



Fact Book

Second Quarter of Fiscal 2009

[2009. 1. 1 ~ 2009. 6. 30]

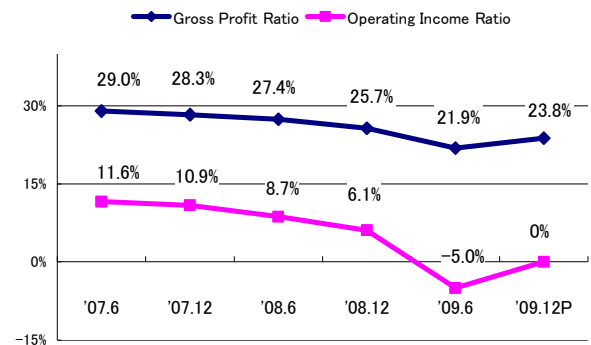
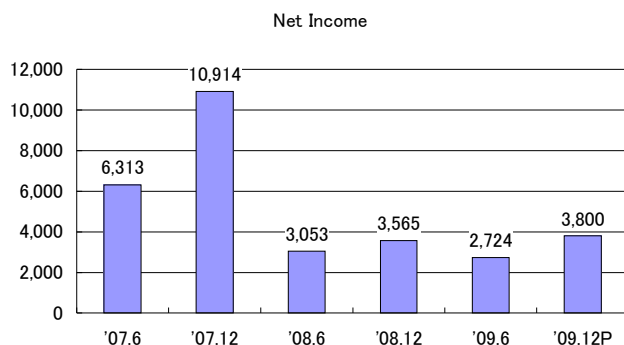
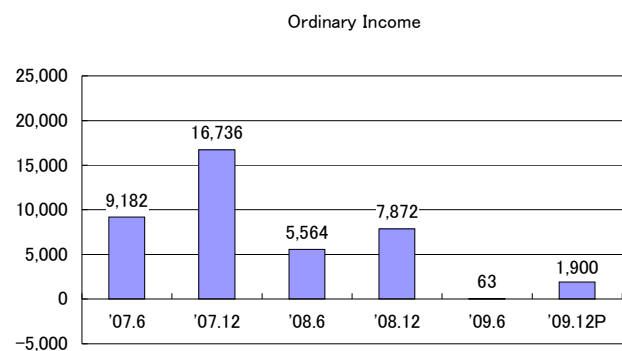
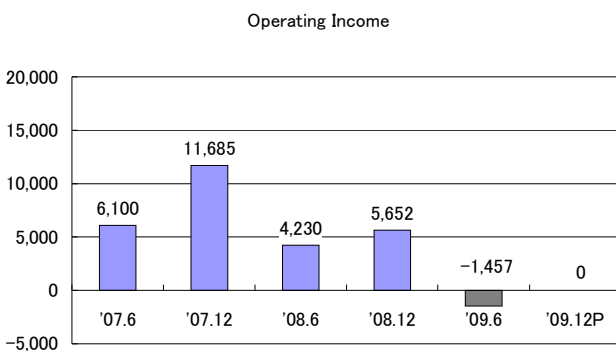
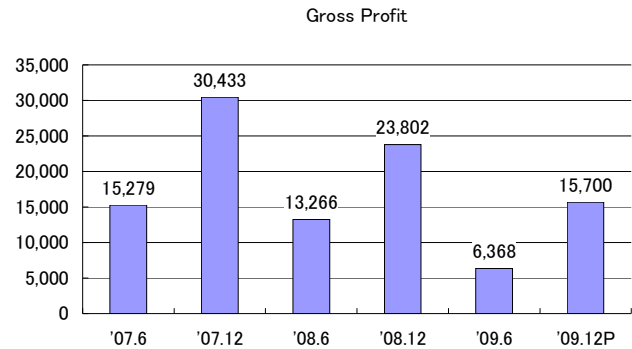
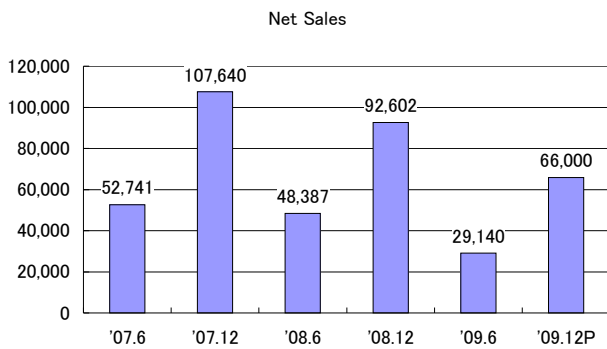
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Sales & Profit

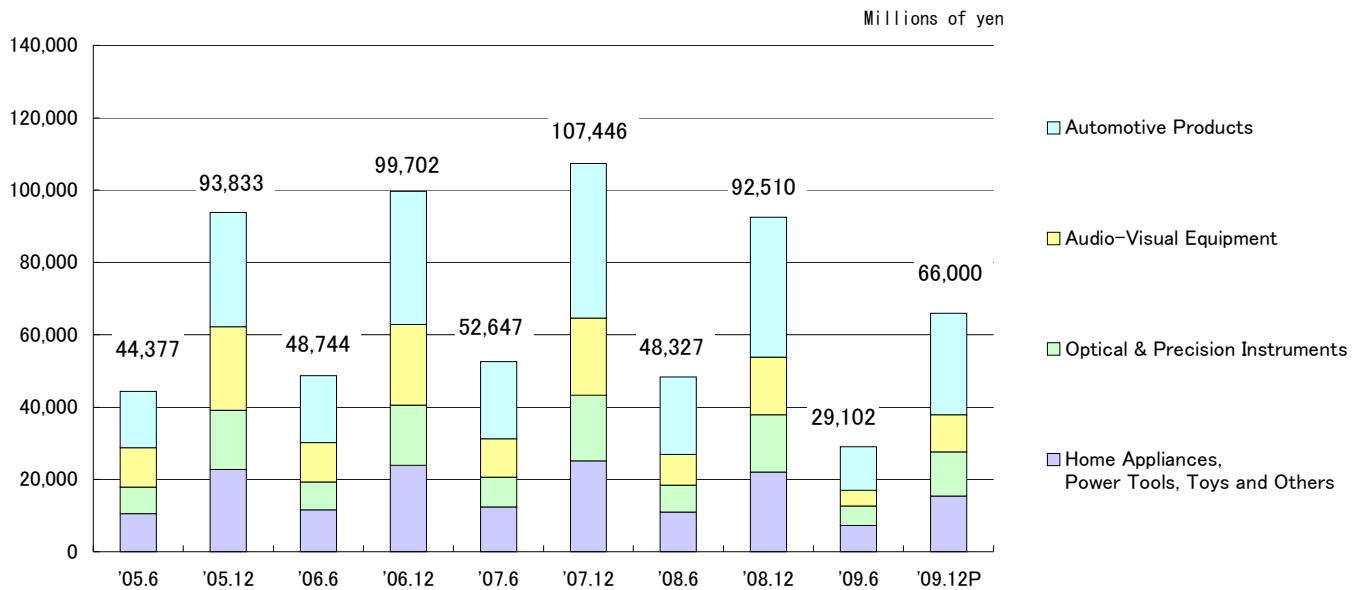
Millions of yen



Millions of yen (Change%)

Item	2007.6		2007.12		2008.6		2008.12		2009.6		2009.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	52,741	7.3	107,640	7.1	48,387	-8.3	92,602	-14.0	29,140	-39.8	66,000	-28.7
Gross Profit	15,279	4.8	30,433	6.4	13,266	-13.2	23,802	-21.8	6,368	-52.0	15,700	-34.0
Operating Income	6,100	8.2	11,685	9.2	4,230	-30.6	5,652	-51.6	-1,457	-	0	-100.0
Ordinary Income	9,182	19.2	16,736	5.0	5,564	-39.4	7,872	-53.0	63	-98.9	1,900	-75.9
Net Income	6,313	18.6	10,914	2.9	3,053	-51.6	3,565	-67.3	2,724	-10.8	3,800	6.6
Gross Profit Ratio (%)	29.0		28.3		27.4		25.7		21.9		23.8	
Operating Income Ratio (%)	11.6		10.9		8.7		6.1		-5.0		0	
ROE(Return on Equity) (%)			5.0				1.8					
ROA(Return on Assets) (%)			7.2				3.8					

Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2004.6			2004.12			2005.6			2005.12			2006.6			2006.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	15,821	32.0	1.3	30,376	30.6	0.8	15,561	35.1	-1.6	31,597	33.7	4.0	18,569	38.1	19.3	36,781	36.9	16.4
Audio-Visual Equipment	15,926	32.2	-15.1	30,567	30.8	-19.3	10,915	24.6	-31.5	23,061	24.6	-24.6	10,885	22.3	-0.3	22,361	22.4	-3.0
Optical & Precision Instruments	6,678	13.5	-4.8	14,499	14.6	1.6	7,319	16.5	9.6	16,402	17.5	13.1	7,702	15.8	5.2	16,658	16.7	1.6
Home Appliances, Power Tools, Toys and Others	11,087	22.4	-6.8	23,806	24.0	1.6	10,581	23.8	-4.6	22,772	24.3	-4.3	11,586	23.8	9.5	23,900	24.0	5.0
Total Sales	49,514	100.0	-7.1	99,249	100.0	-6.1	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3

Fiscal Term	2007.6			2007.12			2008.6			2008.12			2009.6			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	21,368	40.6	15.1	42,820	39.9	16.4	21,380	44.2	0.1	38,633	41.8	-9.8	12,064	41.5	-43.6	28,054	42.5	-27.4
Audio-Visual Equipment	10,625	20.2	-2.4	21,308	19.8	-4.7	8,511	17.6	-19.9	15,908	17.2	-25.3	4,351	14.9	-48.9	10,269	15.6	-35.4
Optical & Precision Instruments	8,243	15.6	7.0	18,139	16.9	8.9	7,428	15.4	-9.9	15,896	17.2	-12.4	5,379	18.5	-27.6	12,212	18.5	-23.2
Home Appliances, Power Tools, Toys and Others	12,410	23.6	7.1	25,178	23.4	5.3	11,007	22.8	-11.3	22,071	23.8	-12.3	7,306	25.1	-33.6	15,463	23.4	-29.9
Total Sales	52,647	100.0	8.0	107,446	100.0	7.8	48,327	100.0	-8.2	92,510	100.0	-13.9	29,102	100.0	-39.8	66,000	100.0	-28.7

Average Sales Price

Yen

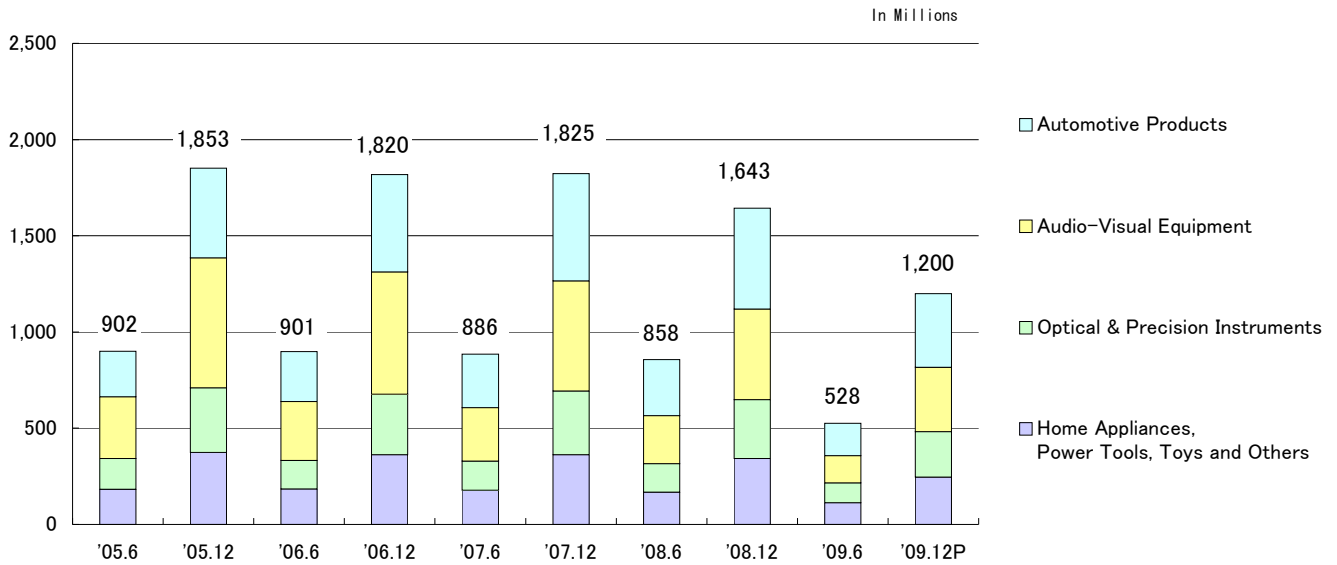
Fiscal Term	2007.6	2007.12	2008.6	2008.12	2009.6	2009.12P
Automotive Products	76.71	77.01	73.48	73.70	71.14	73.25
Audio-Visual Equipment	38.14	37.20	34.12	33.84	30.99	30.74
Optical & Precision Instruments	54.20	54.37	49.94	51.90	51.80	51.93
Home Appliances, Power Tools, Toys and Others	70.05	69.40	64.84	64.33	63.63	62.41
Total Sales	59.39	58.87	56.27	56.28	55.05	55.00

Average Exchange Rate

Fiscal Term	2007.1~6	2007.1~12	2008.1~6	2008.1~12	2009.1~6	2009.7~12P
US\$:¥	120.15	117.84	104.92	103.46	95.47	90.00

"Information & Communication Equipment Market" was renamed "Optical & Precision Instruments Market." However, applications remain unchanged.

Motor Sales Quantity by Application



In Millions (Ratio%)/(Change%)

Fiscal Term	2004.6			2004.12			2005.6			2005.12			2006.6			2006.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Automotive Products	230	24.0	7.5	448	22.9	8.4	237	26.3	3.0	466	25.2	4.0	260	28.9	9.6	505	27.8	8.4
Audio-Visual Equipment	412	42.9	7.2	822	42.1	-1.9	320	35.5	-22.3	674	36.4	-17.9	306	34.0	-4.3	636	34.9	-5.7
Optical & Precision Instruments	140	14.6	22.6	304	15.6	21.6	160	17.8	14.9	337	18.2	10.8	149	16.6	-6.9	315	17.4	-6.4
Home Appliances, Power Tools, Toys and Others	177	18.5	14.6	379	19.4	19.1	183	20.3	3.1	374	20.2	-1.1	184	20.5	0.6	362	19.9	-3.2
Total Sales	961	100.0	10.6	1,954	100.0	7.3	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8

Fiscal Term	2007.6			2007.12			2008.6			2008.12			2009.6			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Automotive Products	278	31.4	7.0	556	30.5	10.1	290	33.9	4.5	524	31.9	-5.7	169	32.1	-41.7	383	31.9	-26.9
Audio-Visual Equipment	278	31.4	-9.2	572	31.4	-10.0	249	29.0	-10.5	470	28.8	-17.9	140	26.6	-43.7	334	27.8	-28.9
Optical & Precision Instruments	152	17.2	1.5	333	18.3	5.6	148	17.3	-2.2	306	18.6	-8.2	103	19.6	-30.2	235	19.6	-23.2
Home Appliances, Power Tools, Toys and Others	177	20.0	-4.0	362	19.9	-0.1	169	19.8	-4.2	343	20.9	-5.4	114	21.7	-32.4	247	20.6	-27.8
Total Sales	886	100.0	-1.7	1,825	100.0	0.3	858	100.0	-3.1	1,643	100.0	-9.9	528	100.0	-38.5	1,200	100.0	-27.0

<Typical Application>

<Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifter, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Emission control device, Steering lock, Intake manifold control valve etc.

<Audio-Visual Equipment>

DVD player/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

<Optical & Precision Instruments>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

<Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc

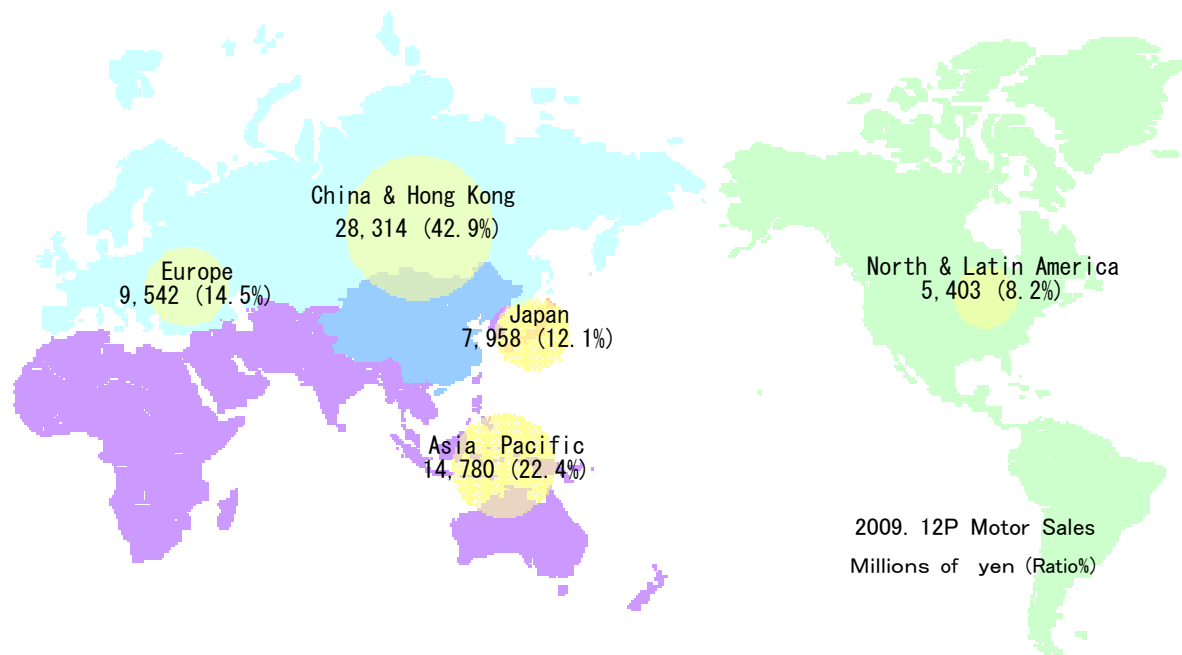
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.)

(Health & Wellness) Blood pressure meter, Massager, etc.

(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.

Motor Sales by Region



Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2004.6			2004.12			2005.6			2005.12			2006.6			2006.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	5,913	11.9	2.7	11,536	11.6	-0.6	5,620	12.7	-4.9	10,928	11.6	-5.3	5,505	11.3	-2.0	10,902	10.9	-0.2
North & Latin America	4,706	9.5	-17.1	9,091	9.1	-10.7	4,347	9.8	-7.6	8,728	9.3	-4.0	5,194	10.7	19.5	10,459	10.5	19.8
Europe	6,974	14.1	-13.2	13,848	14.0	-6.3	6,582	14.8	-5.6	13,068	13.9	-5.6	7,315	15.0	11.1	14,430	14.5	10.4
China & Hong Kong	21,408	43.2	-3.1	44,855	45.2	-2.1	18,919	42.6	-11.6	41,665	44.4	-7.1	20,252	41.5	7.0	41,105	41.2	-1.3
Asia Pacific	10,511	21.2	-10.3	19,917	20.1	-14.6	8,907	20.1	-15.3	19,443	20.7	-2.4	10,475	21.5	17.6	22,804	22.9	17.3
Total Sales	49,514	100.0	-7.1	99,249	100.0	-6.1	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3

Fiscal Term	2007.6			2007.12			2008.6			2008.12			2009.6			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	5,314	10.1	-3.5	10,980	10.2	0.7	5,567	11.5	4.8	10,663	11.5	-2.9	3,217	11.1	-42.2	7,958	12.1	-25.4
North & Latin America	5,876	11.2	13.1	11,697	10.9	11.8	4,735	9.8	-19.4	8,487	9.2	-27.4	2,530	8.7	-46.6	5,403	8.2	-36.3
Europe	8,915	16.9	21.9	16,912	15.7	17.2	8,069	16.7	-9.5	13,914	15.0	-17.7	4,758	16.3	-41.0	9,542	14.5	-31.4
China & Hong Kong	19,440	36.9	-4.0	41,290	38.4	0.5	18,180	37.6	-6.5	36,686	39.7	-11.2	12,182	41.9	-33.0	28,314	42.9	-22.8
Asia Pacific	13,101	24.9	25.1	26,564	24.7	16.5	11,774	24.4	-10.1	22,758	24.6	-14.3	6,414	22.0	-45.5	14,780	22.4	-35.1
Total Sales	52,647	100.0	8.0	107,446	100.0	7.8	48,327	100.0	-8.2	92,510	100.0	-13.9	29,102	100.0	-39.8	66,000	100.0	-28.7

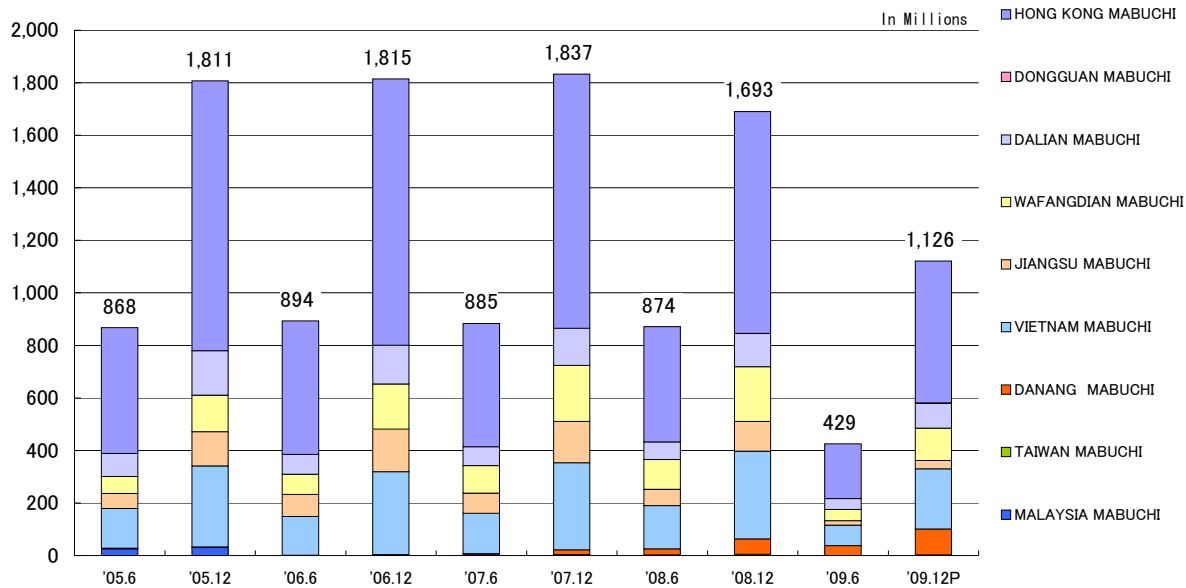
Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2004.6			2004.12			2005.6			2005.12			2006.6			2006.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	72	7.5	4.0	142	7.3	2.0	71	7.9	-1.5	141	7.6	-1.0	72	8.1	2.1	143	7.9	1.7
North & Latin America	66	7.0	-1.8	126	6.5	0.4	56	6.3	-14.9	110	6.0	-12.1	64	7.2	13.8	126	6.9	13.7
Europe	118	12.4	-0.9	231	11.8	1.6	117	13.0	-1.4	225	12.1	-2.8	123	13.7	5.8	238	13.1	5.9
China & Hong Kong	514	53.5	19.7	1,085	55.5	14.6	480	53.3	-6.5	1,005	54.3	-7.3	454	50.4	-5.6	917	50.4	-8.8
Asia Pacific	188	19.6	3.9	368	18.9	-3.0	176	19.5	-6.6	370	20.0	0.5	186	20.6	5.6	394	21.7	6.5
Total Sales	961	100.0	10.6	1,954	100.0	7.3	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8

Fiscal Term	2007.6			2007.12			2008.6			2008.12			2009.6			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
Japan	70	8.0	-3.1	144	7.9	0.3	70	8.2	0.0	133	8.1	-7.6	42	8.1	-39.3	101	8.5	-23.6
North & Latin America	67	7.7	5.0	130	7.1	3.2	59	6.9	-12.5	102	6.2	-21.1	32	6.2	-44.6	67	5.6	-34.7
Europe	135	15.3	9.4	259	14.2	9.1	132	15.4	-2.3	230	14.0	-11.2	84	16.0	-36.1	170	14.2	-26.2
China & Hong Kong	401	45.3	-11.5	861	47.2	-6.1	393	45.8	-2.0	778	47.3	-9.6	258	48.8	-34.4	603	50.3	-22.5
Asia Pacific	210	23.8	13.2	429	23.6	8.9	202	23.6	-3.7	398	24.3	-7.2	110	20.9	-45.6	257	21.5	-35.4
Total Sales	886	100.0	-1.7	1,825	100.0	0.3	858	100.0	-3.1	1,643	100.0	-9.9	528	100.0	-38.5	1,200	100.0	-27.0

Manufacturing Quantity by Factory



Fiscal Term	2004.6			2004.12			2005.6			2005.12			2006.6			2006.12		
	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%
HONG KONG MABUCHI	561	57.3	14.5	1,153	57.9	13.2	479	55.2	-14.6	1,027	56.7	-10.9	507	56.7	5.7	1,013	55.8	-1.4
DONGGUAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DALIAN MABUCHI	83	8.5	1.4	161	8.1	-0.9	87	10.0	5.1	170	9.4	6.1	76	8.5	-12.6	148	8.2	-13.1
WAFANGDIAN MABUCHI	79	8.1	9.6	158	8.0	9.3	65	7.5	-18.4	139	7.7	-11.7	77	8.7	19.7	171	9.4	22.7
JIANGSU MABUCHI	72	7.4	-14.0	143	7.2	-9.2	56	6.5	-22.2	130	7.2	-9.3	83	9.3	48.3	162	8.9	24.7
VIETNAM MABUCHI	156	16.0	19.1	319	16.0	17.7	152	17.5	-2.9	308	17.0	-3.2	148	16.6	-2.7	316	17.4	2.3
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0.0	-
TAIWAN MABUCHI	2	0.2	4.7	3	0.2	-9.0	1	0.2	-35.7	2	0.2	-18.1	1	0.2	26.9	3	0.2	15.7
MALAYSIA MABUCHI	24	2.5	-24.0	52	2.6	-15.7	26	3.1	7.5	31	1.8	-38.8	-	-	-	-	-	-
Total	980	100.0	9.5	1,990	100.0	9.4	868	100.0	-11.4	1,811	100.0	-9.0	894	100.0	2.9	1,815	100.0	0.2

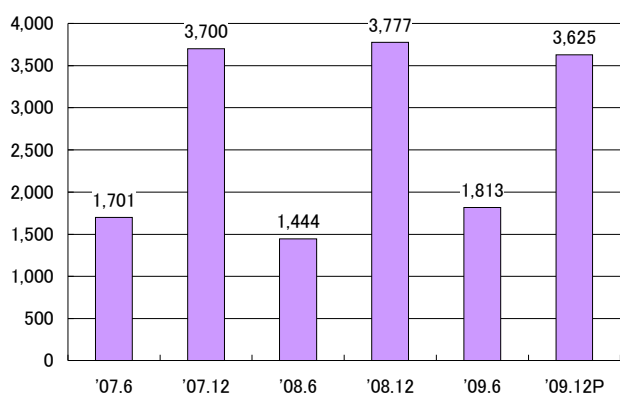
Fiscal Term	2007.6			2007.12			2008.6			2008.12			2009.6			2009.12P		
	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%	Millions	Ratio%	Change%
HONG KONG MABUCHI	469	53.1	-7.3	969	52.8	-4.3	438	50.1	-6.8	844	49.8	-13.0	209	48.8	-52.1	539	47.9	-36.0
DONGGUAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	0	0.1	-	2	0.2	-
DALIAN MABUCHI	72	8.1	-5.5	141	7.7	-4.8	68	7.8	-5.0	128	7.6	-9.1	41	9.6	-39.4	95	8.4	-26.1
WAFANGDIAN MABUCHI	104	11.8	33.9	212	11.6	23.9	114	13.1	9.9	207	12.3	-2.4	42	9.8	-63.2	123	11.0	-40.4
JIANGSU MABUCHI	77	8.7	-7.4	157	8.5	-3.1	62	7.2	-18.2	113	6.7	-27.9	17	4.1	-71.9	32	2.9	-71.0
VIETNAM MABUCHI	154	17.5	4.4	332	18.1	5.2	164	18.8	6.2	335	19.8	0.9	78	18.2	-52.5	229	20.4	-31.5
DANANG MABUCHI	5	0.6	-	19	1.1	2,237.4	23	2.6	347.0	59	3.5	204.2	38	9.0	67.1	99	8.8	66.5
TAIWAN MABUCHI	2	0.2	20.7	4	0.2	33.6	2	0.3	9.1	4	0.3	-4.6	1	0.4	-33.5	3	0.3	-16.5
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	885	100.0	-1.0	1,837	100.0	1.2	874	100.0	-1.3	1,693	100.0	-7.9	429	100.0	-50.8	1,126	100.0	-33.5

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

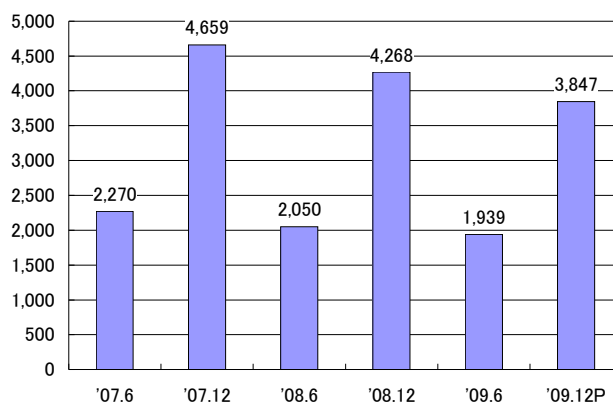
Capital Expenditures/ R&D Expenses

Millions of yen

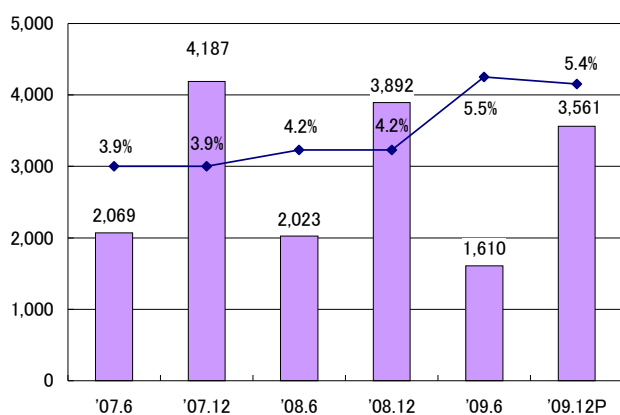
Capital Expenditures



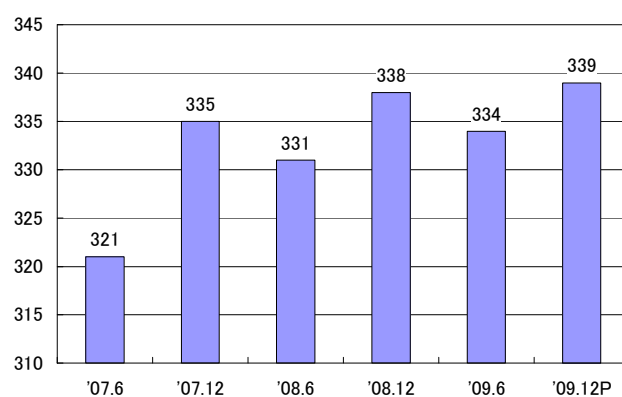
Depreciation and Amortization



R & D Expenses R & D Expenses/Net Sales (%)



R & D Personnel (Number of Employees)



Millions of yen (Change%)

Item	2007.6		2007.12		2008.6		2008.12		2009.6		2009.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	1,701	-7.2	3,700	2.0	1,444	-15.1	3,777	2.1	1,813	25.6	3,625	-4.0
Depreciation and Amortization	2,270	-10.9	4,659	-7.4	2,050	-9.7	4,268	-8.4	1,939	-5.4	3,847	-9.9
R & D Expenses	2,069	2.3	4,187	2.7	2,023	-2.2	3,892	-7.0	1,610	-20.4	3,561	-8.5
R & D Expenses/Net Sales (%)	3.9%		3.9%		4.2%		4.2%		5.5%		5.4%	
R & D Personnel (Number of Employees)	321	31.6	335	1.8	331	3.1	338	0.9	334	0.9	339	0.3

Assets, Liabilities and Net Assets

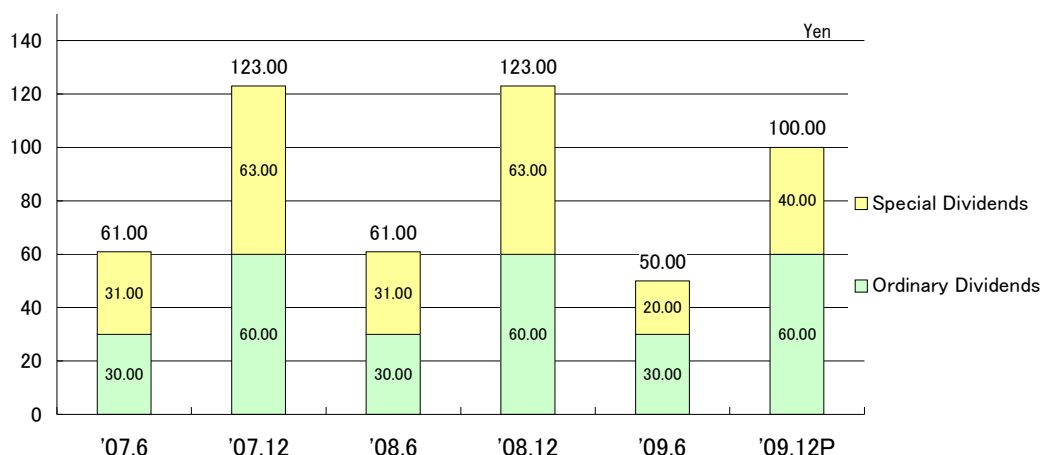


Millions of yen (Change%)

Item	As of		2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%		%
Total Assets	237,020	3.8	230,960	-2.5	222,337	-6.2	188,691	-18.3	191,602	-13.8		
Current Assets	127,525	17.0	127,006	6.8	120,753	-5.3	101,955	-19.7	102,621	-15.0		
Current Liabilities	13,294	20.3	12,485	3.2	11,824	-11.1	7,333	-41.3	6,592	-44.3		
Current Ratio (%)	959		1,017		1,021		1,390		1,557			
Cash & Cash Equivalents	74,147	11.5	76,897	5.9	63,741	-13.9	56,073	-27.1	57,236	-10.2		
Inventories	19,089	10.1	18,048	1.3	18,923	-0.9	17,060	-5.5	14,030	-25.9		
Net Assets	217,971	2.7	213,314	-2.7	205,881	-5.5	178,291	-16.4	182,012	-11.6		
Equity Ratio (%)	92.0		92.4		92.6		94.5		95.0			

Per Share Data

Cash Dividends per Share(Non-Consolidated)



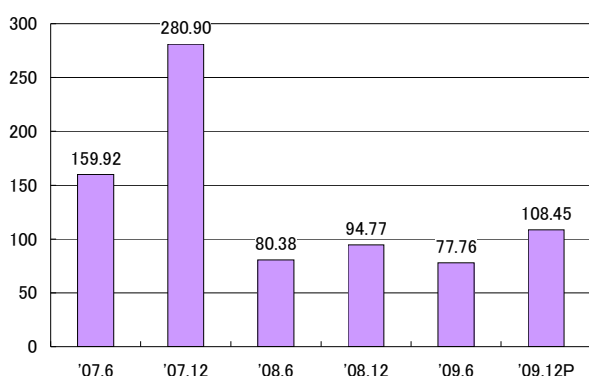
Item	Fiscal Term		2007.6		2007.12		2008.6		2008.12		2009.6		2009.12P	
		%		%		%		%		%		%		%
(Non-Consolidated)														
Cash Dividends per Share(Yen)	61.00	19.6	123.00	7.9	61.00	0.0	123.00	0.0	50.00	-18.0	100.00	-18.7		
(Special Dividends)	31.00		63.00		31.00		63.00		20.00		40.00			
(Consolidated)														
Payout Ratio(%)			43.8				129.8				92.2			

< Dividend Policy >

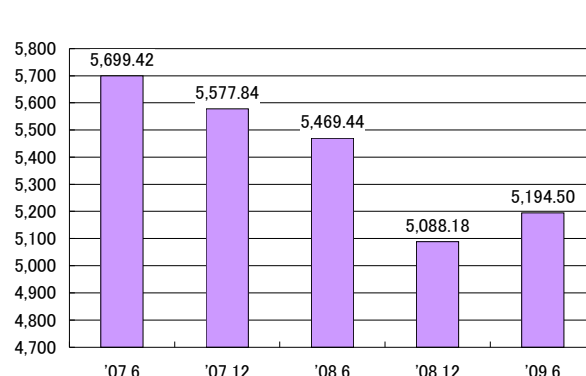
The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Based on this calculation standard, the actual dividend for the whole financial year does not fall below the expected dividend, which is issued within the period, unless the earnings estimates are significantly downgraded.

Net Income per Share (Consolidated)

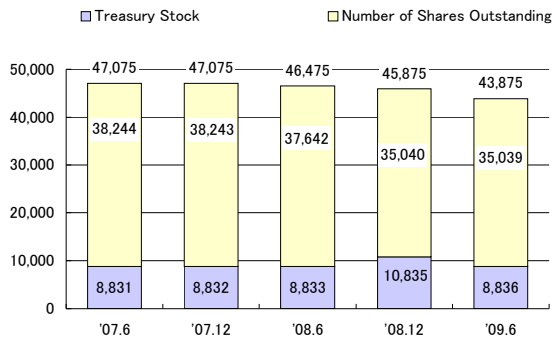


Book Value per Share (Consolidated)

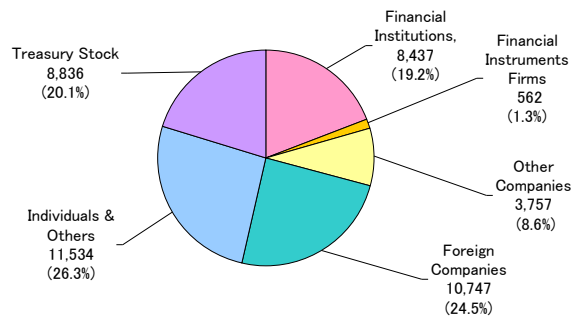


Item	Fiscal Term		2007.6		2007.12		2008.6		2008.12		2009.6		2009.12P	
		(Change%)		%		%		%		%		%		%
Net Income per Share(Yen)	159.92	18.8	280.90	4.8	80.38	-49.7	94.77	-66.3	77.76	-3.3	108.45	14.4		
Book Value per Share(Yen)	5,699.42	6.2	5,577.84	0.7	5,469.44	-4.0	5,088.18	-8.8	5,194.50	-5.0				

Stock Information



Composition of Shareholders by Category (Number of Shares)



Thousand Shares (Ratio%)
As of June. 30, 2009

(thousand shares) (Ratio%)

As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Number of Shares Issued	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0	43,875	100.0
Number of Shares Outstanding	38,244	81.2	38,243	81.2	37,642	81.0	35,040	76.4	35,039	79.9
Treasury Stock	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6	8,836	20.1

Composition of Shareholders by Category (Number of Shares)

(thousand shares) (Ratio%)

As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Financial Institutions	8,173	17.4	9,659	20.5	9,131	19.6	8,059	17.6	8,437	19.2
Financial Instruments Firms	252	0.5	268	0.6	152	0.3	259	0.6	562	1.3
Other Companies	3,247	6.9	3,247	6.9	3,462	7.4	3,446	7.5	3,757	8.6
Foreign Companies	15,205	32.3	13,907	29.5	13,462	29.0	11,473	25.0	10,747	24.5
Individuals & Others	11,364	24.1	11,161	23.7	11,432	24.6	11,800	25.7	11,534	26.3
Treasury Stock	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6	8,836	20.1
Total	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0	43,875	100.0

Composition of Shareholders by Category (Number of Shareholders)

(Ratio%)

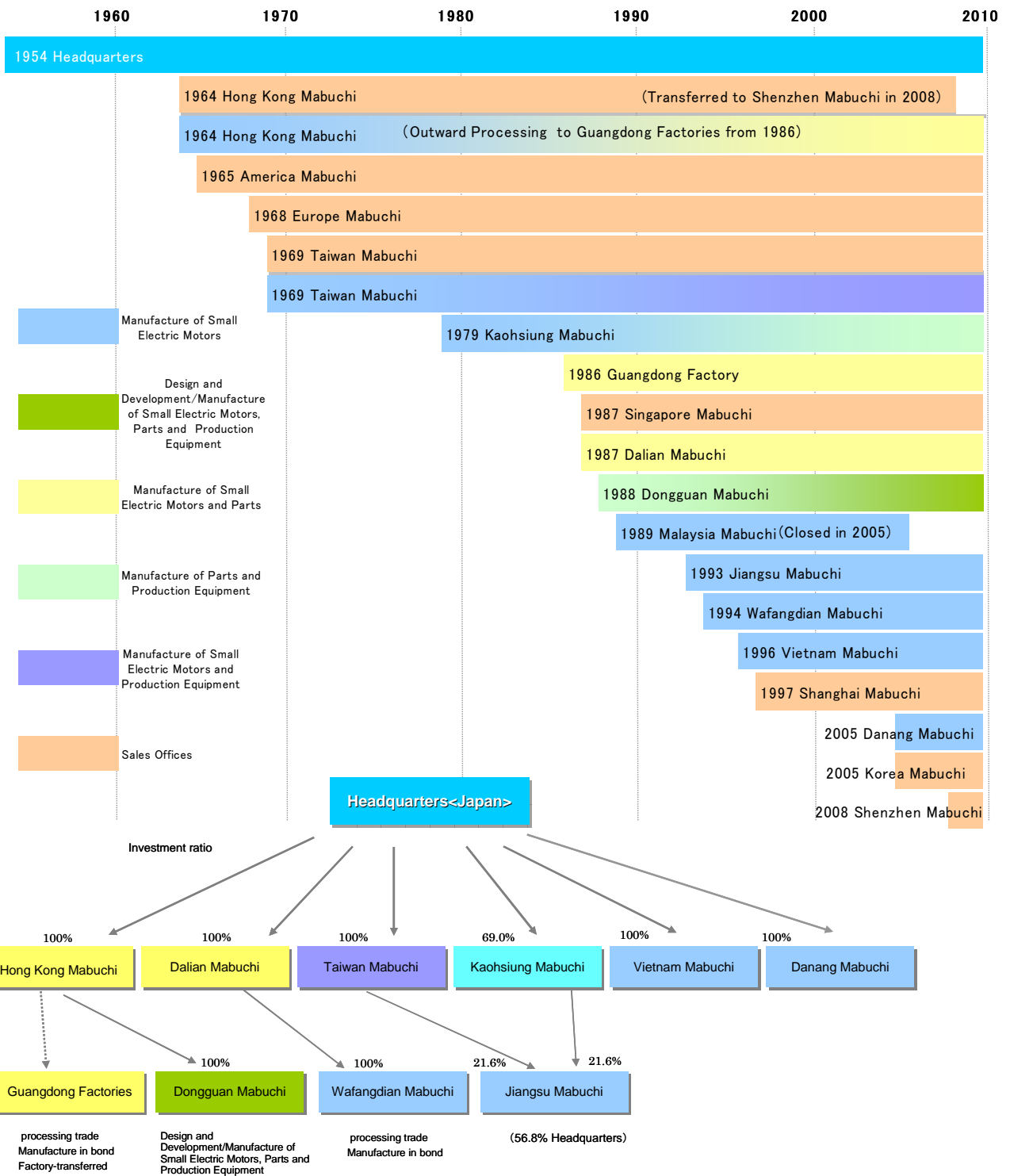
As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Financial Institutions	85	0.8	75	0.7	73	0.6	68	0.6	69	0.6
Financial Instruments Firms	36	0.3	42	0.4	38	0.3	31	0.3	35	0.3
Other Companies	190	1.7	186	1.8	192	1.7	194	1.7	212	1.8
Foreign Companies	289	2.6	296	2.8	309	2.7	286	2.5	318	2.7
Individuals & Others	10,540	94.6	10,028	94.4	10,680	94.6	11,014	95.0	11,197	94.6
Treasury Stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	11,141	100.0	10,628	100.0	11,293	100.0	11,594	100.0	11,832	100.0

Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Manufacture of Small Electric Motors and Parts (Outward Processing to Guangdong factories)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors and Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Sales and Manufacture of Small Electric Motors, Manufacture of Production Equipment
Dongguan Mabuchi		
MABUCHI MOTOR (DONGGUAN) CO., LTD.	CHINA	Design and Development/Manufacture of Small Electric Motors, Parts and Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Parts and Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD.	CHINA	Sales of Small Electric Motors

International Specialization History



Number of Employees

As of	Number of Employees (Ratio)/(Change%)														
	2007.6.30			2007.12.31			2008.6.30			2008.12.31			2009.6.30		
	%	%	%	%	%	%	%	%	%	%	%	%	%		
Consolidated															
Production Division	47,386	96.9	2.8	44,080	96.7	1.3	46,782	96.8	-1.3	39,748	96.2	-9.8	34,414	95.6	-26.4
(Contract manufacturing labor at plants in China)	(29,756)			(21,724)			(26,137)			(16,967)			(17,509)		
Sales Division	217	0.4	4.8	215	0.5	-1.8	209	0.4	-3.7	213	0.5	-0.9	200	0.6	-4.3
R & D Division	507	1.0	17.4	522	1.1	9.2	483	1.0	-4.7	506	1.2	-3.1	489	1.4	1.2
Administrative Division	802	1.6	3.6	784	1.7	-1.4	845	1.7	5.4	861	2.1	9.8	879	2.4	4.0
Total	48,912	100	2.9	45,601	100	1.3	48,319	100	-1.2	41,328	100	-9.4	35,982	100	-25.5
Non-Consolidated															
Total	769		-0.5	761		0.1	779		1.3	763		0.3	764		-1.9

Corporate Profile

Trade name **MABUCHI MOTOR CO.,LTD.**

Established January 18,1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 43,875,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>