



Fact Book

Third Quarter of Fiscal 2009

[2009. 1. 1 ~ 2009. 9. 30]

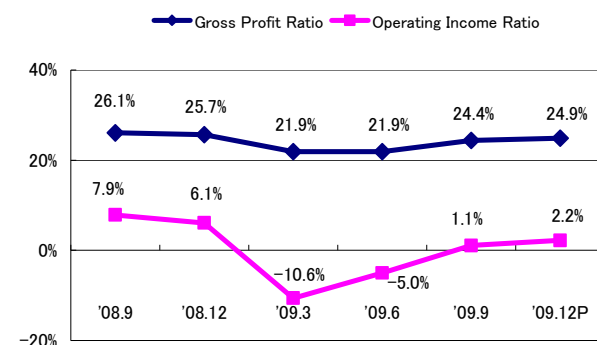
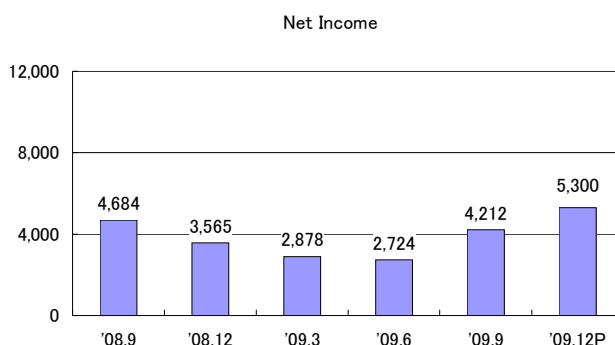
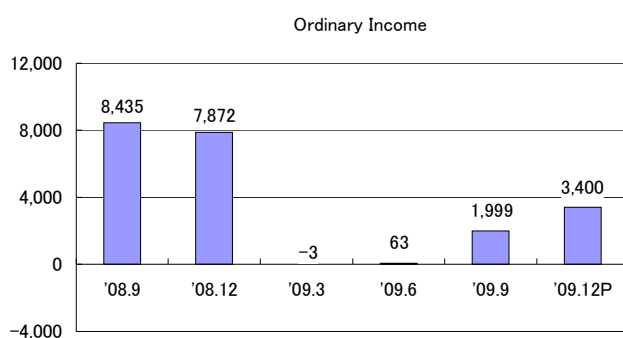
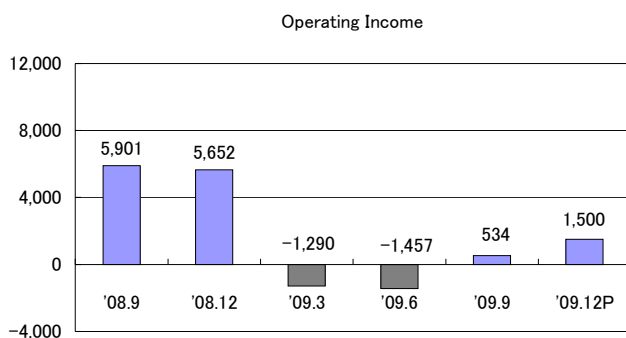
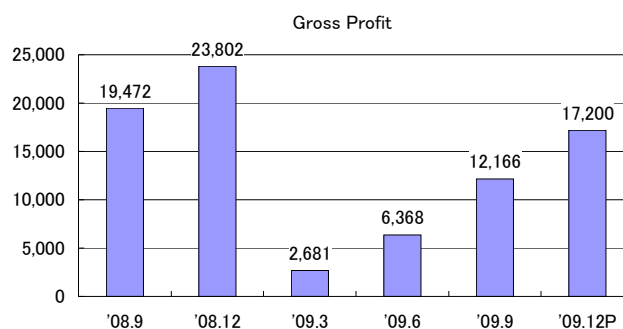
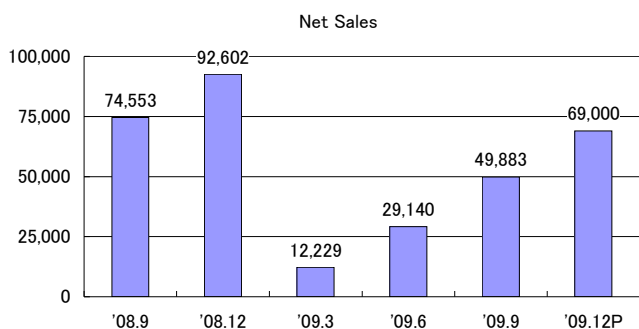
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Sales & Profit

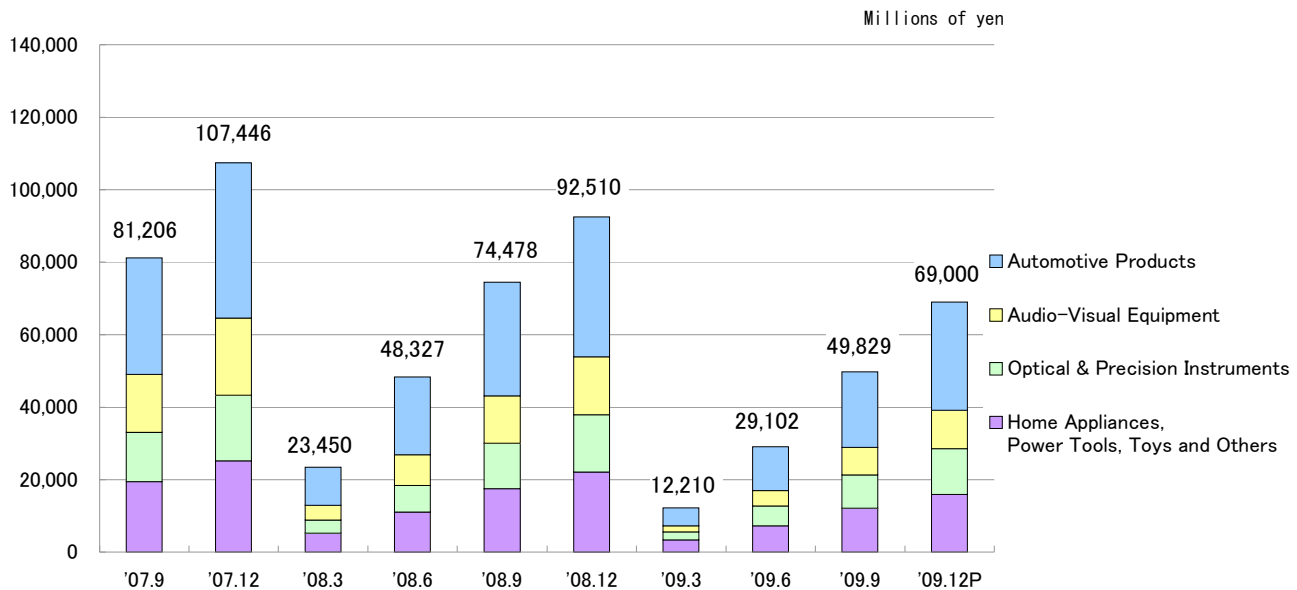
Millions of yen



Millions of yen (Change%)

Item	2008.9		2008.12		2009.3		2009.6		2009.9		2009.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Net Sales	74,553	-8.4	92,602	-14.0	12,229	-47.9	29,140	-39.8	49,883	-33.1	69,000	-25.5
Gross Profit	19,472	-17.7	23,802	-21.8	2,681	-61.2	6,368	-52.0	12,166	-37.5	17,200	-27.7
Operating Income	5,901	-41.2	5,652	-51.6	-1,290	-	-1,457	-	534	-90.9	1,500	-73.5
Ordinary Income	8,435	-38.0	7,872	-53.0	-3	-	63	-98.9	1,999	-76.3	3,400	-56.8
Net Income	4,684	-50.2	3,565	-67.3	2,878	102.5	2,724	-10.8	4,212	-10.1	5,300	48.7
Gross Profit Ratio (%)	26.1		25.7		21.9		21.9		24.4		24.9	
Operating Income Ratio (%)	7.9		6.1		-10.6		-5.0		1.1		2.2	
ROE(Return on Equity) (%)			1.8									
ROA(Return on Assets) (%)			3.8									

Motor Sales by Application



Millions of yen (Ratio%)/(Change%)

Fiscal Term	2007.3			2007.6			2007.9			2007.12			2008.3			2008.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	10,325	41.6	8.2	21,368	40.6	15.1	32,087	39.5	17.4	42,820	39.9	16.4	10,578	45.1	2.5	21,380	44.2	0.1
Audio-Visual Equipment	5,008	20.2	-6.3	10,625	20.2	-2.4	16,030	19.8	-5.7	21,308	19.8	-4.7	4,032	17.2	-19.5	8,511	17.6	-19.9
Optical & Precision Instruments	3,853	15.5	0.7	8,243	15.6	7.0	13,656	16.8	10.6	18,139	16.9	8.9	3,558	15.2	-7.6	7,428	15.4	-9.9
Home Appliances, Power Tools, Toys and Others	5,636	22.7	5.0	12,410	23.6	7.1	19,432	23.9	6.9	25,178	23.4	5.3	5,280	22.5	-6.3	11,007	22.8	-11.3
Total Sales	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,446	100.0	7.8	23,450	100.0	-5.5	48,327	100.0	-8.2

Fiscal Term	2008.9			2008.12			2009.3			2009.6			2009.9			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	31,383	42.1	-2.2	38,633	41.8	-9.8	4,941	40.5	-53.3	12,064	41.5	-43.6	20,917	42.0	-33.3	29,842	43.2	-22.8
Audio-Visual Equipment	13,063	17.6	-18.5	15,908	17.2	-25.3	1,665	13.6	-58.7	4,351	14.9	-48.9	7,627	15.3	-41.6	10,543	15.3	-33.7
Optical & Precision Instruments	12,540	16.8	-8.2	15,896	17.2	-12.4	2,146	17.6	-39.7	5,379	18.5	-27.6	9,219	18.5	-26.5	12,688	18.4	-20.2
Home Appliances, Power Tools, Toys and Others	17,491	23.5	-10.0	22,071	23.8	-12.3	3,456	28.3	-34.5	7,306	25.1	-33.6	12,065	24.2	-31.0	15,925	23.1	-27.8
Total Sales	74,478	100.0	-8.3	92,510	100.0	-13.9	12,210	100.0	-47.9	29,102	100.0	-39.8	49,829	100.0	-33.1	69,000	100.0	-25.4

Average Sales Price

Yen

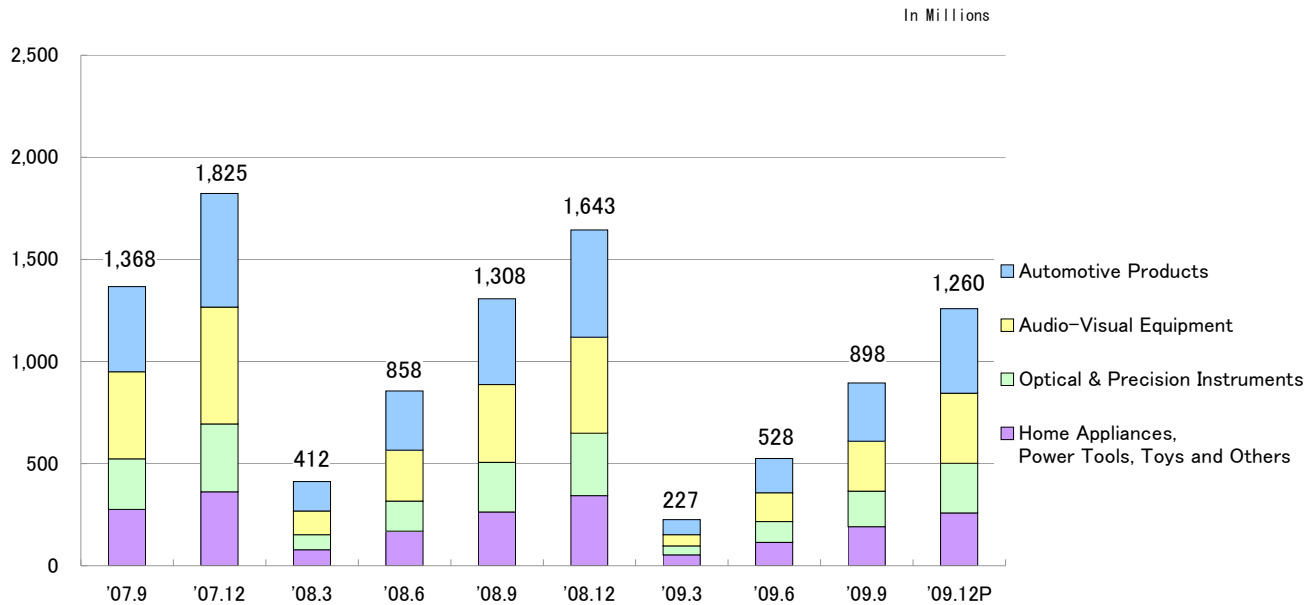
Fiscal Term	2008.9	2008.12	2009.3	2009.6	2009.9	2009.12P
Automotive Products	74.53	73.70	66.65	71.14	72.90	71.95
Audio-Visual Equipment	34.28	33.84	29.77	30.99	31.15	30.79
Optical & Precision Instruments	51.76	51.90	49.39	51.80	52.70	52.06
Home Appliances, Power Tools, Toys and Others	66.10	64.33	64.03	63.63	62.83	61.46
Total Sales	56.89	56.28	53.68	55.05	55.44	54.76

Average Exchange Rate

Fiscal Term	2008.1~9	2008.1~12	2009.1~3	2009.1~6	2009.1~9	2009.10~12P
US\$:¥	105.83	103.46	93.61	95.47	94.86	90.00

"Information & Communication Equipment Market" was renamed "Optical & Precision Instruments Market." However, applications remain unchanged.

Motor Sales Quantity by Application



In Millions (Ratio)/(Change%)

Fiscal Term	2007.3			2007.6			2007.9			2007.12			2008.3			2008.6		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	136	32.5	3.9	278	31.4	7.0	416	30.5	9.6	556	30.5	10.1	145	35.1	6.4	290	33.9	4.5
Audio-Visual Equipment	131	31.4	-11.5	278	31.4	-9.2	426	31.1	-12.3	572	31.4	-10.0	116	28.2	-11.5	249	29.0	-10.5
Optical & Precision Instruments	72	17.2	-2.7	152	17.2	1.5	248	18.2	5.5	333	18.3	5.6	72	17.5	0.3	148	17.3	-2.2
Home Appliances, Power Tools, Toys and Others	79	18.9	-6.4	177	20.0	-4.0	276	20.2	-1.5	362	19.9	-0.1	79	19.2	0.0	169	19.8	-4.2
Total Sales	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,825	100.0	0.3	412	100.0	-1.5	858	100.0	-3.1

Fiscal Term	2008.9			2008.12			2009.3			2009.6			2009.9			2009.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	421	32.2	1.0	524	31.9	-5.7	74	32.6	-48.9	169	32.1	-41.7	286	31.9	-31.9	414	32.9	-20.9
Audio-Visual Equipment	381	29.1	-10.6	470	28.6	-17.9	55	24.6	-52.0	140	26.6	-43.7	244	27.2	-35.7	342	27.2	-27.2
Optical & Precision Instruments	242	18.5	-2.6	306	18.6	-8.2	43	19.1	-39.8	103	19.6	-30.2	174	19.5	-27.8	243	19.3	-20.4
Home Appliances, Power Tools, Toys and Others	264	20.2	-4.3	343	20.9	-5.4	53	23.7	-31.8	114	21.7	-32.4	192	21.4	-27.4	259	20.6	-24.5
Total Sales	1,308	100.0	-4.3	1,643	100.0	-9.9	227	100.0	-44.9	528	100.0	-38.5	898	100.0	-31.3	1,260	100.0	-23.3

<Typical Application>

<Automotive Products>

Car mirror, Retractable rearview mirror, Door lock, Air conditioning damper actuator, Power window lifter, Seat adjuster, Door closer, Headlight beam level adjuster, Automatic cruise control, Lumbar support, Windshield washer pump, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Emission control device, Steering lock, Intake manifold control valve etc.

<Audio-Visual Equipment>

BD/DVD player/recorder, CD player, Mini component system, Car component system, Car navigation system, Video game, Digital video camera, etc.

<Optical & Precision Instruments>

Ink jet printer, Photo printer, PC's CD/DVD drive, Digital camera, Copying machine, Facsimile machine, etc.

<Home Appliances, Power Tools, Toys and Others>

(Personal Care Product) Hair dryer, Shaver, Tooth brush, Hair remover, Hair clipper, etc

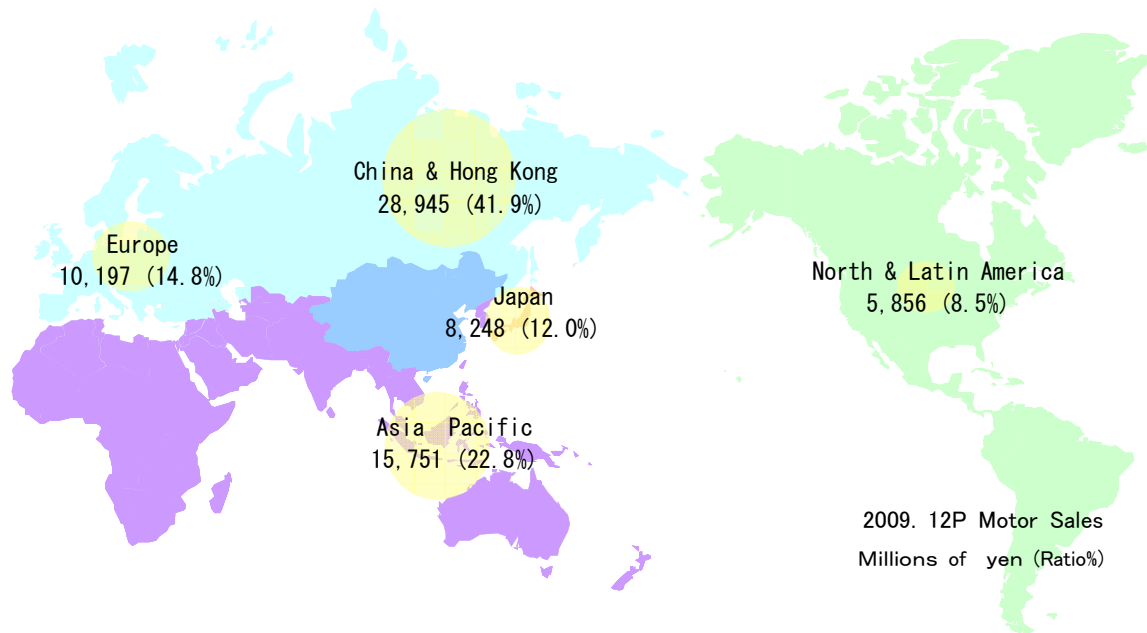
(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.)

(Health & Wellness) Blood pressure meter, Massager, etc.

(Others) Vacuum cleaner, Vending machine, Small sprayer, Room freshener, Hot water pot, Mixer, Coffee maker, Electric reel, Small pump, etc.

Motor Sales by Region



Motor Sales

Millions of yen (Ratio%)/(Change%)

Fiscal Term	2007.3			2007.6			2007.9			2007.12			2008.3			2008.6		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	2,727	11.0	-4.3	5,314	10.1	-3.5	7,978	9.8	-2.0	10,980	10.2	0.7	2,866	12.2	5.1	5,567	11.5	4.8
North & Latin America	2,823	11.4	6.6	5,876	11.2	13.1	9,080	11.2	16.2	11,697	10.9	11.8	2,395	10.2	-15.2	4,735	9.8	-19.4
Europe	4,293	17.3	19.0	8,915	16.9	21.9	12,891	15.9	18.6	16,912	15.7	17.2	4,069	17.4	-5.2	8,069	16.7	-9.5
China & Hong Kong	8,871	35.7	-8.5	19,440	36.9	-4.0	30,975	38.1	-1.6	41,290	38.4	0.5	8,395	35.8	-5.4	18,180	37.6	-6.5
Asia Pacific	6,106	24.6	15.9	13,101	24.9	25.1	20,280	25.0	22.5	26,564	24.7	16.5	5,723	24.4	-6.3	11,774	24.4	-10.1
Total Sales	24,823	100.0	3.1	52,647	100.0	8.0	81,206	100.0	8.5	107,446	100.0	7.8	23,450	100.0	-5.5	48,327	100.0	-8.2

Fiscal Term	2008.9			2008.12			2009.3			2009.6			2009.9			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	8,310	11.2	4.2	10,663	11.5	-2.9	1,419	11.6	-50.5	3,217	11.1	-42.2	5,507	11.1	-33.7	8,248	12.0	-22.7
North & Latin America	7,026	9.4	-22.6	8,487	9.2	-27.4	1,186	9.7	-50.5	2,530	8.7	-46.6	4,286	8.6	-39.0	5,856	8.5	-31.0
Europe	11,690	15.7	-9.3	13,914	15.0	-17.7	2,174	17.8	-46.6	4,758	16.3	-41.0	7,655	15.4	-34.5	10,197	14.8	-26.7
China & Hong Kong	29,190	39.2	-5.8	36,686	39.7	-11.2	4,957	40.6	-41.0	12,182	41.9	-33.0	21,094	42.3	-27.7	28,945	41.9	-21.1
Asia Pacific	18,261	24.5	-10.0	22,758	24.6	-14.3	2,472	20.2	-56.8	6,414	22.0	-45.5	11,286	22.6	-38.2	15,751	22.8	-30.8
Total Sales	74,478	100.0	-8.3	92,510	100.0	-13.9	12,210	100.0	-47.9	29,102	100.0	-39.8	49,829	100.0	-33.1	69,000	100.0	-25.4

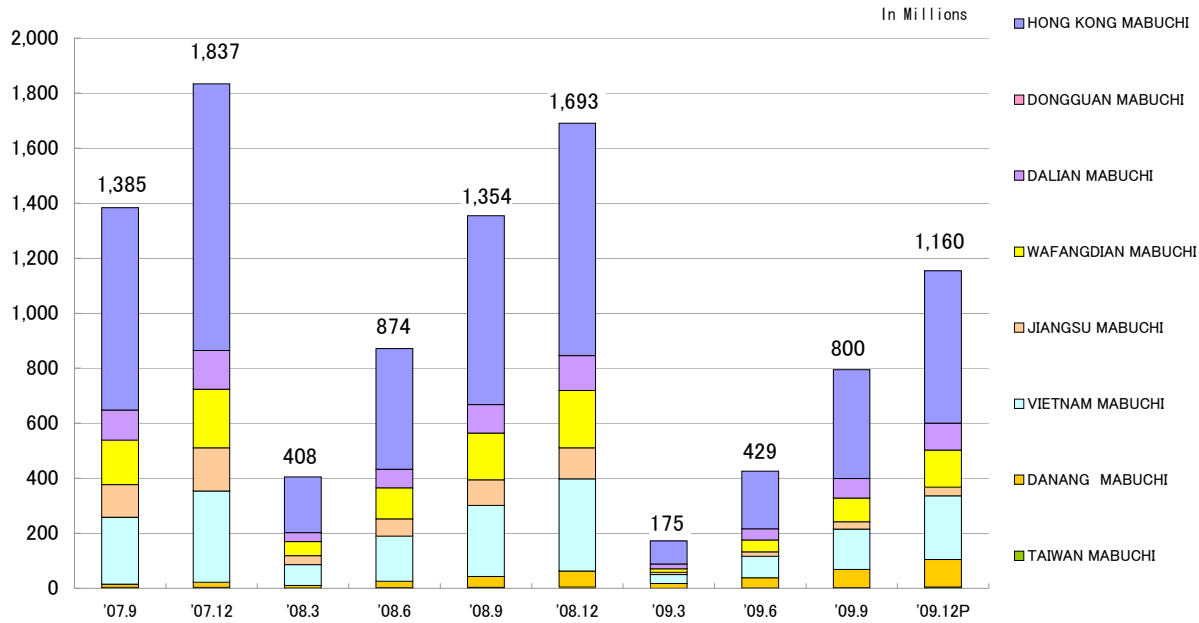
Motor Sales Quantity

In Millions (Ratio%)/(Change%)

Fiscal Term	2007.3			2007.6			2007.9			2007.12			2008.3			2008.6		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	35	8.6	-3.4	70	8.0	-3.1	105	7.7	-1.7	144	7.9	0.3	36	8.7	0.3	70	8.2	0.0
North & Latin America	31	7.5	-2.4	67	7.7	5.0	101	7.4	5.7	130	7.1	3.2	30	7.3	-4.9	59	6.9	-12.5
Europe	66	15.8	9.1	135	15.3	9.4	196	14.4	8.0	259	14.2	9.1	67	16.3	1.5	132	15.4	-2.3
China & Hong Kong	185	44.2	-14.9	401	45.3	-11.5	638	46.7	-9.5	861	47.2	-6.1	181	43.9	-2.1	393	45.8	-2.0
Asia Pacific	100	23.9	10.6	210	23.8	13.2	325	23.8	11.8	429	23.6	8.9	98	23.8	-1.9	202	23.6	-3.7
Total Sales	419	100.0	-4.4	886	100.0	-1.7	1,368	100.0	-1.1	1,825	100.0	0.3	412	100.0	-1.5	858	100.0	-3.1

Fiscal Term	2008.9			2008.12			2009.3			2009.6			2009.9			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	104	8.0	-1.4	133	8.1	-7.6	19	8.4	-47.0	42	8.1	-39.3	71	8.0	-31.4	106	8.4	-20.2
North & Latin America	83	6.4	-17.4	102	6.2	-21.1	16	7.4	-44.0	32	6.2	-44.6	53	6.0	-36.1	75	6.0	-26.0
Europe	188	14.4	-4.2	230	14.0	-11.2	39	17.2	-41.6	84	16.0	-36.1	135	15.1	-27.8	182	14.5	-20.9
China & Hong Kong	616	47.1	-3.4	778	47.3	-9.6	106	46.8	-41.2	258	48.8	-34.4	445	49.5	-27.8	620	49.2	-20.3
Asia Pacific	315	24.1	-3.1	398	24.3	-7.2	45	20.1	-53.5	110	20.9	-45.6	192	21.4	-39.0	274	21.8	-31.0
Total Sales	1,308	100.0	-4.3	1,643	100.0	-9.9	227	100.0	-44.9	528	100.0	-38.5	898	100.0	-31.3	1,260	100.0	-23.3

Manufacturing Quantity by Factory



In Millions (Ratio%)/(Change%)

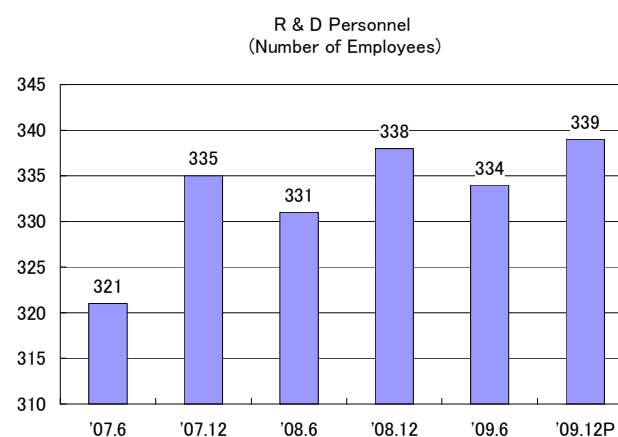
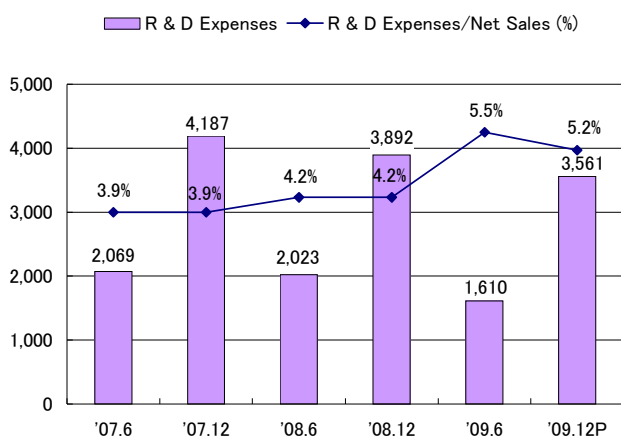
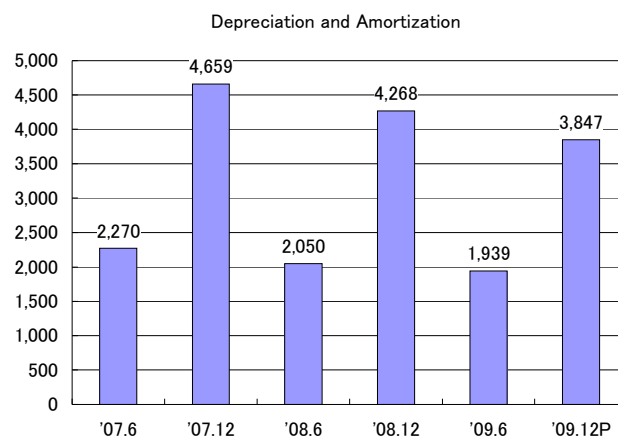
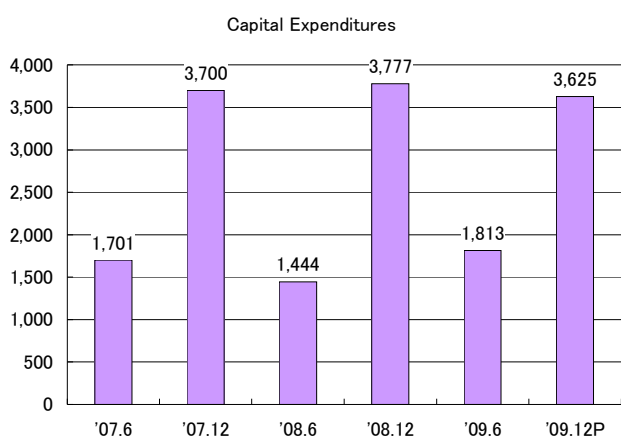
Fiscal Term	2007.3			2007.6			2007.9			2007.12			2008.3			2008.6		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	204	51.9	-13.5	469	53.1	-7.3	736	53.2	-6.0	969	52.8	-4.3	203	50.0	-0.2	438	50.1	-6.8
DONGGUAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DALIAN MABUCHI	33	8.5	-9.6	72	8.1	-5.5	109	7.9	-4.6	141	7.7	-4.8	33	8.3	0.3	68	7.8	-5.0
WAFANGDIAN MABUCHI	44	11.3	14.3	104	11.8	33.9	161	11.7	29.7	212	11.6	23.9	51	12.6	15.3	114	13.1	9.9
JIANGSU MABUCHI	37	9.5	-7.4	77	8.7	-7.4	119	8.6	-4.6	157	8.5	-3.1	33	8.1	-10.7	62	7.2	-18.2
VIETNAM MABUCHI	71	18.0	13.1	154	17.5	4.4	243	17.6	4.0	332	18.1	5.2	75	18.5	6.1	164	18.8	6.2
DANANG MABUCHI	1	0.5	-	5	0.6	-	11	0.8	-	19	1.1	2,237.4	9	2.2	380.0	23	2.6	347.0
TAIWAN MABUCHI	1	0.3	-0.7	2	0.2	20.7	3	0.2	36.1	4	0.2	33.6	1	0.3	7.7	2	0.3	9.1
Total	393	100.0	-5.4	885	100.0	-1.0	1,385	100.0	0.0	1,837	100.0	1.2	408	100.0	3.6	874	100.0	-1.3

Fiscal Term	2008.9			2008.12			2009.3			2009.6			2009.9			2009.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	686	50.7	-6.7	844	49.8	-13.0	84	48.2	-58.4	209	48.8	-52.1	395	49.4	-42.4	554	47.8	-34.3
DONGGUAN MABUCHI	-	-	-	-	-	-	-	-	-	0	0.1	-	1	0.2	-	3	0.3	-
DALIAN MABUCHI	103	7.6	-5.7	128	7.6	-9.1	17	10.0	-48.2	41	9.6	-39.4	71	9.0	-30.3	98	8.5	-23.3
WAFANGDIAN MABUCHI	170	12.6	5.6	207	12.3	-2.4	13	7.7	-73.6	42	9.8	-63.2	87	10.9	-48.7	136	11.8	-34.2
JIANGSU MABUCHI	93	6.9	-21.6	113	6.7	-27.9	8	4.8	-74.7	17	4.1	-71.9	27	3.4	-71.0	31	2.7	-72.6
VIETNAM MABUCHI	257	19.0	5.6	335	19.8	0.9	33	19.3	-55.0	78	18.2	-52.5	146	18.3	-43.0	231	19.9	-31.1
DANANG MABUCHI	40	2.9	248.2	59	3.5	204.2	17	9.7	87.9	38	9.0	67.1	67	8.4	67.4	100	8.7	67.8
TAIWAN MABUCHI	3	0.3	2.7	4	0.3	-4.6	0	0.3	-48.2	1	0.4	-33.5	2	0.4	-14.3	4	0.4	1.8
Total	1,354	100.0	-2.2	1,693	100.0	-7.9	175	100.0	-56.9	429	100.0	-50.8	800	100.0	-40.9	1,160	100.0	-31.5

HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

Capital Expenditures/ R&D Expenses

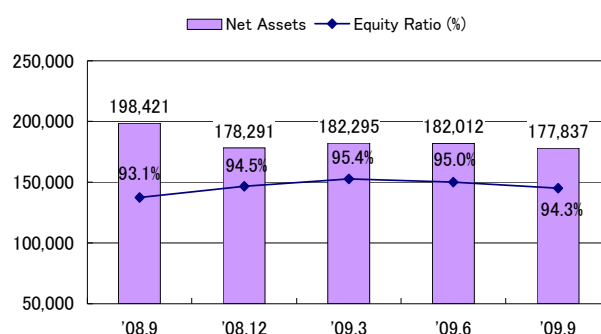
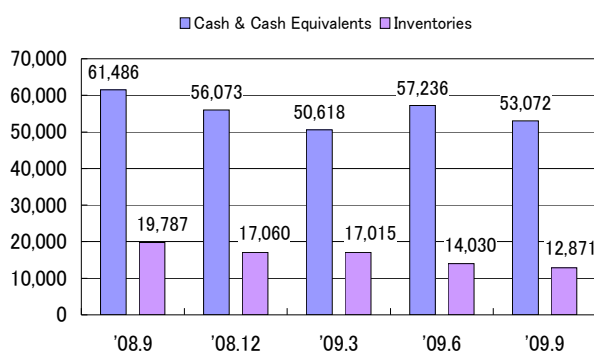
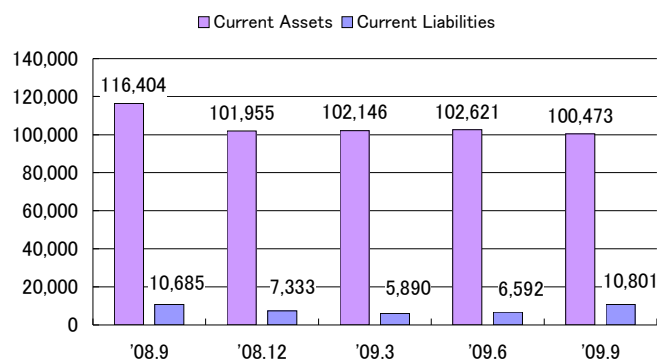
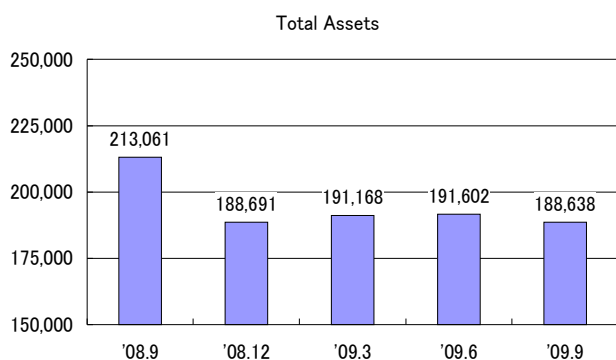
Millions of yen



Item	Fiscal Term		2007.6		2007.12		2008.6		2008.12		2009.6		2009.12P	
	Value	Change%	Value	Change%	Value	Change%	Value	Change%	Value	Change%	Value	Change%	Value	Change%
Capital Expenditures	1,701	-7.2	3,700	2.0	1,444	-15.1	3,777	2.1	1,813	25.6	3,625	-4.0		
Depreciation and Amortization	2,270	-10.9	4,659	-7.4	2,050	-9.7	4,268	-8.4	1,939	-5.4	3,847	-9.9		
R & D Expenses	2,069	2.3	4,187	2.7	2,023	-2.2	3,892	-7.0	1,610	-20.4	3,561	-8.5		
R & D Expenses/Net Sales (%)	3.9%		3.9%		4.2%		4.2%		5.5%		5.2%			
R & D Personnel (Number of Employees)	321	31.6	335	1.8	331	3.1	338	0.9	334	0.9	339	0.3		

Assets, Liabilities and Net Assets

Millions of yen

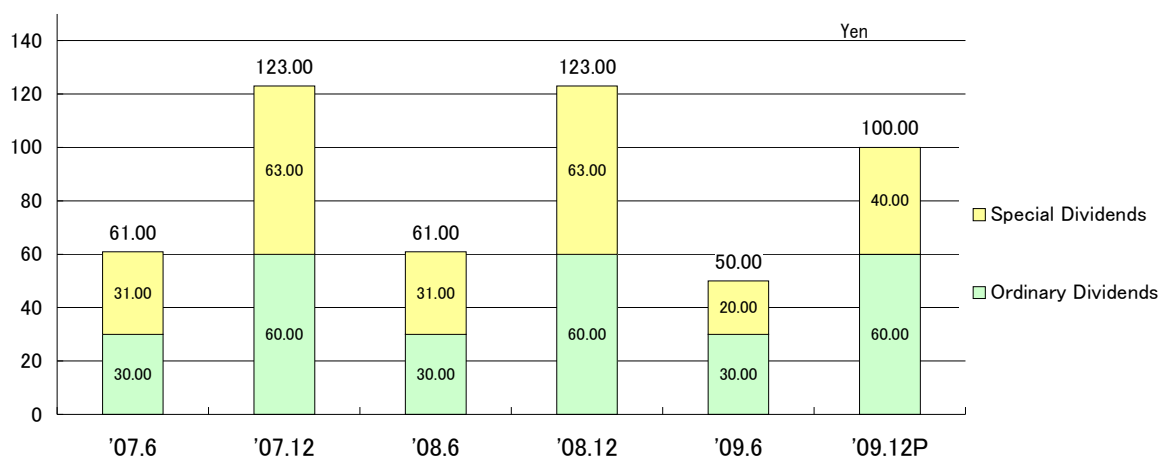


Millions of yen (Change%)

Item	As of		2008.9.30		2008.12.31		2009.3.31		2009.6.30		2009.9.30	
		%		%		%		%		%		%
Total Assets	213,061	-7.0	188,691	-18.3	191,168	-10.7	191,602	-13.8	188,638	-11.5		
Current Assets	116,404	-7.1	101,955	-19.7	102,146	-12.8	102,621	-15.0	100,473	-13.7		
Current Liabilities	10,685	-8.0	7,333	-41.3	5,890	-34.5	6,592	-44.3	10,801	1.1		
Current Ratio (%)	1,089		1,390		1,734		1,557		930			
Cash & Cash Equivalents	61,486	0.4	56,073	-27.1	50,618	-21.2	57,236	-10.2	53,072	-13.7		
Inventories	19,787	6.5	17,060	-5.5	17,015	1.6	14,030	-25.9	12,871	-35.0		
Net Assets	198,421	-6.7	178,291	-16.4	182,295	-9.5	182,012	-11.6	177,837	-10.4		
Equity Ratio (%)	93.1		94.5		95.4		95.0		94.3			

Per Share Data

Cash Dividends per Share (Non-Consolidated)



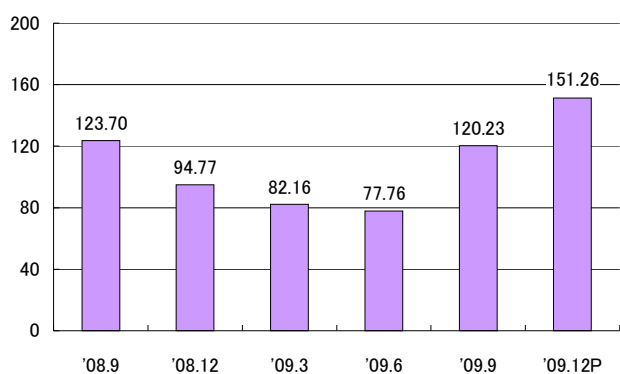
Fiscal Term	2007.6	2007.12	2008.6	2008.12	2009.6	2009.12P
Item						
(Non-Consolidated)						
Cash Dividends per Share(Yen)	61.00	123.00	61.00	123.00	50.00	100.00
(Special Dividends)	31.00	63.00	31.00	63.00	20.00	40.00
(Consolidated)						
Payout Ratio(%)		43.8		129.8		66.1

<Dividend Policy>

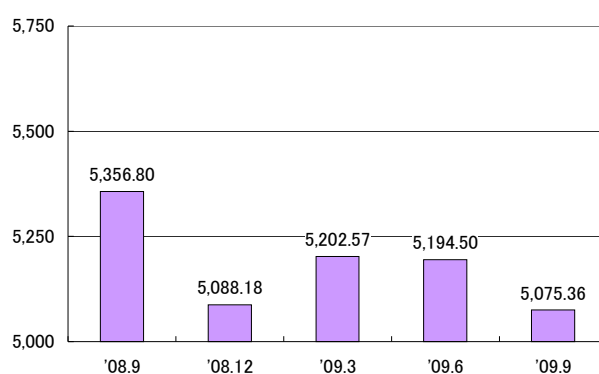
The annual dividend consist of ordinary dividend of 60 yen per share as a long-lasting stable dividend and special dividend as the amount calculated by dividing the 20% of the consolidated net profits by shares.

Based on this calculation standard, the actual dividend for the whole financial year does not fall below the expected dividend, which is issued within the period, unless the earnings estimates are significantly downgraded.

Net Income per Share (Consolidated)



Book Value per Share (Consolidated)

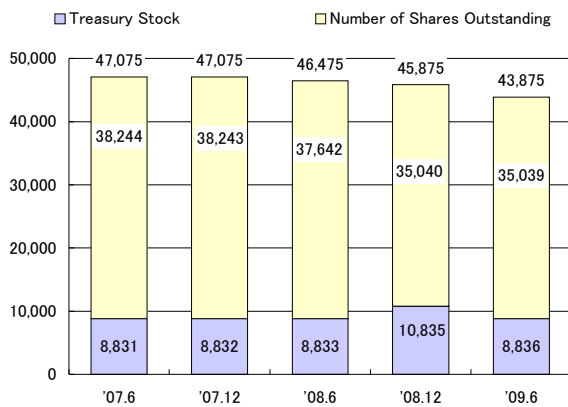


Fiscal Term	2008.9	2008.12	2009.3	2009.6	2009.9	2009.12P
Item						
Net Income per Share(Yen)	123.70	94.77	82.16	77.76	120.23	151.26
Book Value per Share(Yen)	5,356.80	5,088.18	5,202.57	5,194.50	5,075.36	

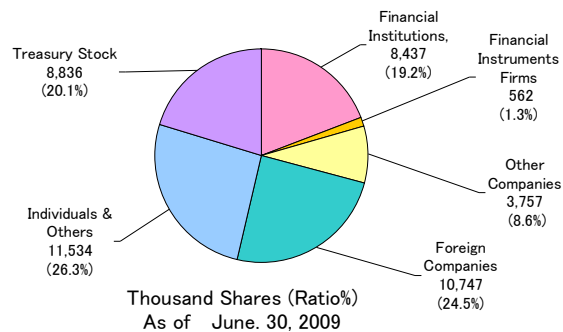
(Change%)

Item	2008.9	2008.12	2009.3	2009.6	2009.9	2009.12P
Net Income per Share(Yen)	-48.5	-66.3	121.0	-3.3	-2.8	59.6
Book Value per Share(Yen)	-3.6	-8.8	-1.2	-5.0	-5.3	

Stock Information



Composition of Shareholders by Category (Number of Shares)



(Thousand shares) (Ratio%)

As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Number of Shares Issued	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0	43,875	100.0
Number of Shares Outstanding	38,244	81.2	38,243	81.2	37,642	81.0	35,040	76.4	35,039	79.9
Treasury Stock	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6	8,836	20.1

Composition of Shareholders by Category (Number of Shares)

(Thousand shares) (Ratio%)

As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Financial Institutions	8,173	17.4	9,659	20.5	9,131	19.6	8,059	17.6	8,437	19.2
Financial Instruments Firms	252	0.5	268	0.6	152	0.3	259	0.6	562	1.3
Other Companies	3,247	6.9	3,247	6.9	3,462	7.4	3,446	7.5	3,757	8.6
Foreign Companies	15,205	32.3	13,907	29.5	13,462	29.0	11,473	25.0	10,747	24.5
Individuals & Others	11,364	24.1	11,161	23.7	11,432	24.6	11,800	25.7	11,534	26.3
Treasury Stock	8,831	18.8	8,832	18.8	8,833	19.0	10,835	23.6	8,836	20.1
Total	47,075	100.0	47,075	100.0	46,475	100.0	45,875	100.0	43,875	100.0

Composition of Shareholders by Category (Number of Shareholders)

(Ratio%)

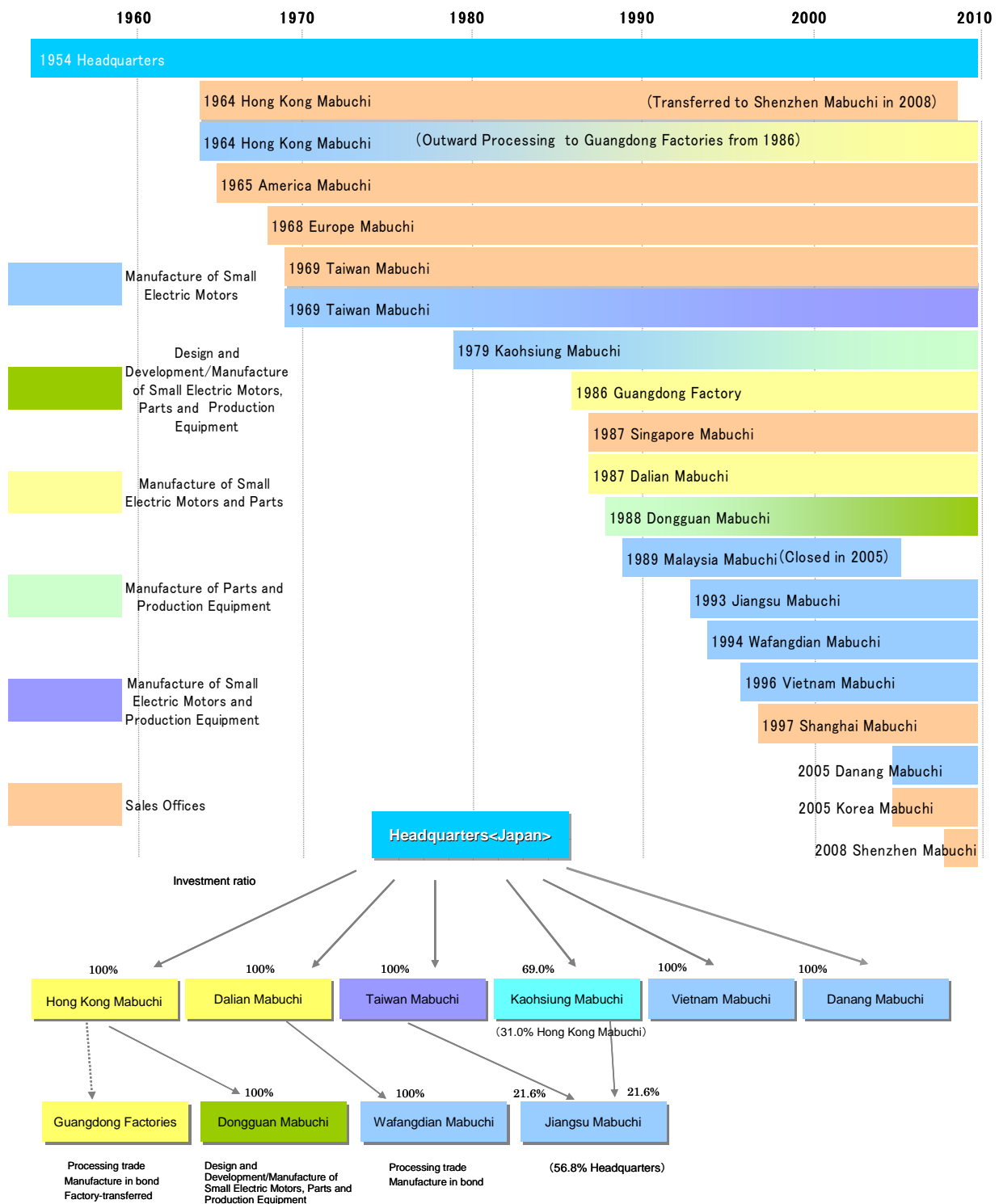
As of	2007.6.30		2007.12.31		2008.6.30		2008.12.31		2009.6.30	
		%		%		%		%		%
Financial Institutions	85	0.8	75	0.7	73	0.6	68	0.6	69	0.6
Financial Instruments Firms	36	0.3	42	0.4	38	0.3	31	0.3	35	0.3
Other Companies	190	1.7	186	1.8	192	1.7	194	1.7	212	1.8
Foreign Companies	289	2.6	296	2.8	309	2.7	286	2.5	318	2.7
Individuals & Others	10,540	94.6	10,028	94.4	10,680	94.6	11,014	95.0	11,197	94.6
Treasury Stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	11,141	100.0	10,628	100.0	11,293	100.0	11,594	100.0	11,832	100.0

Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Manufacture of Small Electric Motors and Parts (Outward Processing to Guangdong factories)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors and Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Sales and Manufacture of Small Electric Motors, Manufacture of Production Equipment
Dongguan Mabuchi		
MABUCHI MOTOR (DONGGUAN) CO., LTD.	CHINA	Design and Development/Manufacture of Small Electric Motors, Parts and Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Parts and Production Equipment
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO.,LTD.	CHINA	Sales of Small Electric Motors

International Specialization History



Number of Employees

Consolidated	As of	Number of Employees (Ratio%)/(Change%)														
		2007.6.30			2007.12.31			2008.6.30			2008.12.31			2009.6.30		
			%	%		%	%		%	%		%	%		%	%
Production Division	47,386	96.9	2.8	44,080	96.7	1.3	46,782	96.8	-1.3	39,748	96.2	-9.8	34,414	95.6	-26.4	
(Contract manufacturing labor at plants in China)	(29,756)			(21,724)			(26,137)			(16,967)			(17,509)			
Sales Division	217	0.4	4.8	215	0.5	-1.8	209	0.4	-3.7	213	0.5	-0.9	200	0.6	-4.3	
R & D Division	507	1.0	17.4	522	1.1	9.2	483	1.0	-4.7	506	1.2	-3.1	489	1.4	1.2	
Administrative Division	802	1.6	3.6	784	1.7	-1.4	845	1.7	5.4	861	2.1	9.8	879	2.4	4.0	
Total	48,912	100	2.9	45,601	100	1.3	48,319	100	-1.2	41,328	100	-9.4	35,982	100	-25.5	
Non-Consolidated																
	As of	2007.6.30			2007.12.31			2008.6.30			2008.12.31			2009.6.30		
			%			%		%		%		%		%		%
Total	769		-0.5	761		0.1	779		1.3	763		0.3	764		-1.9	

Corporate Profile

Trade name **MABUCHI MOTOR CO., LTD.**

Established January 18, 1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai Matsudo City, Chiba, 270-2280 Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji Motono-son Inba-gun, Chiba, 270-2393 Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 43,875,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>