



# Fact Book

First Quarter of Fiscal 2009

[2009. 1. 1 ~ 2009. 3. 31]

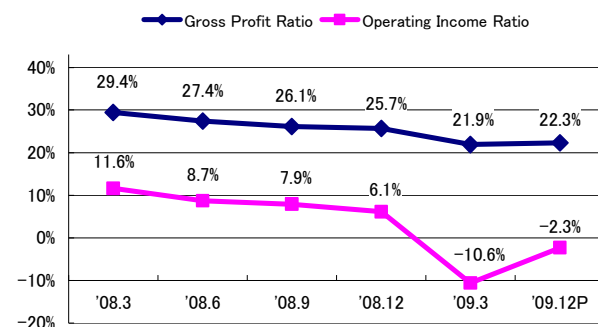
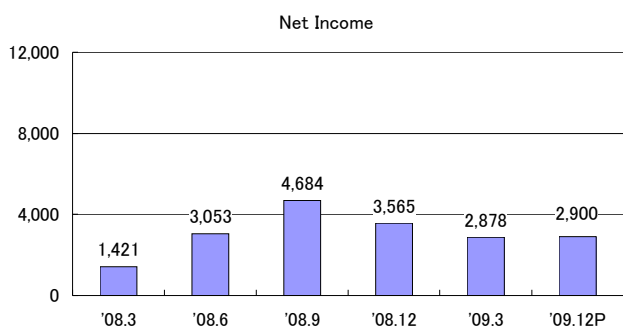
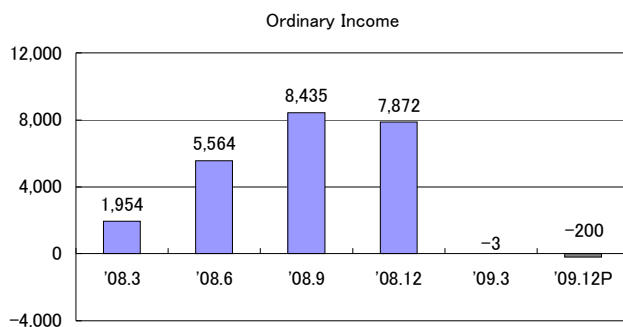
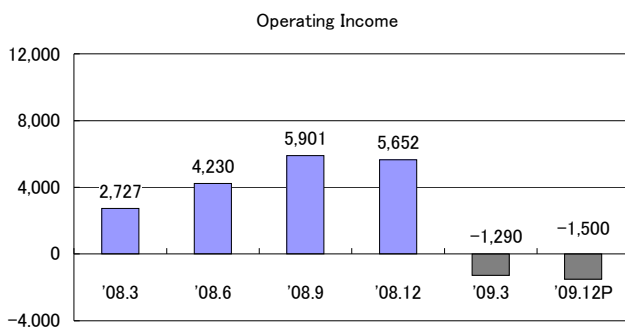
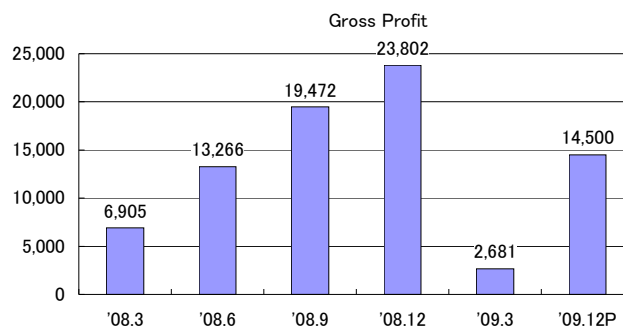
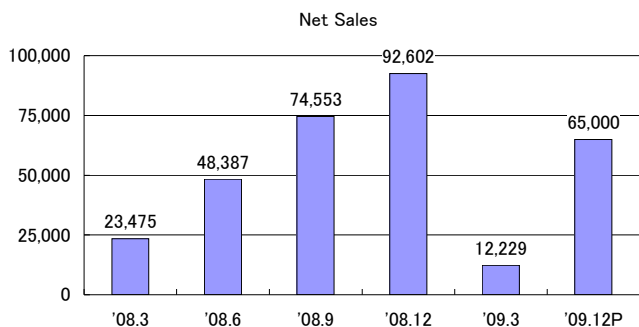
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# Sales & Profit

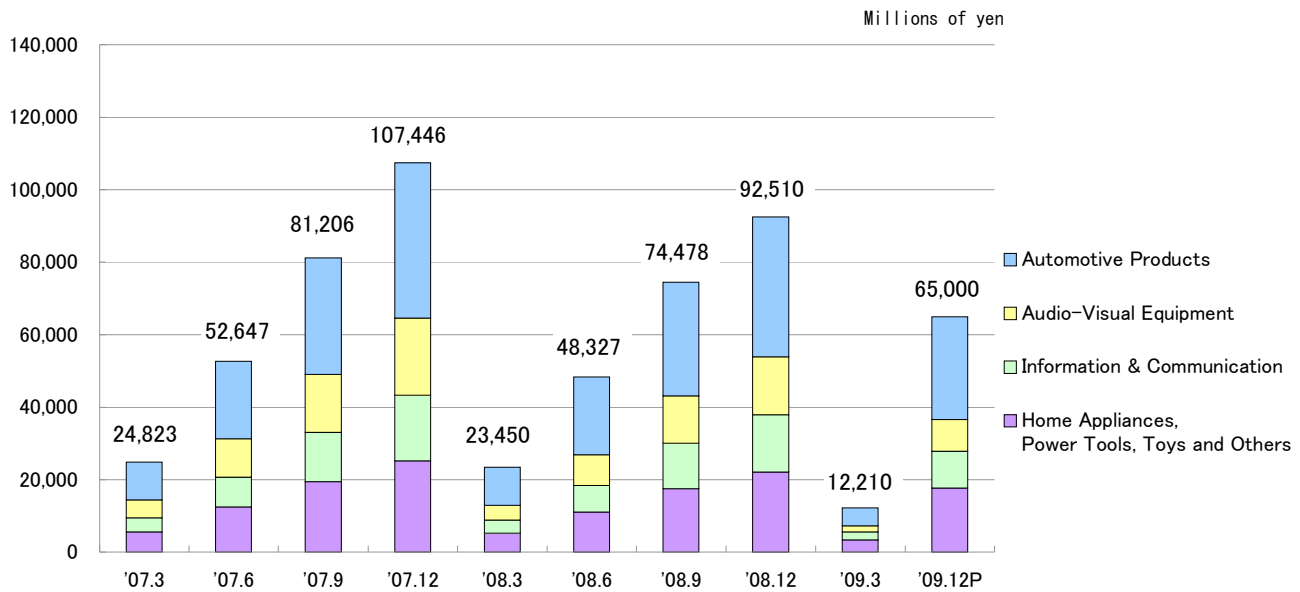
Millions of yen



Millions of yen (Change%)

Item	2008.3		2008.6		2008.9		2008.12		2009.3		2009.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	23,475	-5.6	48,387	-8.3	74,553	-8.4	92,602	-14.0	12,229	-47.9	65,000	-29.8
Gross Profit	6,905	-2.5	13,266	-13.2	19,472	-17.7	23,802	-21.8	2,681	-61.2	14,500	-39.1
Operating Income	2,727	-2.8	4,230	-30.6	5,901	-41.2	5,652	-51.6	-1,290	-	-1,500	-
Ordinary Income	1,954	-50.7	5,564	-39.4	8,435	-38.0	7,872	-53.0	-3	-	-200	-
Net Income	1,421	-48.8	3,053	-51.6	4,684	-50.2	3,565	-67.3	2,878	102.5	2,900	-18.7
Gross Profit Ratio (%)	29.4		27.4		26.1		25.7		21.9		22.3	
Operating Income Ratio (%)	11.6		8.7		7.9		6.1		-10.6		-2.3	
ROE(Return on Equity) (%)							1.8					
ROA(Return on Assets) (%)							3.8					

## Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	27,340	36.5	17.5	36,781	36.9	16.4	10,325	41.6	8.2	21,368	40.6	15.1	32,087	39.5	17.4	42,820	39.9	16.4
Audio-Visual Equipment	16,991	22.7	-1.6	22,361	22.4	-3.0	5,008	20.2	-6.3	10,625	20.2	-2.4	16,030	19.8	-5.7	21,308	19.8	-4.7
Information & Communication	12,346	16.5	3.3	16,658	16.7	1.6	3,853	15.5	0.7	8,243	15.6	7.0	13,656	16.8	10.6	18,139	16.9	8.9
Home Appliances, Power Tools, Toys and Others	18,178	24.3	4.4	23,900	24.0	5.0	5,636	22.7	5.0	12,410	23.6	7.1	19,432	23.9	6.9	25,178	23.4	5.3
Total Sales	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,446	100.0	7.8

Fiscal Term	2008.3			2008.6			2008.9			2008.12			2009.3			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	10,578	45.1	2.5	21,380	44.2	0.1	31,383	42.1	-2.2	38,633	41.8	-9.8	4,941	40.5	-53.3	28,436	43.7	-26.4
Audio-Visual Equipment	4,032	17.2	-19.5	8,511	17.6	-19.9	13,063	17.6	-18.5	15,908	17.2	-25.3	1,665	13.6	-58.7	8,723	13.4	-45.2
Information & Communication	3,558	15.2	-7.6	7,428	15.4	-9.9	12,540	16.8	-8.2	15,896	17.2	-12.4	2,146	17.6	-39.7	10,111	15.6	-36.4
Home Appliances, Power Tools, Toys and Others	5,280	22.5	-6.3	11,007	22.8	-11.3	17,491	23.5	-10.0	22,071	23.8	-12.3	3,456	28.3	-34.5	17,727	27.3	-19.7
Total Sales	23,450	100.0	-5.5	48,327	100.0	-8.2	74,478	100.0	-8.3	92,510	100.0	-13.9	12,210	100.0	-47.9	65,000	100.0	-29.7

### Average Sales Price

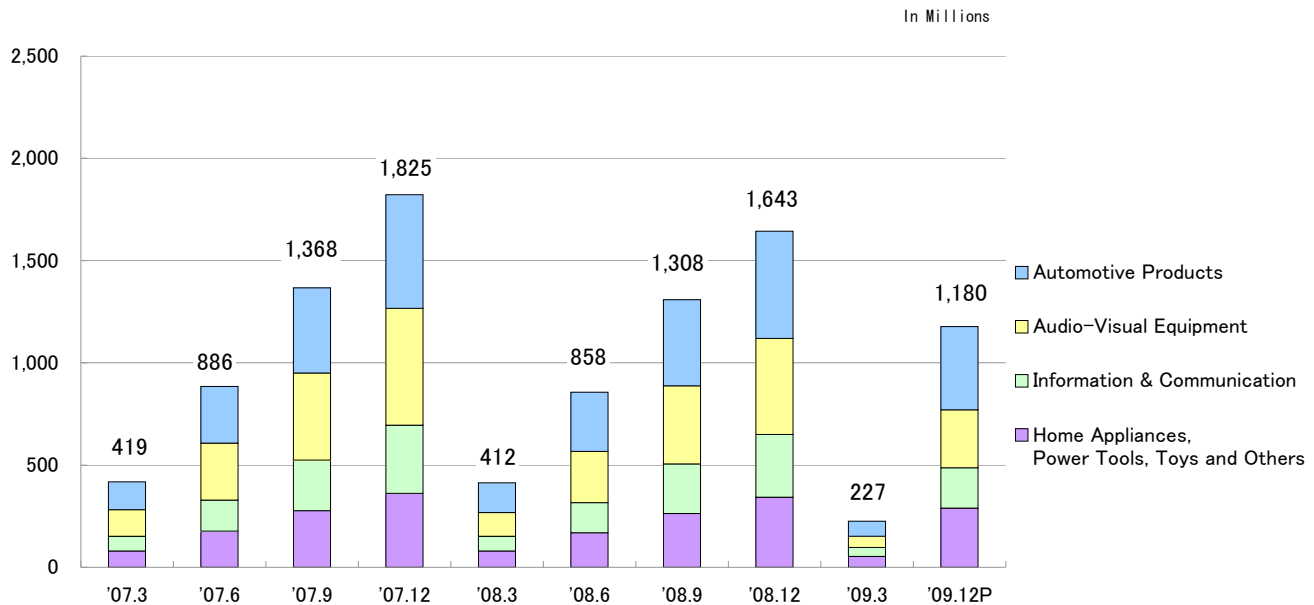
Yen

Fiscal Term	2008.3	2008.6	2008.9	2008.12	2009.3	2009.12P
Automotive Products	72.95	73.48	74.53	73.70	66.65	69.85
Audio-Visual Equipment	34.63	34.12	34.28	33.84	29.77	30.77
Information & Communication	49.28	49.94	51.76	51.90	49.39	50.91
Home Appliances, Power Tools, Toys and Others	66.73	64.84	66.10	64.33	64.03	60.98
Total Sales	56.80	56.27	56.89	56.28	53.68	55.08

### Average Exchange Rate

Fiscal Term	2008.1~3	2008.1~6	2008.1~9	2008.1~12	2009.1~3	2009.4~12P
US\$:¥	105.29	104.92	105.83	103.46	93.61	90.00

## Motor Sales Quantity by Application



In Millions (Ratio)/(Change%)

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12		
	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%
Automotive Products	380	27.5	8.6	505	27.8	8.4	136	32.5	3.9	278	31.4	7.0	416	30.5	9.6	556	30.5	10.1
Audio-Visual Equipment	486	35.2	-5.3	636	34.9	-5.7	131	31.4	-11.5	278	31.4	-9.2	426	31.1	-12.3	572	31.4	-10.0
Information & Communication	235	17.1	-6.6	315	17.4	-6.4	72	17.2	-2.7	152	17.2	1.5	248	18.2	5.5	333	18.3	5.6
Home Appliances, Power Tools, Toys and Others	280	20.3	-4.3	362	19.9	-3.2	79	18.9	-6.4	177	20.0	-4.0	276	20.2	-1.5	362	19.9	-0.1
Total Sales	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,825	100.0	0.3

Fiscal Term	2008.3			2008.6			2008.9			2008.12			2009.3			2009.12P		
	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%	Ratio	Ratio	Change%
Automotive Products	145	35.1	6.4	290	33.9	4.5	421	32.2	1.0	524	31.9	-5.7	74	32.6	-48.9	407	34.5	-22.3
Audio-Visual Equipment	116	28.2	-11.5	249	29.0	-10.5	381	29.1	-10.6	470	28.6	-17.9	55	24.6	-52.0	283	24.0	-39.7
Information & Communication	72	17.5	0.3	148	17.3	-2.2	242	18.5	-2.6	306	18.6	-8.2	43	19.1	-39.8	198	16.8	-35.2
Home Appliances, Power Tools, Toys and Others	79	19.2	0.0	169	19.8	-4.2	264	20.2	-4.3	343	20.9	-5.4	53	23.7	-31.8	290	24.6	-15.3
Total Sales	412	100.0	-1.5	858	100.0	-3.1	1,308	100.0	-4.3	1,643	100.0	-9.9	227	100.0	-44.9	1,180	100.0	-28.2

### <Typical Application>

#### <Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifter, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Emission control device, Steering lock, Intake manifold control valve etc.

#### <Audio-Visual Equipment>

DVD player/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

#### <Information & Communication>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

#### <Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc

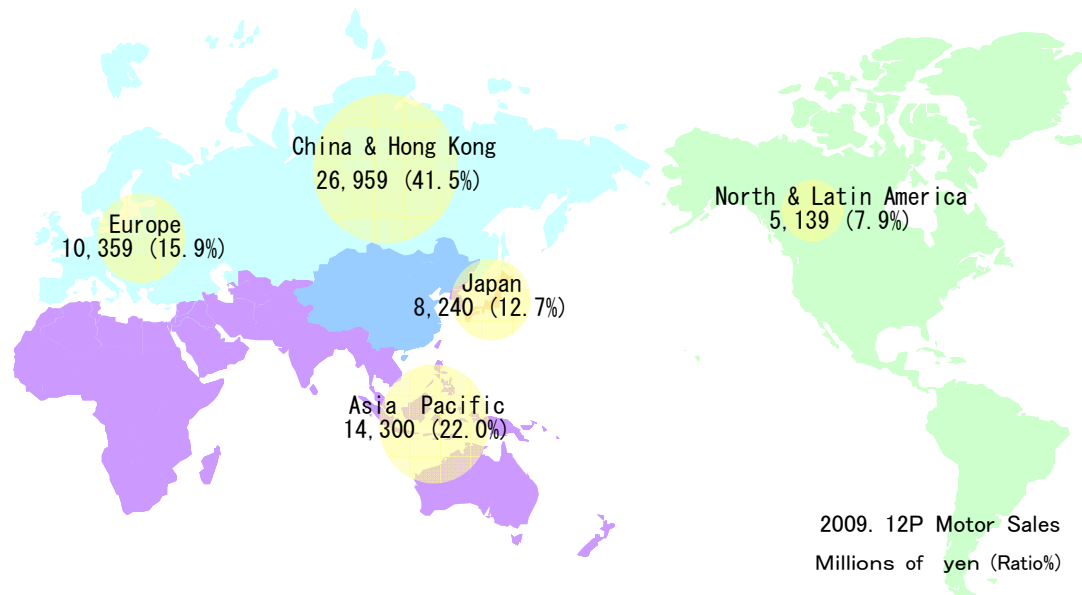
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.)

(Health & Wellness) Blood pressure meter, Massager, etc.

(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.

## Motor Sales by Region



### Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	8,140	10.9	-0.8	10,902	10.9	-0.2	2,727	11.0	-4.3	5,314	10.1	-3.5	7,978	9.8	-2.0	10,980	10.2	0.7
North & Latin America	7,817	10.4	19.9	10,459	10.5	19.8	2,823	11.4	6.6	5,876	11.2	13.1	9,080	11.2	16.2	11,697	10.9	11.8
Europe	10,870	14.5	9.8	14,430	14.5	10.4	4,293	17.3	19.0	8,915	16.9	21.9	12,891	15.9	18.6	16,912	15.7	17.2
China & Hong Kong	31,475	42.0	1.2	41,105	41.2	-1.3	8,871	35.7	-8.5	19,440	36.9	-4.0	30,975	38.1	-1.6	41,290	38.4	0.5
Asia Pacific	16,553	22.1	16.9	22,804	22.9	17.3	6,106	24.6	15.9	13,101	24.9	25.1	20,280	25.0	22.5	26,564	24.7	16.5
Total Sales	74,857	100.0	7.1	99,702	100.0	6.3	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,446	100.0	7.8

Fiscal Term	2008.3			2008.6			2008.9			2008.12			2009.3			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	2,866	12.2	5.1	5,567	11.5	4.8	8,310	11.2	4.2	10,663	11.5	-2.9	1,419	11.6	-50.5	8,240	12.7	-22.7
North & Latin America	2,395	10.2	-15.2	4,735	9.8	-19.4	7,026	9.4	-22.6	8,487	9.2	-27.4	1,186	9.7	-50.5	5,139	7.9	-39.4
Europe	4,069	17.4	-5.2	8,069	16.7	-9.5	11,690	15.7	-9.3	13,914	15.0	-17.7	2,174	17.8	-46.6	10,359	15.9	-25.6
China & Hong Kong	8,395	35.8	-5.4	18,180	37.6	-6.5	29,190	39.2	-5.8	36,686	39.7	-11.2	4,957	40.6	-41.0	26,959	41.5	-26.5
Asia Pacific	5,723	24.4	-6.3	11,774	24.4	-10.1	18,261	24.5	-10.0	22,758	24.6	-14.3	2,472	20.2	-56.8	14,300	22.0	-37.2
Total Sales	23,450	100.0	-5.5	48,327	100.0	-8.2	74,478	100.0	-8.3	92,510	100.0	-13.9	12,210	100.0	-47.9	65,000	100.0	-29.7

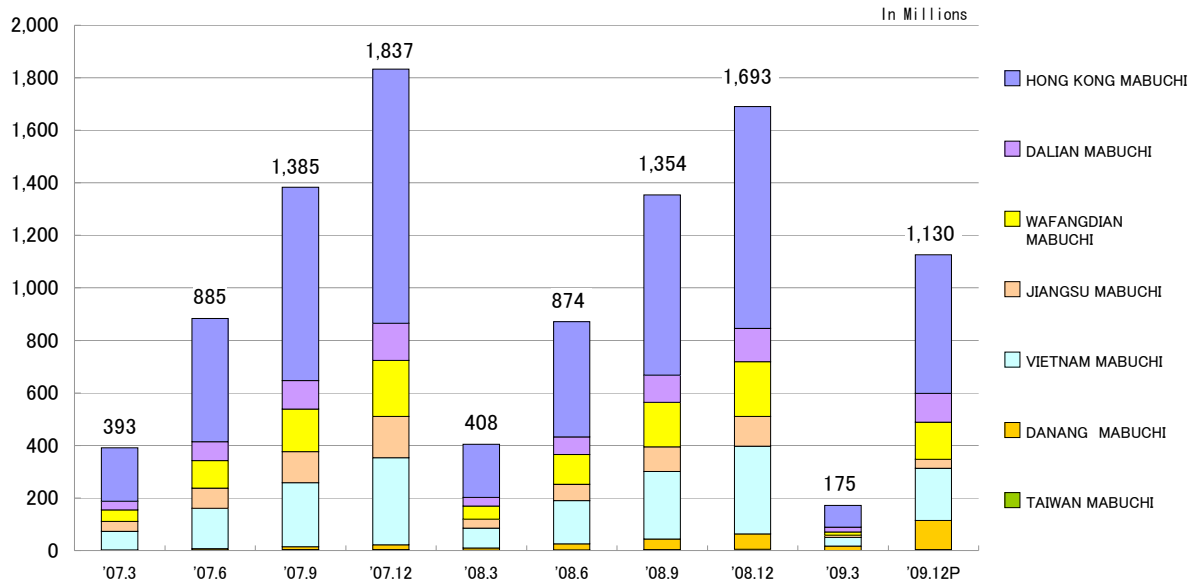
### Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	107	7.8	2.5	143	7.9	1.7	35	8.6	-3.4	70	8.0	-3.1	105	7.7	-1.7	144	7.9	0.3
North & Latin America	96	6.9	14.1	126	6.9	13.7	31	7.5	-2.4	67	7.7	5.0	101	7.4	5.7	130	7.1	3.2
Europe	182	13.2	5.8	238	13.1	5.9	66	15.8	9.1	135	15.3	9.4	196	14.4	8.0	259	14.2	9.1
China & Hong Kong	705	51.0	-8.5	917	50.4	-8.8	185	44.2	-14.9	401	45.3	-11.5	638	46.7	-9.5	861	47.2	-6.1
Asia Pacific	291	21.1	5.4	394	21.7	6.5	100	23.9	10.6	210	23.8	13.2	325	23.8	11.8	429	23.6	8.9
Total Sales	1,382	100.0	-1.9	1,820	100.0	-1.8	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,825	100.0	0.3

Fiscal Term	2008.3			2008.6			2008.9			2008.12			2009.3			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	36	8.7	0.3	70	8.2	0.0	104	8.0	-1.4	133	8.1	-7.6	19	8.4	-47.0	102	8.7	-22.9
North & Latin America	30	7.3	-4.9	59	6.9	-12.5	83	6.4	-17.4	102	6.2	-21.1	16	7.4	-44.0	64	5.5	-37.2
Europe	67	16.3	1.5	132	15.4	-2.3	188	14.4	-4.2	230	14.0	-11.2	39	17.2	-41.6	188	15.9	-18.5
China & Hong Kong	181	43.9	-2.1	393	45.8	-2.0	616	47.1	-3.4	778	47.3	-9.6	106	46.8	-41.2	566	48.0	-27.2
Asia Pacific	98	23.8	-1.9	202	23.6	-3.7	315	24.1	-3.1	398	24.3	-7.2	45	20.1	-53.5	258	21.9	-35.2
Total Sales	412	100.0	-1.5	858	100.0	-3.1	1,308	100.0	-4.3	1,643	100.0	-9.9	227	100.0	-44.9	1,180	100.0	-28.2

## Manufacturing Quantity by Factory



In Millions (Ratio%)/(Change%)

Fiscal Term	2006.9			2006.12			2007.3			2007.6			2007.9			2007.12		
	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%
HONG KONG MABUCHI	783	56.6	1.3	1,013	55.8	-1.4	204	51.9	-13.5	469	53.1	-7.3	736	53.2	-6.0	969	52.8	-4.3
DALIAN MABUCHI	114	8.3	-12.3	148	8.2	-13.1	33	8.5	-9.6	72	8.1	-5.5	109	7.9	-4.6	141	7.7	-4.8
WAFANGDIAN MABUCHI	124	9.0	21.2	171	9.4	22.7	44	11.3	14.3	104	11.8	33.9	161	11.7	29.7	212	11.6	23.9
JIANGSU MABUCHI	124	9.0	34.6	162	8.9	24.7	37	9.5	-7.4	77	8.7	-7.4	119	8.6	-4.6	157	8.5	-3.1
VIETNAM MABUCHI	234	16.9	-0.3	316	17.4	2.3	71	18.0	13.1	154	17.5	4.4	243	17.6	4.0	332	18.1	5.2
DANANG MABUCHI	-	-	-	0	0.0	-	1	0.5	-	5	0.6	-	11	0.8	-	19	1.1	2,237.4
TAIWAN MABUCHI	2	0.2	14.5	3	0.2	15.7	1	0.3	-0.7	2	0.2	20.7	3	0.2	36.1	4	0.2	33.6
Total	1,384	100.0	1.1	1,815	100.0	0.2	393	100.0	-5.4	885	100.0	-1.0	1,385	100.0	0.0	1,837	100.0	1.2

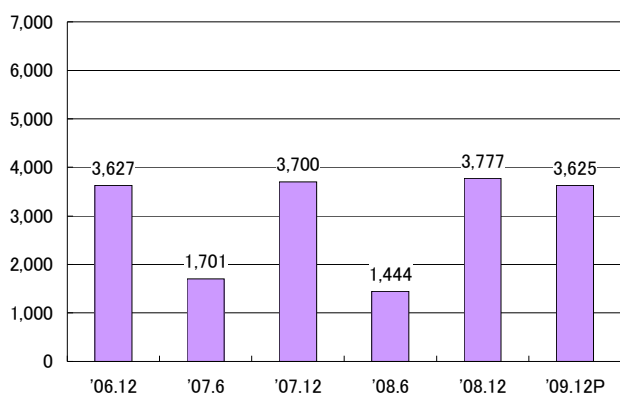
Fiscal Term	2008.3			2008.6			2008.9			2008.12			2009.3			2009.12P		
	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%	Value	Ratio%	Change%
HONG KONG MABUCHI	203	50.0	-0.2	438	50.1	-6.8	686	50.7	-6.7	844	49.8	-13.0	84	48.2	-58.4	527	46.7	-37.4
DALIAN MABUCHI	33	8.3	0.3	68	7.8	-5.0	103	7.6	-5.7	128	7.6	-9.1	17	10.0	-48.2	110	9.8	-14.1
WAFANGDIAN MABUCHI	51	12.6	15.3	114	13.1	9.9	170	12.6	5.6	207	12.3	-2.4	13	7.7	-73.6	141	12.6	-31.6
JIANGSU MABUCHI	33	8.1	-10.7	62	7.2	-18.2	93	6.9	-21.6	113	6.7	-27.9	8	4.8	-74.7	35	3.2	-68.4
VIETNAM MABUCHI	75	18.5	6.1	164	18.8	6.2	257	19.0	5.6	335	19.8	0.9	33	19.3	-55.0	199	17.7	-40.5
DANANG MABUCHI	9	2.2	380.0	23	2.6	347.0	40	2.9	248.2	59	3.5	204.2	17	9.7	87.9	110	9.7	84.0
TAIWAN MABUCHI	1	0.3	7.7	2	0.3	9.1	3	0.3	2.7	4	0.3	-4.6	0	0.3	-48.2	4	0.4	-7.3
Total	408	100.0	3.6	874	100.0	-1.3	1,354	100.0	-2.2	1,693	100.0	-7.9	175	100.0	-56.9	1,130	100.0	-33.3

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

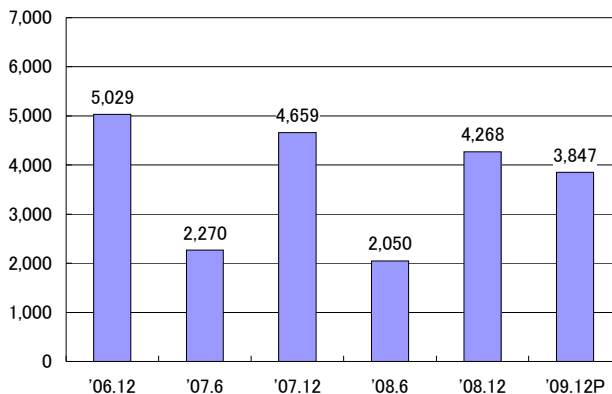
# Capital Expenditures/ R&D Expenses

Millions of yen

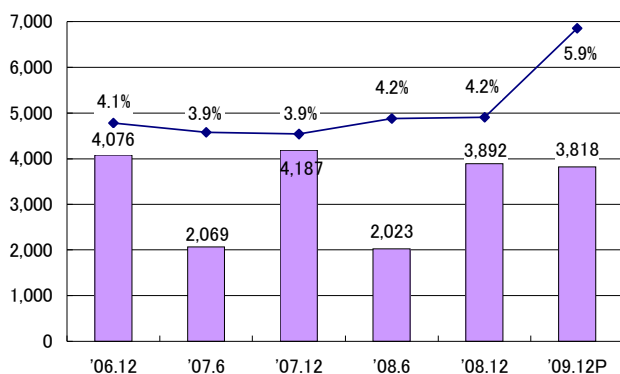
### Capital Expenditures



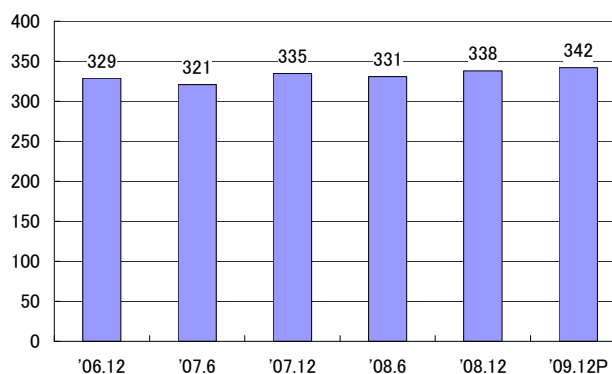
### Depreciation and Amortization



■ R & D Expenses ◆ R & D Expenses/Net Sales (%)



### R & D Personnel (Number of Employees)

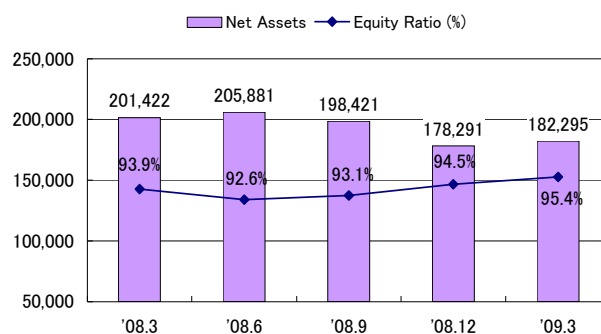
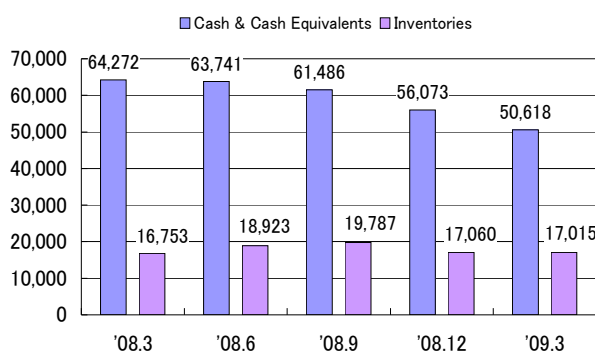
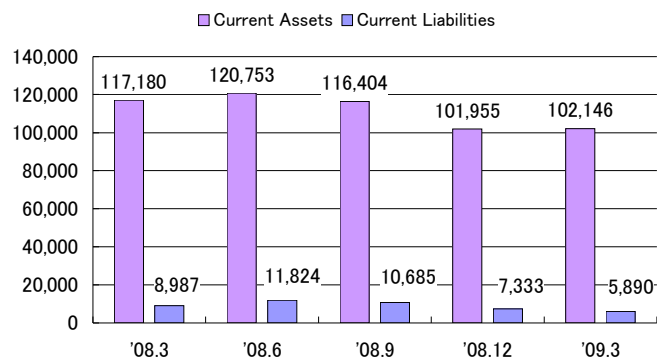
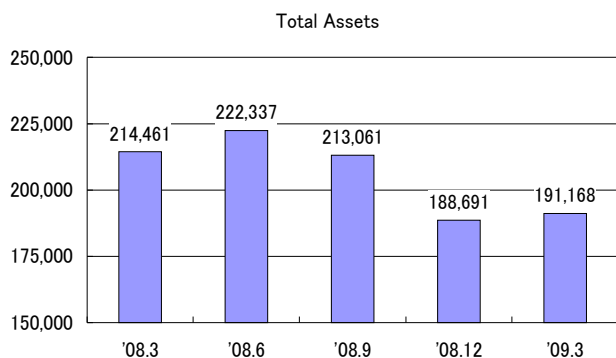


Millions of yen (Change%)

Item	2006.12		2007.6		2007.12		2008.6		2008.12		2009.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	3,627	-34.6	1,701	-7.2	3,700	2.0	1,444	-15.1	3,777	2.1	3,625	-3.7
Depreciation and Amortization	5,029	-8.1	2,270	-10.9	4,659	-7.4	2,050	-9.7	4,268	-8.4	3,847	-9.9
R & D Expenses	4,076	-2.9	2,069	2.3	4,187	2.7	2,023	-2.2	3,892	-7.0	3,818	-1.9
R & D Expenses/Net Sales (%)	4.1%		3.9%		3.9%		4.2%		4.2%		5.9%	
R & D Personnel (Number of Employees)	329	33.2	321	31.6	335	1.8	331	3.1	338	0.9	342	1.2

## Assets, Liabilities and Net Assets

Millions of yen

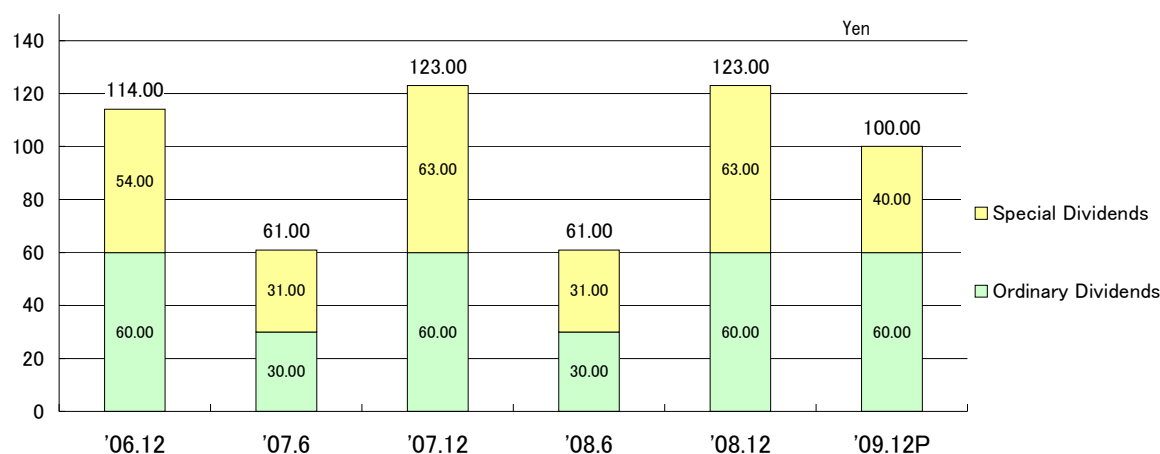


Millions of yen (Change%)

Item	As of		2008.3.31		2008.6.30		2008.9.30		2008.12.31		2009.3.31	
		%		%		%		%		%		%
Total Assets	214,461	-8.6	222,337	-6.2	213,061	-7.0	188,691	-18.3	191,168	-10.7		
Current Assets	117,180	-7.0	120,753	-5.3	116,404	-7.1	101,955	-19.7	102,146	-12.8		
Current Liabilities	8,987	-12.0	11,824	-11.1	10,685	-8.0	7,333	-41.3	5,890	-34.5		
Current Ratio (%)	1,304		1,021		1,089		1,390		1,734			
Cash & Cash Equivalents	64,272	-8.2	63,741	-13.9	61,486	0.4	56,073	-27.1	50,618	-21.2		
Inventories	16,753	-2.5	18,923	-0.9	19,787	6.5	17,060	-5.5	17,015	1.6		
Net Assets	201,422	-8.0	205,881	-5.5	198,421	-6.7	178,291	-16.4	182,295	-9.5		
Equity Ratio (%)	93.9		92.6		93.1		94.5		95.4			

## Per Share Data

### Cash Dividends per Share (Non-Consolidated)



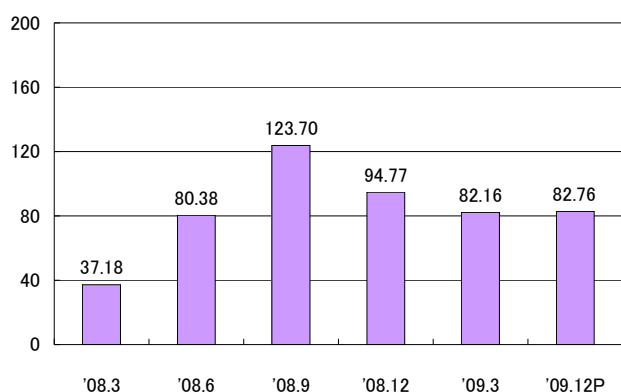
Item	Fiscal Term		2006.12		2007.6		2007.12		2008.6		2008.12		2009.12P	
		%		%		%		%		%		%		%
<b>Non-Consolidated</b>														
Cash Dividends per Share (Yen)	114.00	23.9	61.00	19.6	123.00	7.9	61.00	0.0	123.00	0.0	100.00	-18.7		
(Special Dividends)	54.00		31.00		63.00		31.00		63.00		40.00			
<b>Consolidated</b>														
Payout Ratio (%)	42.5				43.8				129.8		120.8			

### <Dividend Policy>

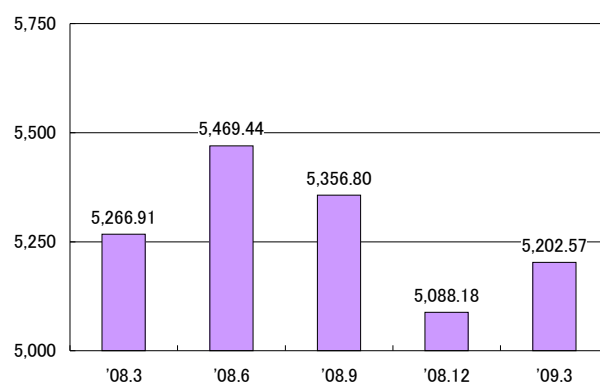
The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Based on this calculation standard, the actual dividend for the whole financial year does not fall below the expected dividend, which is issued within the period, unless the earnings estimates are significantly downgraded.

### Net Income per Share (Consolidated)

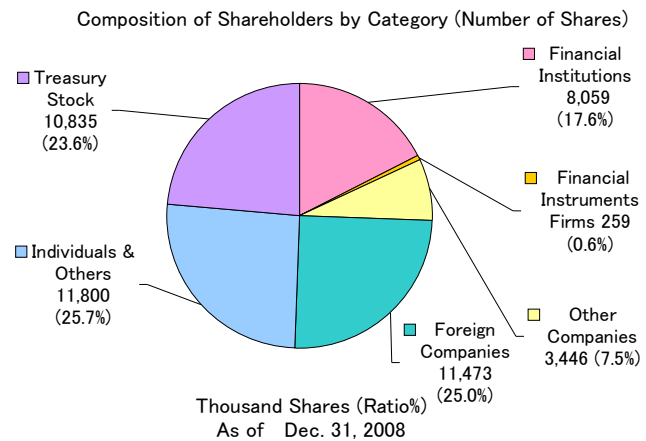
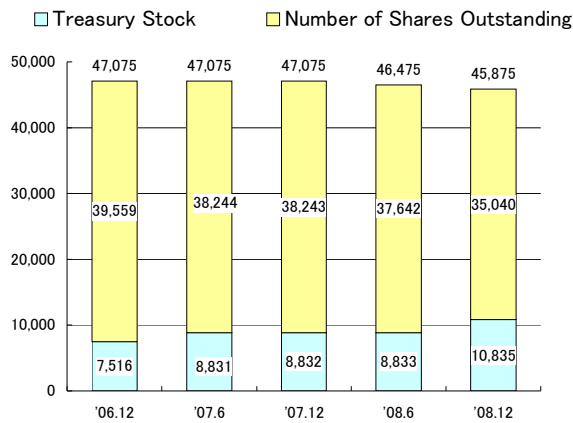


### Book Value per Share (Consolidated)



Item	Fiscal Term		2008.3		2008.6		2008.9		2008.12		2009.3		2009.12P	
		(Change%)		%		%		%		%		%		%
Net Income per Share (Yen)	37.18	-47.0	80.38	-49.7	123.70	-48.5	94.77	-66.3	82.16	121.0	82.76	-12.7		
Book Value per Share (Yen)	5,266.91	-4.8	5,469.44	-4.0	5,356.80	-3.6	5,088.18	-8.8	5,202.57	-1.2				

## Stock Information

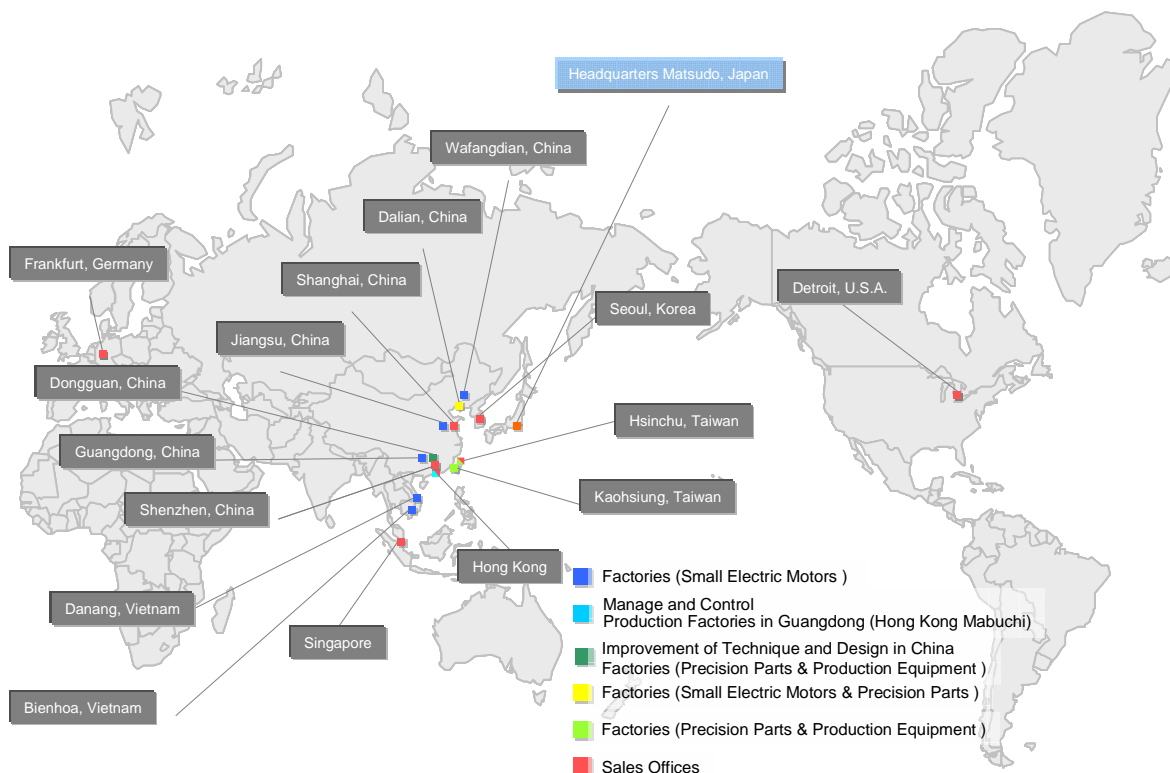


As of	2006.12.31		2007.6.30		2007.12.31		2008.6.30		2008.12.31	
	Number	%	Number	%	Number	%	Number	%	Number	%
Number of Shares Issued	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0
Number of Shares Outstanding	39,559	84.0	38,244	81.2	38,243	81.2	37,642	81.0	35,040	76.4
Treasury Stock	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6

As of	2006.12.31		2007.6.30		2007.12.31		2008.6.30		2008.12.31	
	Number	%	Number	%	Number	%	Number	%	Number	%
Financial Institutions	8,591	18.3	8,173	17.4	9,659	20.5	9,131	19.6	8,059	17.6
Financial Instruments Firms	298	0.6	252	0.5	268	0.6	152	0.3	259	0.6
Other Companies	3,274	7.0	3,247	6.9	3,247	6.9	3,462	7.4	3,446	7.5
Foreign Companies	14,354	30.5	15,205	32.3	13,907	29.5	13,462	29.0	11,473	25.0
Individuals & Others	13,042	27.7	11,364	24.1	11,161	23.7	11,432	24.6	11,800	25.7
Treasury Stock	7,516	16.0	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6
Total	47,075	100.0	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0

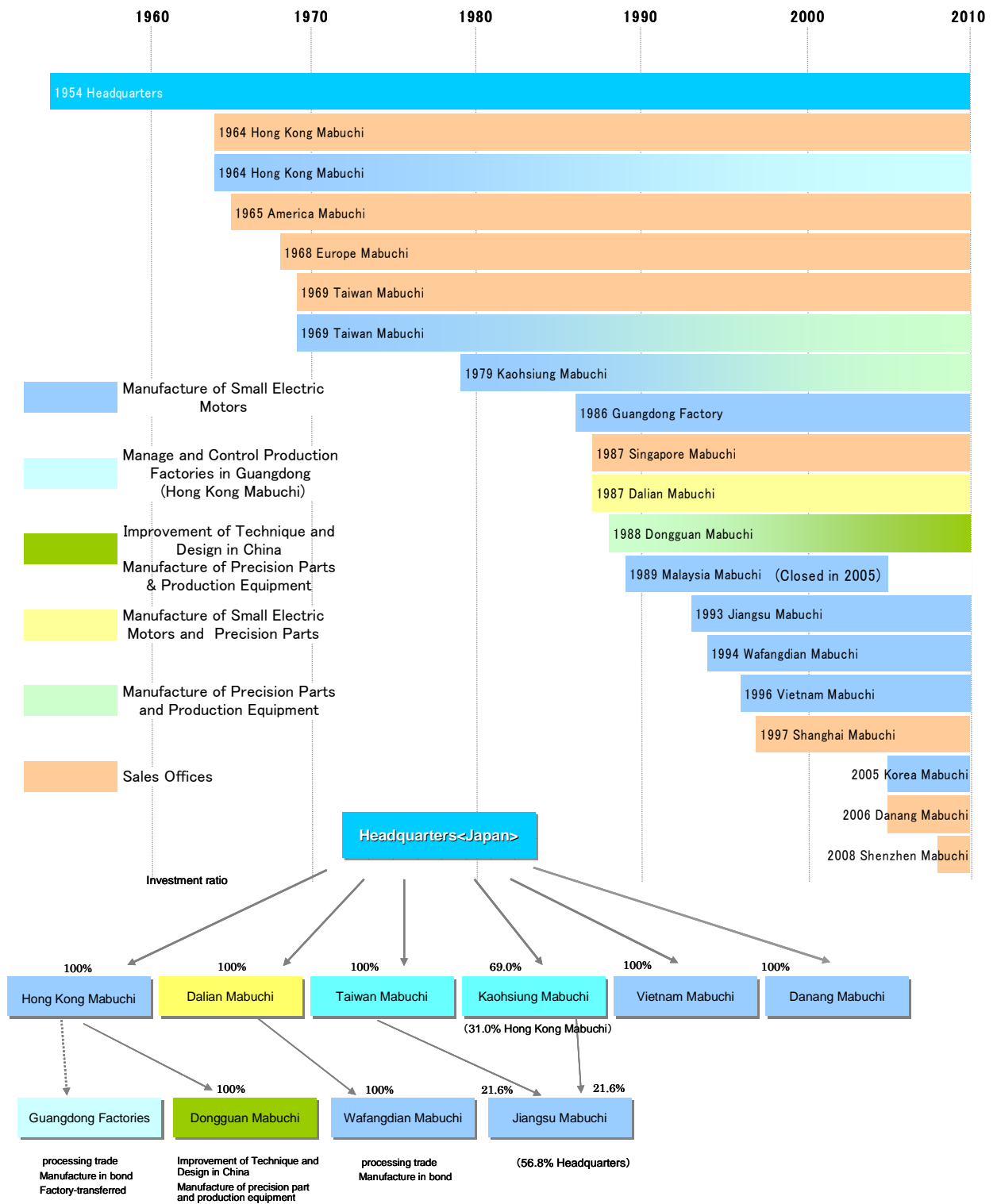
As of	2006.12.31		2007.6.30		2007.12.31		2008.6.30		2008.12.31	
	Number	%	Number	%	Number	%	Number	%	Number	%
Financial Institutions	90	0.7	85	0.8	75	0.7	73	0.6	68	0.6
Financial Instruments Firms	35	0.3	36	0.3	42	0.4	38	0.3	31	0.3
Other Companies	201	1.6	190	1.7	186	1.8	192	1.7	194	1.7
Foreign Companies	303	2.4	289	2.6	296	2.8	309	2.7	286	2.5
Individuals & Others	12,245	95.1	10,540	94.6	10,028	94.4	10,680	94.6	11,014	95.0
Treasury Stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	12,875	100.0	11,141	100.0	10,628	100.0	11,293	100.0	11,594	100.0

## Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Sales of Small Electric Motors (Motor Production is made in Guangdong base on manufacturing contract with Chinese entity)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors & Manufacture of Precision Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors & Manufacture of Production Equipment
Dongguan Mabuchi		
MABUCHI MOTOR (DONGGUAN) CO., LTD.	CHINA	Improvement of Technique and Design in China Manufacture of Precision Parts & Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Precision Parts & Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD.	CHINA	Sales of Small Electric Motors

# International Specialization History



## Number of Employees

As of	Number of Employees (Ratio)/(Change%)														
	2006.12.31			2007.6.30			2007.12.31			2008.6.30			2008.12.31		
	Count	%	Change%	Count	%	Change%	Count	%	Change%	Count	%	Change%	Count	%	Change%
<b>Consolidated</b>															
Production Division	43,523	96.7	-3.2	47,386	96.9	2.8	44,080	96.7	1.3	46,782	96.8	-1.3	39,748	96.2	-9.8
(Contract manufacturing labor at plants in China)	(26,853)			(29,756)			(21,724)			(26,137)			(16,967)		
Sales Division	219	0.5	-2.2	217	0.4	4.8	215	0.5	-1.8	209	0.4	-3.7	213	0.5	-0.9
R & D Division	478	1.1	5.8	507	1.0	17.4	522	1.1	9.2	483	1.0	-4.7	506	1.2	-3.1
Administrative Division	795	1.8	2.6	802	1.6	3.6	784	1.7	-1.4	845	1.7	5.4	861	2.1	9.8
<b>Total</b>	<b>45,015</b>	<b>100</b>	<b>-3.0</b>	<b>48,912</b>	<b>100</b>	<b>2.9</b>	<b>45,601</b>	<b>100</b>	<b>1.3</b>	<b>48,319</b>	<b>100</b>	<b>-1.2</b>	<b>41,328</b>	<b>100</b>	<b>-9.4</b>
<b>Non-Consolidated</b>															
<b>Total</b>	<b>760</b>		<b>-0.4</b>	<b>769</b>		<b>-0.5</b>	<b>761</b>		<b>0.1</b>	<b>779</b>		<b>1.3</b>	<b>763</b>		<b>0.3</b>

## Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 43,875,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>