	1.5	18,048	1.3	16,753	-2.5	18,923	-0.9	19,787	6.5		
Net Assets	212,623	-1.3	213,314	-2.7	201,422	-8.0	205,881	-5.5	198,421	-6.7		
Equity Ratio (%)	92.8		92.4		93.9		92.6		93.1			

## Per Share Data

Cash Dividends per Share (Non-Consolidated)



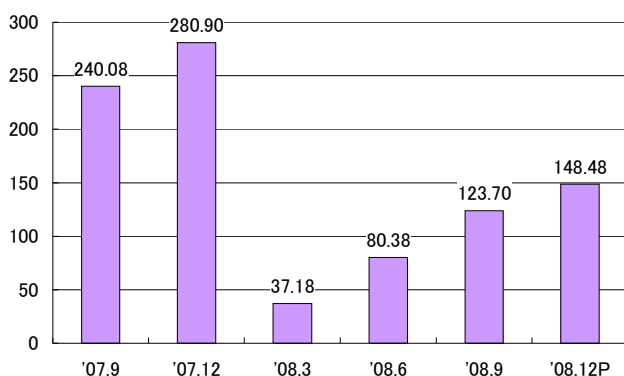
Item	Fiscal Term		2006.6		2006.12		2007.6		2007.12		2008.6		2008.12P	
		%		%		%		%		%		%		%
Non-Consolidated														
Cash Dividends per Share (Yen)	51.00	21.4	114.00	23.9	61.00	19.6	123.00	7.9	61.00	0.0	123.00	0.0		
(Special Dividends)	21.00		54.00		31.00		63.00		31.00		63.00			
Consolidated														
Payout Ratio (%)			42.5				43.8				82.8			

### < Dividend Policy >

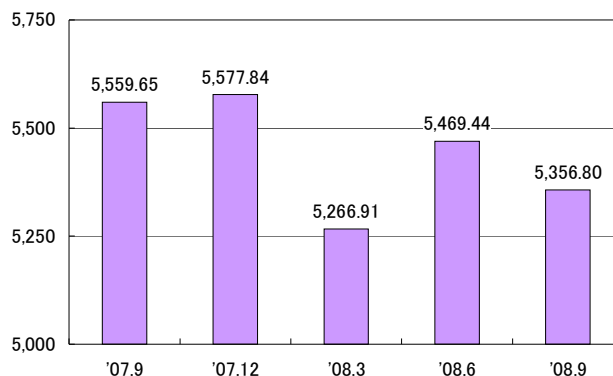
The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Based on this calculation standard, the actual dividend for the whole financial year does not fall below the expected dividend, which is issued within the period, unless the earnings estimates are significantly downgraded.

Net Income per Share (Consolidated)

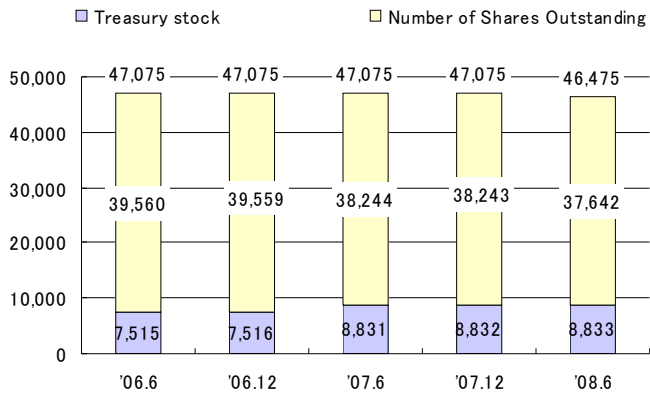


Book Value per Share (Consolidated)

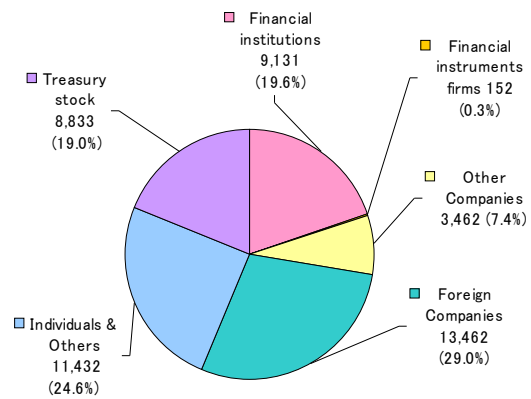


Item	Fiscal Term		2007.9		2007.12		2008.3		2008.6		2008.9		2008.12P	
		(Change%)		%		%		%		%		%		%
Net Income per Share (Yen)	240.08	11.7	280.90	4.8	37.18	-47.0	80.38	-49.7	123.70	-48.5	148.48	-47.1		
Book Value per Share (Yen)	5,559.65	2.1	5,577.84	0.7	5,266.91	-4.8	5,469.44	-4.0	5,356.80	-3.6				

## Stock Information



Composition of Shareholders by Category (Number of Shares)



thousand shares (Ratio%)  
As of June 30, 2008

As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0
Number of Shares Outstanding	39,560	84.0	39,559	84.0	38,244	81.2	38,243	81.2	37,642	81.0
Treasury stock	7,515	16.0	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0

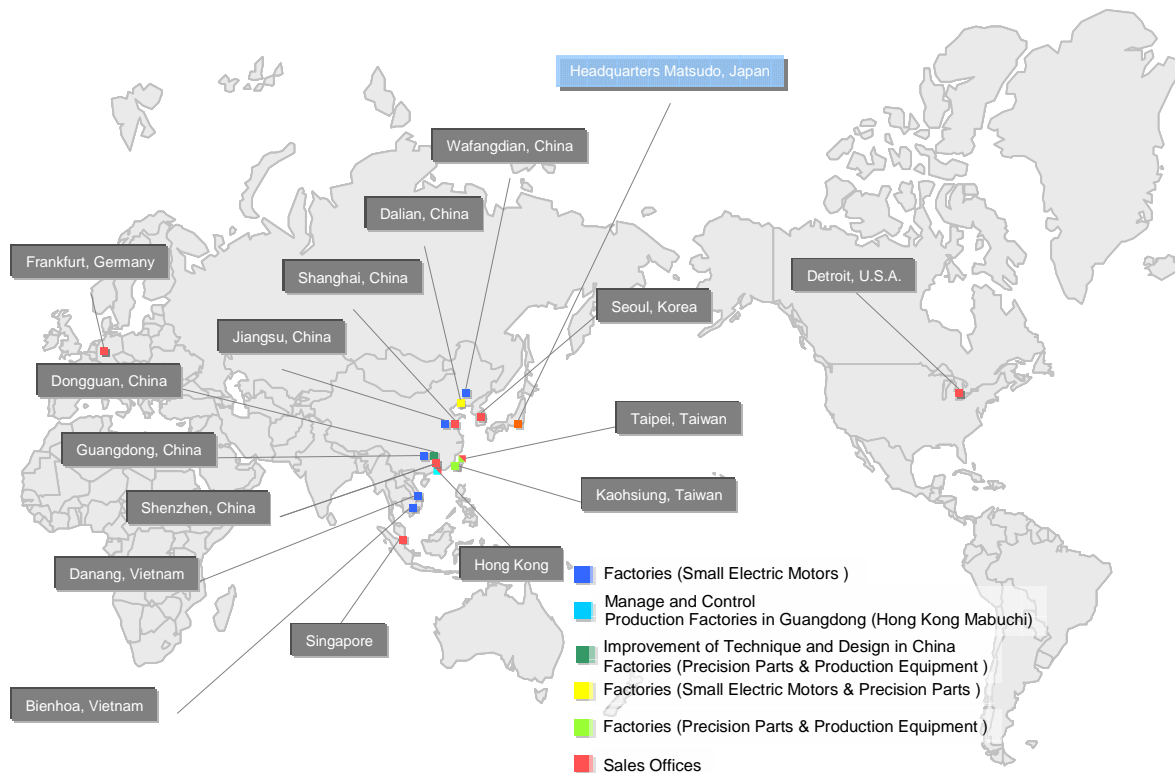
Composition of Shareholders by Category (Number of Shares)

As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)	thousand shares	(Ratio%)
Financial institutions	8,115	17.2	8,591	18.3	8,173	17.4	9,659	20.5	9,131	19.6
Financial instruments firms	147	0.3	298	0.6	252	0.5	268	0.6	152	0.3
Other companies	3,289	7.0	3,274	7.0	3,247	6.9	3,247	6.9	3,462	7.4
Foreign companies	14,310	30.4	14,354	30.5	15,205	32.3	13,907	29.5	13,462	29.0
Individuals & Others	13,696	29.1	13,042	27.7	11,364	24.1	11,161	23.7	11,432	24.6
Treasury stock	7,515	16.0	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0
Total	47,075	100.0	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0

Composition of Shareholders by Category (Number of Shareholders)

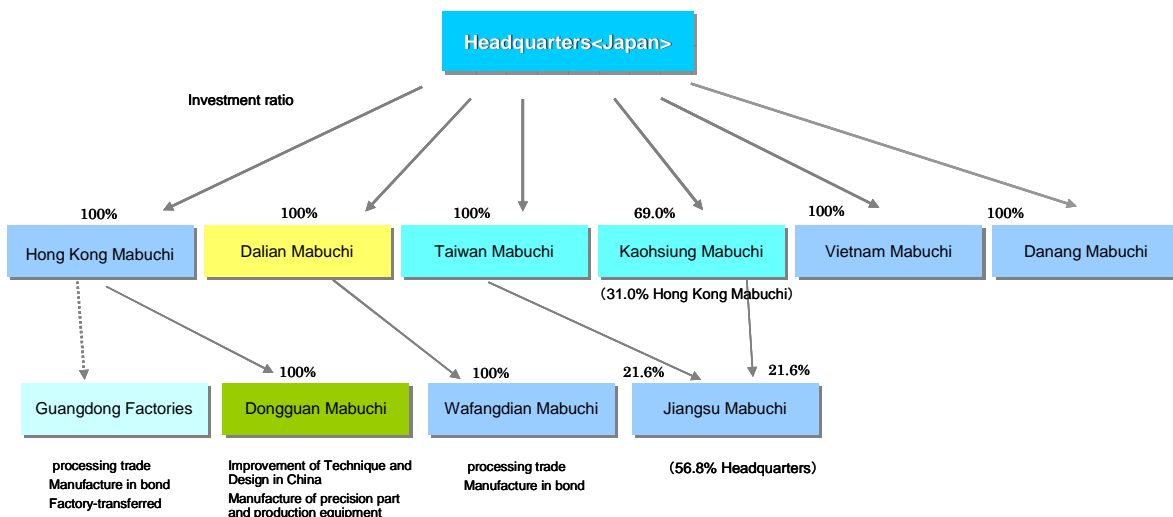
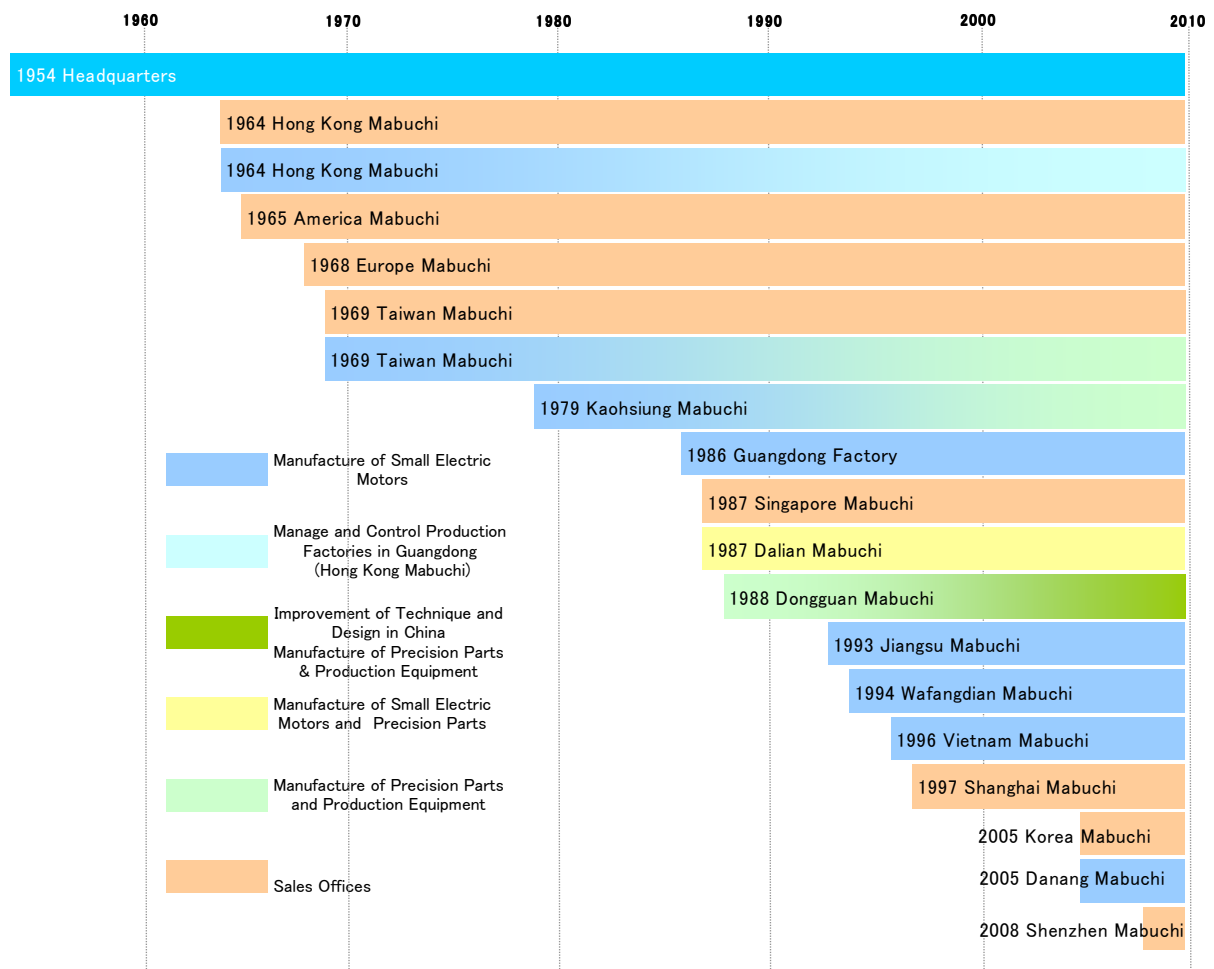
As of	2006.6.30		2006.12.31		2007.6.30		2007.12.31		2008.6.30	
	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	(Ratio%)	
Financial institutions	83	0.6	90	0.7	85	0.8	75	0.7	73	0.6
Financial instruments firms	37	0.3	35	0.3	36	0.3	42	0.4	38	0.3
Other companies	224	1.5	201	1.6	190	1.7	186	1.8	192	1.7
Foreign companies	297	2.0	303	2.4	289	2.6	296	2.8	309	2.7
Individuals & Others	13,969	95.6	12,245	95.1	10,540	94.6	10,028	94.4	10,680	94.6
Treasury stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	14,611	100.0	12,875	100.0	11,141	100.0	10,628	100.0	11,293	100.0

## Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
DONGGUAN MABUCHI MOTOR EQUIPMENT CO., LTD.	CHINA	Improvement of Technique and Design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD	CHINA	Sales of Small Electric Motors

# International Specialization History



## Number of Employees

		Number of Employees (Ratio)/(Change%)														
As of		2006.6.30			2006.12.31			2007.6.30			2007.12.31			2008.6.30		
			%	%		%	%		%	%		%	%		%	%
Production Division		46,113	97.0	-4.5	43,523	96.7	-3.2	47,386	96.9	2.8	44,080	96.7	1.3	46,782	96.8	-1.3
(Contract manufacturing labor at plants in China)		(30,006)			(26,853)			(29,756)			(21,724)			(26,137)		
Sales Division		207	0.4	-6.3	219	0.5	-2.2	217	0.4	4.8	215	0.5	-1.8	209	0.4	-3.7
R & D Division		432	0.9	3.1	478	1.1	5.8	507	1.0	17.4	522	1.1	9.2	483	1.0	-4.7
Administrative Division		774	1.6	-4.0	795	1.8	2.6	802	1.6	3.6	784	1.7	-1.4	845	1.7	5.4
Total		47,526	100	-4.4	45,015	100	-3.0	48,912	100	2.9	45,601	100	1.3	48,319	100	-1.2
<b>(Non-Consolidated)</b>																
As of		2006.6.30			2006.12.31			2007.6.30			2007.12.31			2008.6.30		
			%	%		%	%		%	%		%	%		%	%
Total		773		-0.6	760		-0.4	769		-0.5	761		0.1	779		1.3

## Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and sales of small electric motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 45,875,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>