



# Fact Book

Second Quarter of Fiscal 2010

[2010.1.1 ~ 2010.6.30]

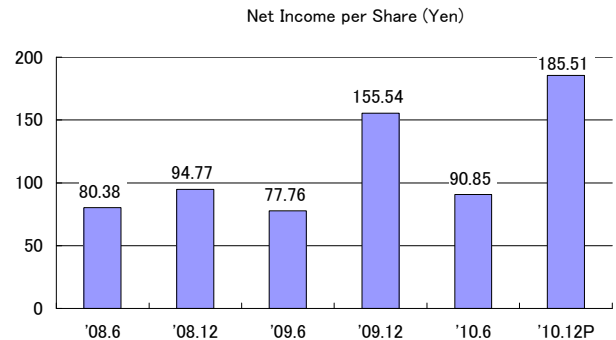
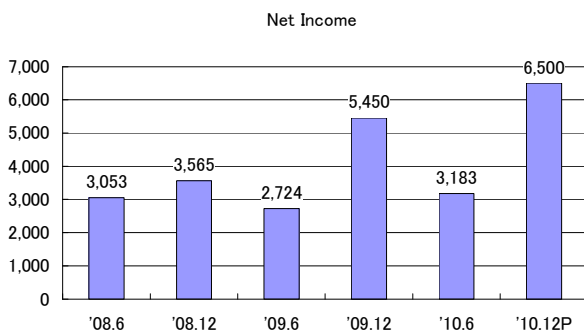
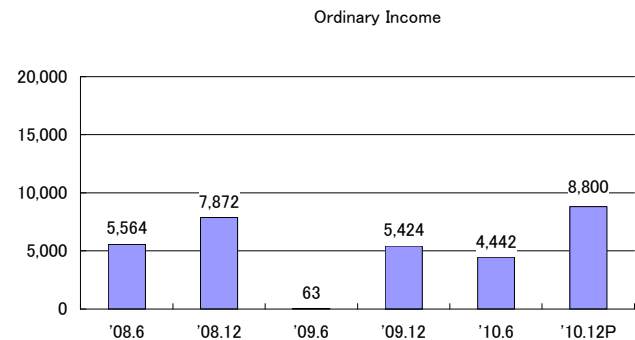
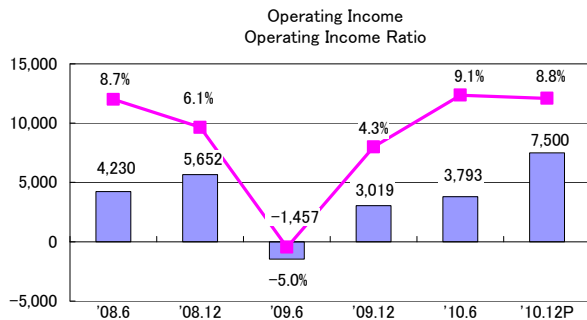
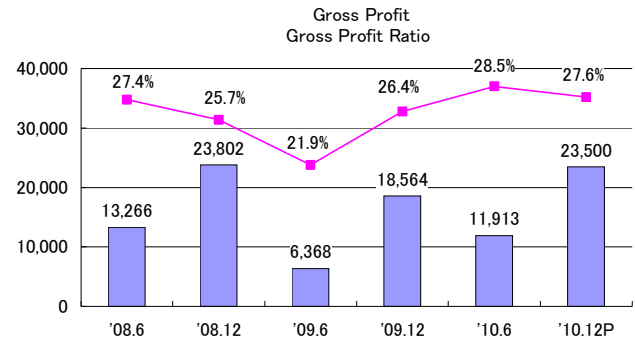
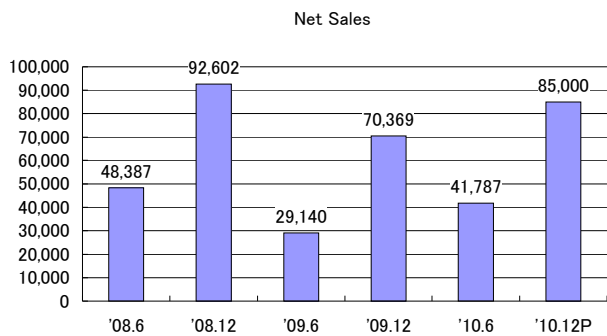
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# Sales & Profit

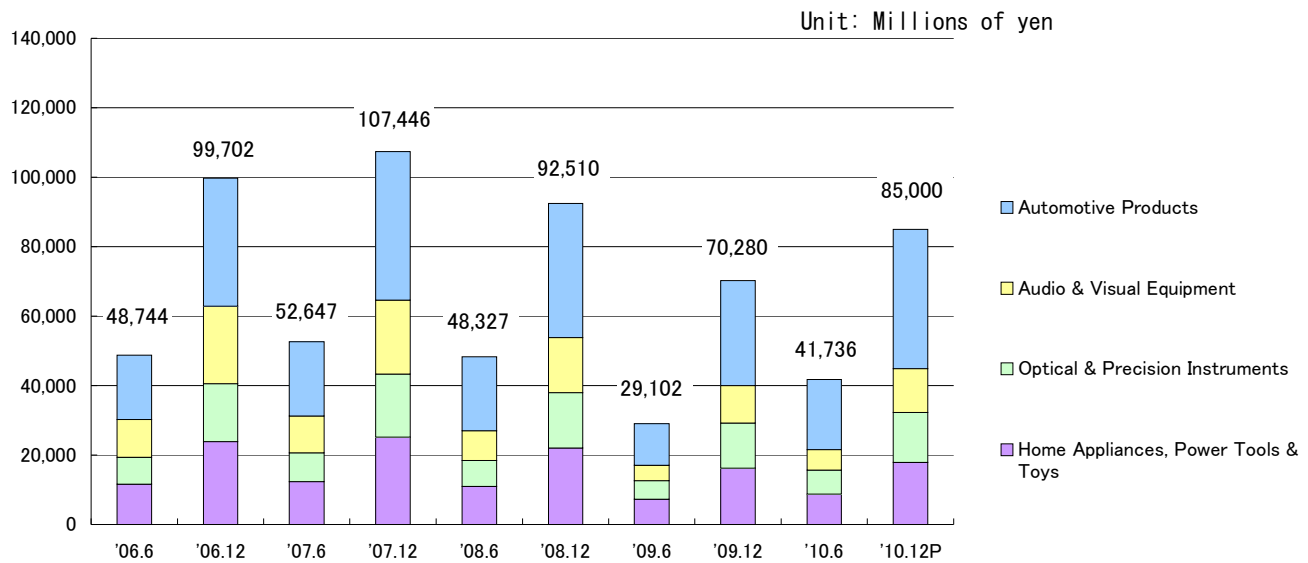
Unit: Millions of yen



Unit: Millions of yen (Change%)

Item	2008.6		2008.12		2009.6		2009.12		2010.6		2010.12P	
		%		%		%		%		%		%
Net Sales	48,387	-8.3	92,602	-14.0	29,140	-39.8	70,369	-24.0	41,787	43.4	85,000	20.8
Gross Profit	13,266	-13.2	23,802	-21.8	6,368	-52.0	18,564	-22.0	11,913	87.1	23,500	26.6
Operating Income	4,230	-30.6	5,652	-51.6	-1,457	-	3,019	-46.6	3,793	-	7,500	148.4
Ordinary Income	5,564	-39.4	7,872	-53.0	63	-98.9	5,424	-31.1	4,442	-	8,800	62.2
Net Income	3,053	-51.6	3,565	-67.3	2,724	-10.8	5,450	52.9	3,183	16.8	6,500	19.3
Net Income per Share (Yen)	80.38	-49.7	94.77	-66.3	77.76	-3.3	155.54	64.1	90.85	16.8	185.51	19.3
Gross Profit Ratio (%)	27.4		25.7		21.9		26.4		28.5		27.6	
Operating Income Ratio (%)	8.7		6.1		-5.0		4.3		9.1		8.8	
ROE(Return on Equity) (%)			1.8				3.0					
ROA(Return on Assets) (%)			3.8				2.8					

## Motor Sales by Application



Unit: Millions of yen (Ratio%)/(Change%)

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12		
	Value	%	%	Value	%	%	Value	%	%	Value	%	%	Value	%	%	Value	%	%
Automotive Products	15,561	35.1	-1.6	31,597	33.7	4.0	18,569	38.1	19.3	36,781	36.9	16.4	21,368	40.6	15.1	42,820	39.9	16.4
Audio & Visual Equipment	10,915	24.6	-31.5	23,061	24.6	-24.6	10,885	22.3	-0.3	22,361	22.4	-3.0	10,625	20.2	-2.4	21,308	19.8	-4.7
Optical & Precision Instruments	7,319	16.5	9.6	16,402	17.5	13.1	7,702	15.8	5.2	16,658	16.7	1.6	8,243	15.6	7.0	18,139	16.9	8.9
Home Appliances, Power Tools & Toys	10,581	23.8	-4.6	22,772	24.3	-4.3	11,586	23.8	9.5	23,900	24.0	5.0	12,410	23.6	7.1	25,178	23.4	5.3
Total Sales	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3	52,647	100.0	8.0	107,446	100.0	7.8

Fiscal Term	2008.6			2008.12			2009.6			2009.12			2010.6			2010.12P		
	Value	%	%	Value	%	%	Value	%	%	Value	%	%	Value	%	%	Value	%	%
Automotive Products	21,380	44.2	0.1	38,633	41.8	-9.8	12,064	41.5	-43.6	30,346	43.2	-21.5	20,136	48.3	66.9	40,137	47.2	32.3
Audio & Visual Equipment	8,511	17.6	-19.9	15,908	17.2	-25.3	4,351	14.9	-48.9	10,679	15.2	-32.9	5,980	14.3	37.4	12,625	14.9	18.2
Optical & Precision Instruments	7,428	15.4	-9.9	15,896	17.2	-12.4	5,379	18.5	-27.6	13,024	18.5	-18.1	6,841	16.4	27.2	14,293	16.8	9.7
Home Appliances, Power Tools & Toys	11,007	22.8	-11.3	22,071	23.8	-12.3	7,306	25.1	-33.6	16,230	23.1	-26.5	8,776	21.0	20.1	17,943	21.1	10.6
Total Sales	48,327	100.0	-8.2	92,510	100.0	-13.9	29,102	100.0	-39.8	70,280	100.0	-24.0	41,736	100.0	43.4	85,000	100.0	20.9

### Average Sales Price

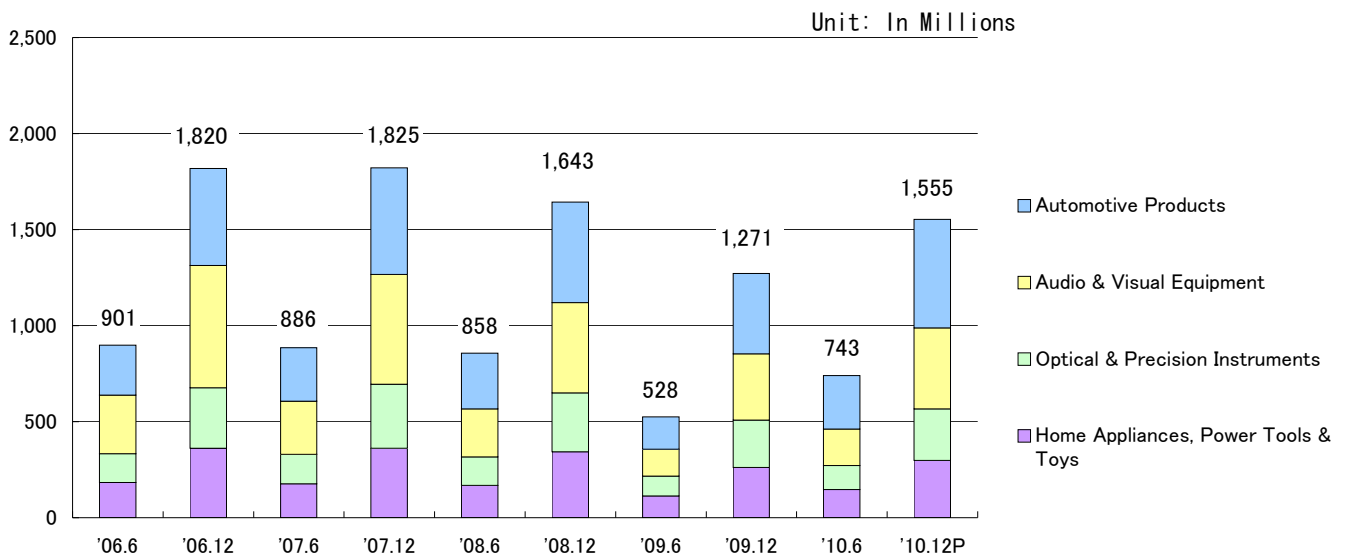
Unit: Yen

Fiscal Term	2008.6	2008.12	2009.6	2009.12	2010.6	2010.12P
Automotive Products	73.48	73.70	71.14	72.58	71.92	70.91
Audio & Visual Equipment	34.12	33.84	30.99	31.03	31.20	29.90
Optical & Precision Instruments	49.94	51.90	51.80	52.63	54.63	53.27
Home Appliances, Power Tools & Toys	64.84	64.33	63.63	62.08	59.76	60.14
Total Sales	56.27	56.28	55.05	55.29	56.12	54.66

### Average Exchange Rate

Fiscal Term	2008.1~6	2008.1~12	2009.1~6	2009.1~12	2010.1~6	2010.7~12P
US\$ : ¥	104.92	103.46	95.47	93.57	91.36	87.00

## Motor Sales Quantity by Application



Unit: In Millions (Ratio)/(Change%)

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	237	26.3	3.0	466	25.2	4.0	260	28.9	9.6	505	27.8	8.4	278	31.4	7.0	556	30.5	10.1
Audio & Visual Equipment	320	35.5	-22.3	674	36.4	-17.9	306	34.0	-4.3	636	34.9	-5.7	278	31.4	-9.2	572	31.4	-10.0
Optical & Precision Instruments	160	17.8	14.9	337	18.2	10.8	149	16.6	-6.9	315	17.4	-6.4	152	17.2	1.5	333	18.3	5.6
Home Appliances, Power Tools & Toys	183	20.3	3.1	374	20.2	-1.1	184	20.5	0.6	362	19.9	-3.2	177	20.0	-4.0	362	19.9	-0.1
Total Sales	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,825	100.0	0.3

Fiscal Term	2008.6			2008.12			2009.6			2009.12			2010.6			2010.12P		
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
Automotive Products	290	33.9	4.5	524	31.9	-5.7	169	32.1	-41.7	418	32.9	-20.2	279	37.6	65.1	565	36.4	35.4
Audio & Visual Equipment	249	29.0	-10.5	470	28.6	-17.9	140	26.6	-43.7	344	27.1	-26.8	191	25.8	36.5	422	27.2	22.7
Optical & Precision Instruments	148	17.3	-2.2	306	18.6	-8.2	103	19.6	-30.2	247	19.5	-19.2	125	16.8	20.6	268	17.3	8.4
Home Appliances, Power Tools & Toys	169	19.8	-4.2	343	20.9	-5.4	114	21.7	-32.4	261	20.6	-23.8	146	19.7	27.9	298	19.2	14.1
Total Sales	858	100.0	-3.1	1,643	100.0	-9.9	528	100.0	-38.5	1,271	100.0	-22.7	743	100.0	40.7	1,555	100.0	22.3

### < Typical Application >

#### < Automotive Products >

Car mirror, Door lock, Air conditioning damper actuator, Power window lifter, Power seat, Door closer, Lumbar support, Headlight beam level adjuster, Automatic cruise control, 2WD/4WD change, Trunk opener, Fuel-tank lid opener, Parking brake, Seat belt pretensioner, Induction powertrain, Steering lock, Intake manifold control valve, etc.

#### < Audio & Visual Equipment >

BD/DVD player/recorder, CD player, Car CD player, Car navigation system, Game machines, etc.

#### < Optical & Precision Instruments >

Ink jet printer, Photo printer, Digital camera, DVD/CD-ROM drive, Copying machine, Laser printer, Facsimile machine, Vending machine, etc.

#### < Home Appliances, Power Tools & Toys >

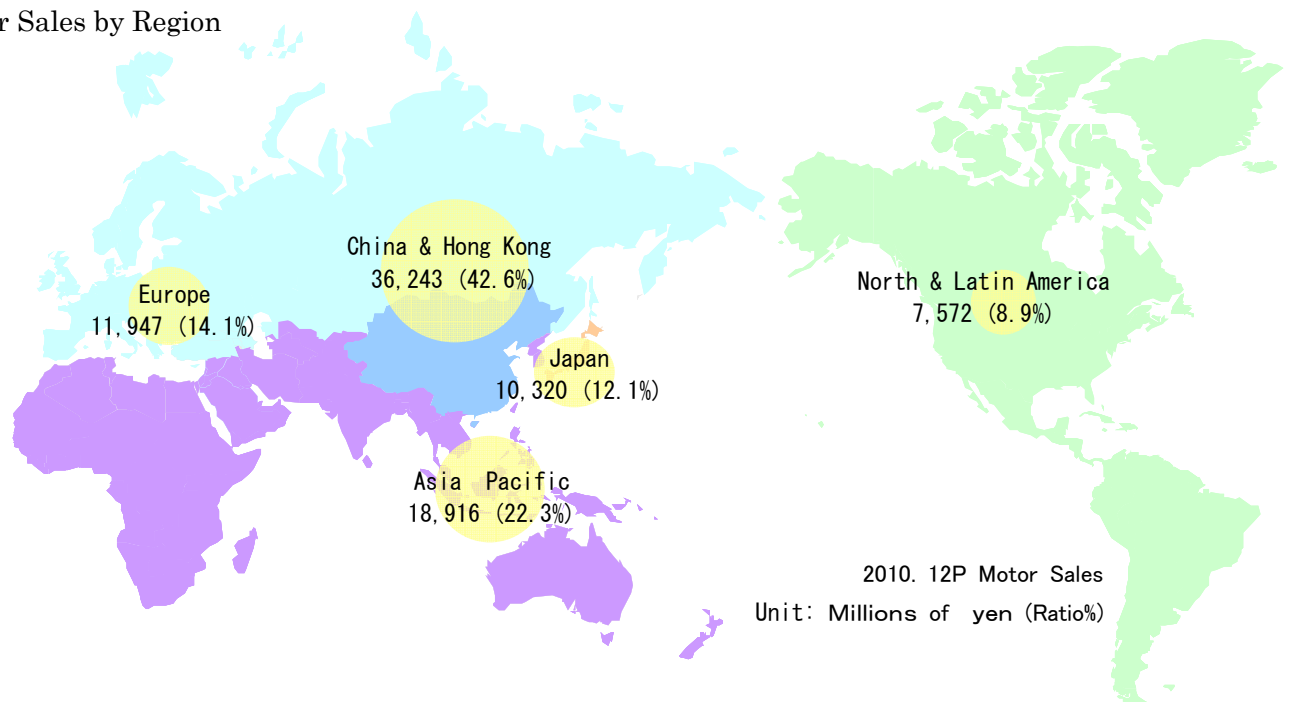
(Personal Care Product) Hair dryer, Styling brush, Shaver, Tooth brush, Hair remover, Hair clipper, etc.

(Power Tool) Drill, Screwdriver, Circular saw, Impact wrench, Lawn mower, Hedge clipper, etc.

(Toys, Miniature models, etc.) (Health & Wellness) Blood pressure meter, Massager, Vibrator, etc.

(Others) Vacuum cleaner, Small sprayer, Room freshener, Hot water pot, Electric reel, Small pump, etc.

## Motor Sales by Region



### Motor Sales

Unit: Millions of yen (Ratio%)/(Change%)

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	5,620	12.7	-4.9	10,928	11.6	-5.3	5,505	11.3	-2.0	10,902	10.9	-0.2	5,314	10.1	-3.5	10,980	10.2	0.7
North & Latin America	4,347	9.8	-7.6	8,728	9.3	-4.0	5,194	10.7	19.5	10,459	10.5	19.8	5,876	11.2	13.1	11,697	10.9	11.8
Europe	6,582	14.8	-5.6	13,068	13.9	-5.6	7,315	15.0	11.1	14,430	14.5	10.4	8,915	16.9	21.9	16,912	15.7	17.2
China & Hong Kong	18,919	42.6	-11.6	41,665	44.4	-7.1	20,252	41.5	7.0	41,105	41.2	-1.3	19,440	36.9	-4.0	41,290	38.4	0.5
Asia Pacific	8,907	20.1	-15.3	19,443	20.7	-2.4	10,475	21.5	17.6	22,804	22.9	17.3	13,101	24.9	25.1	26,564	24.7	16.5
Total Sales	44,377	100.0	-10.4	93,833	100.0	-5.5	48,744	100.0	9.8	99,702	100.0	6.3	52,647	100.0	8.0	107,446	100.0	7.8

Fiscal Term	2008.6			2008.12			2009.6			2009.12			2010.6			2010.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	5,567	11.5	4.8	10,663	11.5	-2.9	3,217	11.1	-42.2	8,056	11.5	-24.4	5,131	12.3	59.5	10,320	12.1	28.1
North & Latin America	4,735	9.8	-19.4	8,487	9.2	-27.4	2,530	8.7	-46.6	5,995	8.5	-29.4	3,866	9.3	52.8	7,572	8.9	26.3
Europe	8,069	16.7	-9.5	13,914	15.0	-17.7	4,758	16.3	-41.0	10,476	14.9	-24.7	6,118	14.7	28.6	11,947	14.1	14.0
China & Hong Kong	18,180	37.6	-6.5	36,686	39.7	-11.2	12,182	41.9	-33.0	29,423	41.9	-19.8	17,017	40.8	39.7	36,243	42.6	23.2
Asia Pacific	11,774	24.4	-10.1	22,758	24.6	-14.3	6,414	22.0	-45.5	16,327	23.2	-28.3	9,602	23.0	49.7	18,916	22.3	15.9
Total Sales	48,327	100.0	-8.2	92,510	100.0	-13.9	29,102	100.0	-39.8	70,280	100.0	-24.0	41,736	100.0	43.4	85,000	100.0	20.9

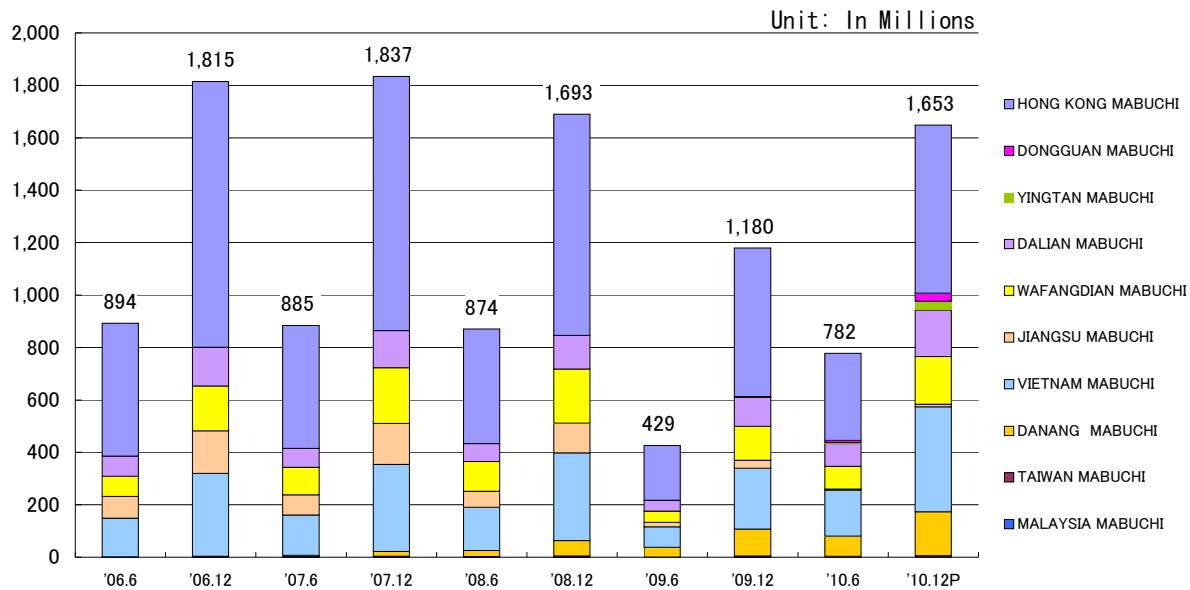
### Motor Sales Quantity

Unit: In Millions (Ratio%)/(Change%)

Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	71	7.9	-1.5	141	7.6	-1.0	72	8.1	2.1	143	7.9	1.7	70	8.0	-3.1	144	7.9	0.3
North & Latin America	56	6.3	-14.9	110	6.0	-12.1	64	7.2	13.8	126	6.9	13.7	67	7.7	5.0	130	7.1	3.2
Europe	117	13.0	-1.4	225	12.1	-2.8	123	13.7	5.8	238	13.1	5.9	135	15.3	9.4	259	14.2	9.1
China & Hong Kong	480	53.3	-6.5	1,005	54.3	-7.3	454	50.4	-5.6	917	50.4	-8.8	401	45.3	-11.5	861	47.2	-6.1
Asia Pacific	176	19.5	-6.6	370	20.0	0.5	186	20.6	5.6	394	21.7	6.5	210	23.8	13.2	429	23.6	8.9
Total Sales	902	100.0	-6.1	1,853	100.0	-5.2	901	100.0	-0.1	1,820	100.0	-1.8	886	100.0	-1.7	1,825	100.0	0.3

Fiscal Term	2008.6			2008.12			2009.6			2009.12			2010.6			2010.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
Japan	70	8.2	0.0	133	8.1	-7.6	42	8.1	-39.3	103	8.2	-22.0	61	8.3	44.6	125	8.1	20.8
North & Latin America	59	6.9	-12.5	102	6.2	-21.1	32	6.2	-44.6	76	6.0	-25.4	51	6.9	57.0	99	6.4	29.8
Europe	132	15.4	-2.3	230	14.0	-11.2	84	16.0	-36.1	186	14.7	-19.3	110	14.8	30.0	217	14.0	16.6
China & Hong Kong	393	45.8	-2.0	778	47.3	-9.6	258	48.8	-34.4	624	49.1	-19.8	354	47.7	37.4	773	49.7	23.9
Asia Pacific	202	23.6	-3.7	398	24.3	-7.2	110	20.9	-45.6	280	22.0	-29.7	165	22.3	50.1	339	21.8	21.2
Total Sales	858	100.0	-3.1	1,643	100.0	-9.9	528	100.0	-38.5	1,271	100.0	-22.7	743	100.0	40.7	1,555	100.0	22.3

# Manufacturing Quantity by Factory



Unit: In Millions (Ratio%)/(Change%)

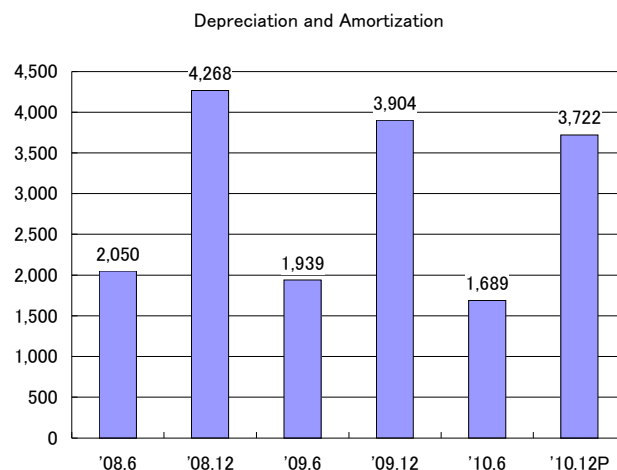
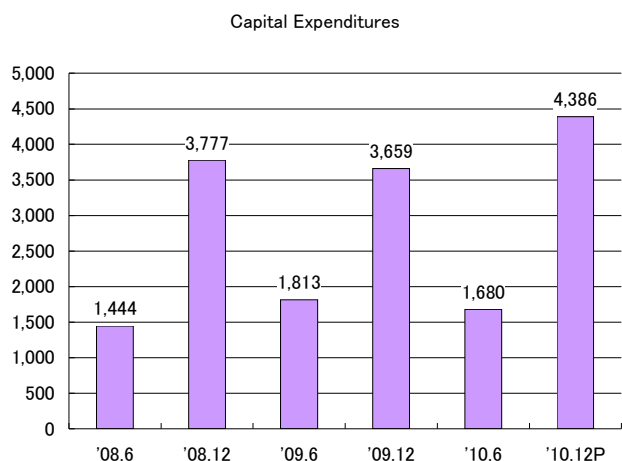
Fiscal Term	2005.6			2005.12			2006.6			2006.12			2007.6			2007.12		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	479	55.2	-14.6	1,027	56.7	-10.9	507	56.7	5.7	1,013	55.8	-1.4	469	53.1	-7.3	969	52.8	-4.3
DONGGUAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YINGTAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DALIAN MABUCHI	87	10.0	5.1	170	9.4	6.1	76	8.5	-12.6	148	8.2	-13.1	72	8.1	-5.5	141	7.7	-4.8
WAFANGDIAN MABUCHI	65	7.5	-18.4	139	7.7	-11.7	77	8.7	19.7	171	9.4	22.7	104	11.8	33.9	212	11.6	23.9
JIANGSU MABUCHI	56	6.5	-22.2	130	7.2	-9.3	83	9.3	48.3	162	8.9	24.7	77	8.7	-7.4	157	8.5	-3.1
VIETNAM MABUCHI	152	17.5	-2.9	308	17.0	-3.2	148	16.6	-2.7	316	17.4	2.3	154	17.5	4.4	332	18.1	5.2
DANANG MABUCHI	-	-	-	-	-	-	-	-	-	0	0.0	-	5	0.6	-	19	1.1	2,237.4
TAIWAN MABUCHI	1	0.2	-35.7	2	0.2	-18.1	1	0.2	26.9	3	0.2	15.7	2	0.2	20.7	4	0.2	33.6
MALAYSIA MABUCHI	26	3.1	7.5	31	1.8	-38.8	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>868</b>	<b>100.0</b>	<b>-11.4</b>	<b>1,811</b>	<b>100.0</b>	<b>-9.0</b>	<b>894</b>	<b>100.0</b>	<b>2.9</b>	<b>1,815</b>	<b>100.0</b>	<b>0.2</b>	<b>885</b>	<b>100.0</b>	<b>-1.0</b>	<b>1,837</b>	<b>100.0</b>	<b>1.2</b>

Fiscal Term	2008.6			2008.12			2009.6			2009.12			2010.6			2010.12P		
		%	%		%	%		%	%		%	%		%	%		%	%
HONG KONG MABUCHI	439	50.1	-6.8	844	49.8	-13.0	209	48.8	-52.1	566	48.0	-32.9	332	42.5	58.6	640	38.7	13.0
DONGGUAN MABUCHI	-	-	-	-	-	-	0	0.1	-	3	0.3	-	9	1.3	2,645.4	32	2.0	920.6
YINGTAN MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	3	0.4	-	34	2.1	-
DALIAN MABUCHI	68	7.8	-5.0	128	7.6	-9.1	41	9.6	-39.4	110	9.3	-14.2	87	11.1	109.9	177	10.7	60.4
WAFANGDIAN MABUCHI	114	13.1	9.9	207	12.3	-2.4	42	9.8	-63.2	129	10.9	-37.8	86	11.0	104.0	182	11.0	41.4
JIANGSU MABUCHI	62	7.2	-18.2	113	6.7	-27.9	17	4.1	-71.9	31	2.6	-72.6	4	0.6	-72.5	10	0.6	-66.8
VIETNAM MABUCHI	164	18.8	6.2	335	19.8	0.9	78	18.2	-52.5	231	19.6	-31.0	177	22.7	127.2	400	24.2	72.9
DANANG MABUCHI	23	2.6	347.0	59	3.5	204.2	38	9.0	67.1	104	8.9	75.0	77	10.0	101.5	168	10.2	61.4
TAIWAN MABUCHI	2	0.3	9.1	4	0.3	-4.6	1	0.4	-33.5	4	0.4	3.1	3	0.4	100.7	6	0.4	51.0
MALAYSIA MABUCHI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>874</b>	<b>100.0</b>	<b>-1.3</b>	<b>1,693</b>	<b>100.0</b>	<b>-7.9</b>	<b>429</b>	<b>100.0</b>	<b>-50.8</b>	<b>1,180</b>	<b>100.0</b>	<b>-30.3</b>	<b>782</b>	<b>100.0</b>	<b>82.0</b>	<b>1,653</b>	<b>100.0</b>	<b>40.0</b>

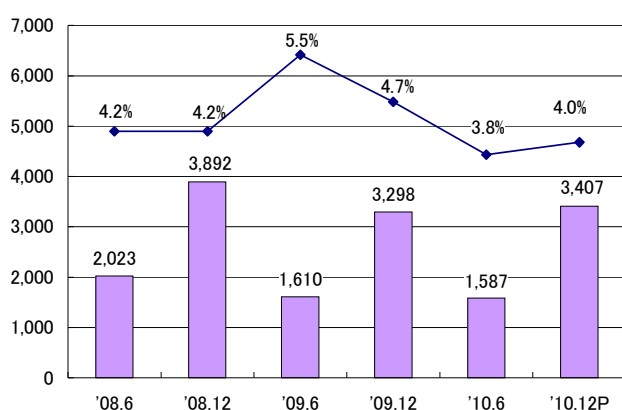
HONG KONG MABUCHI (Total amount of Guangdong Factory 1, Guangdong Factory 2, and Guangdong Factory 3)

# Capital Expenditures/ R&D Expenses

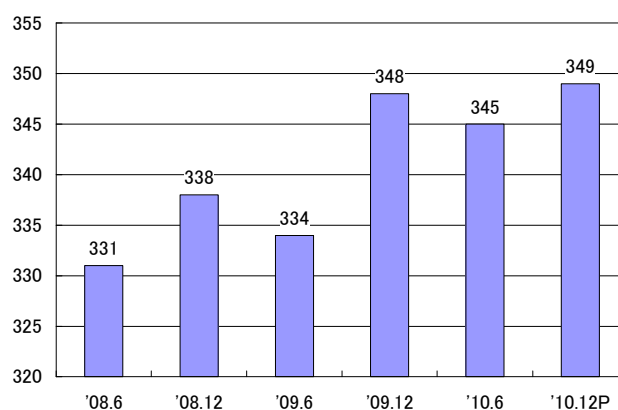
Unit: Millions of yen



■ R & D Expenses ◆ R & D Expenses/Net Sales (%)



R & D Personnel  
Unit: Number of Employees

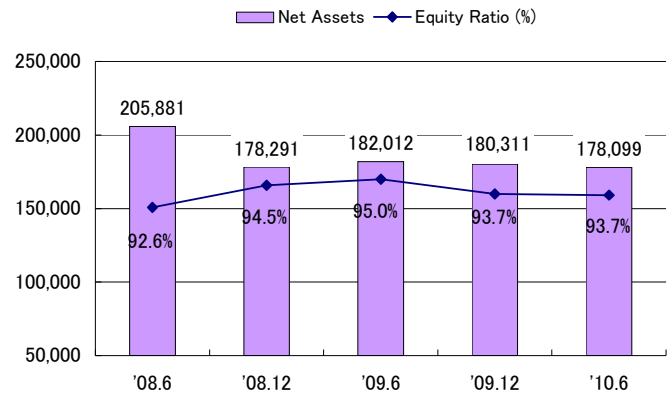
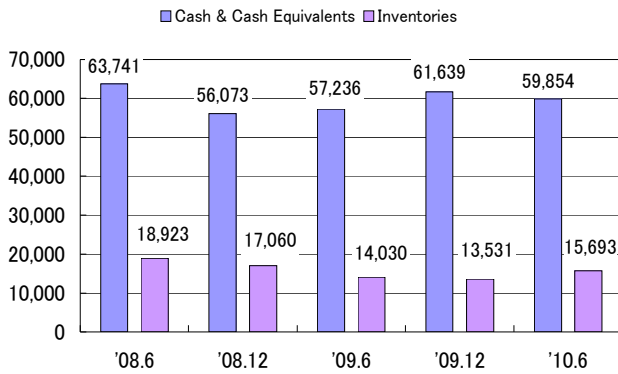
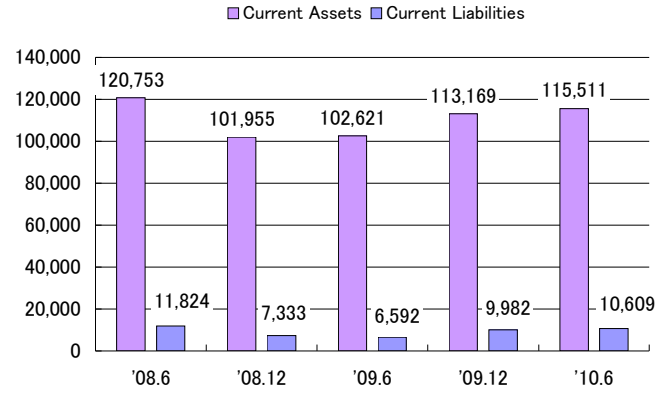
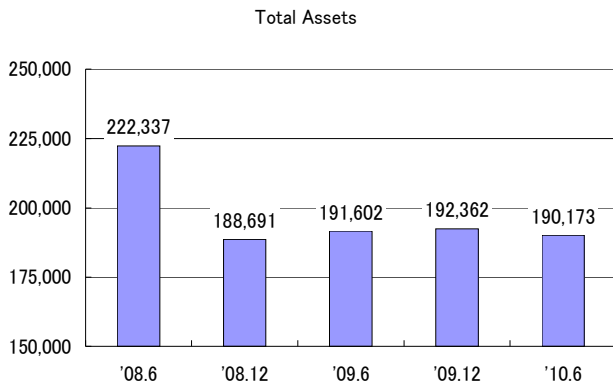


Unit: Millions of yen (Change%)

Item	2008.6		2008.12		2009.6		2009.12		2010.6		2010.12P	
	Value	%	Value	%	Value	%	Value	%	Value	%	Value	%
Capital Expenditures	1,444	-15.1	3,777	2.1	1,813	25.6	3,659	-3.1	1,680	-7.3	4,386	19.9
Depreciation and Amortization	2,050	-9.7	4,268	-8.4	1,939	-5.4	3,904	-8.5	1,689	-12.9	3,722	-4.7
R & D Expenses	2,023	-2.2	3,892	-7.0	1,610	-20.4	3,298	-15.3	1,587	-1.4	3,407	3.3
R & D Expenses/Net Sales (%)	4.2		4.2		5.5		4.7		3.8		4.0	
R & D Personnel (Number of Employees)	331	3.1	338	0.9	334	0.9	348	3.0	345	3.3	349	0.3

# Assets, Liabilities and Net Assets

Unit: Millions of yen



Unit: Millions of yen (Change%)

Item	As of		2008.6.30		2008.12.31		2009.6.30		2009.12.31		2010.6.30	
		%		%		%		%		%		%
Total Assets	222,337	-6.2	188,691	-18.3	191,602	-13.8	192,362	1.9	190,173	-0.7		
Current Assets	120,753	-5.3	101,955	-19.7	102,621	-15.0	113,169	11.0	115,511	12.6		
Current Liabilities	11,824	-11.1	7,333	-41.3	6,592	-44.3	9,982	36.1	10,609	60.9		
Current Ratio (%)	1,021		1,390		1,557		1,134		1,089			
Cash & Cash Equivalents	63,741	-13.9	56,073	-27.1	57,236	-10.2	61,639	9.9	59,854	4.6		
Inventories	18,923	-0.9	17,060	-5.5	14,030	-25.9	13,531	-20.7	15,693	11.9		
Net Assets	205,881	-5.5	178,291	-16.4	182,012	-11.6	180,311	1.1	178,099	-2.1		
Book Value per Share (Yen)	5469.44	-4.0	5088.18	-8.8	5194.50	-5.0	5146.04	1.1	5083.07	-2.1		
Equity Ratio (%)	92.6		94.5		95.0		93.7		93.7			

## Per Share Data & Dividend Basic Policy

### Dividend Basic Policy

Mabuchi's basic policy is to collect funds for research and development and capital investment, which are required for Mabuchi's growth and development, from internal reserves, to maintain financial soundness, and to actively carry out both paying long-term stable dividends and returning Mabuchi's profits such as dividend increase and stock split according to performance.

### Standards for Calculating Dividends

Dividend amount is the sum of ordinary dividend and special dividend. The following are standards for calculating both dividends:

Ordinary dividend: annually 60 yen per common stock as a long-term stable dividend

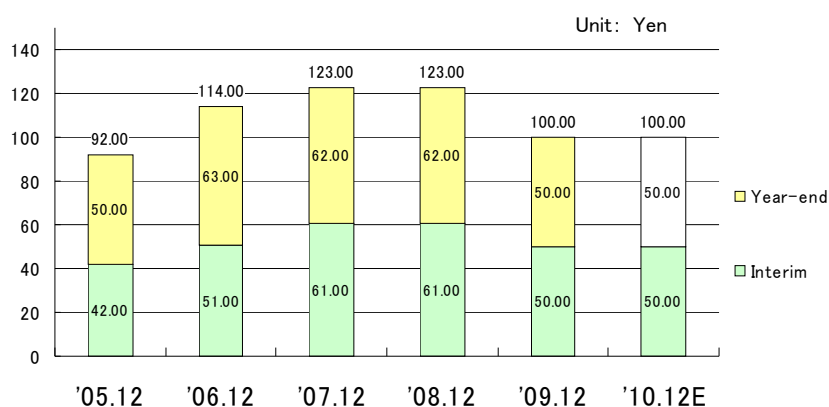
Special dividend: amount as a dividend of business results, which is calculated by dividing 20% of consolidated net income by the number of total stocks

Actual full-year dividend amount shall be based on the above calculation standards and shall not be less than expected full-year dividend amount announced during the full-year period unless a significant profit warning is issued.

Cash Dividend per Share : FY2010

	Unit : Yen		
	Ordinary Dividend	Special Dividend	Total
Interim	30.00	20.00	50.00
Year-end (Expected)	30.00	20.00	50.00
Annual (Expected)	60.00	40.00	100.00

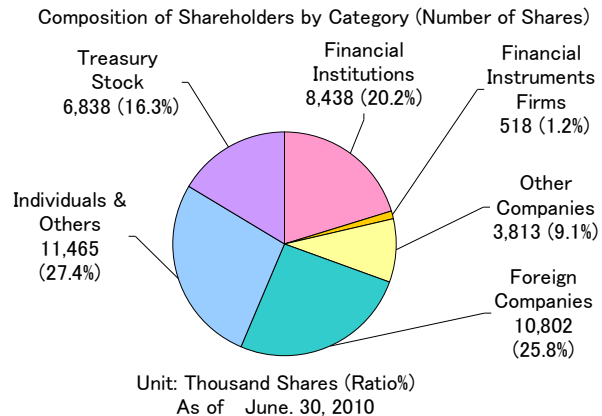
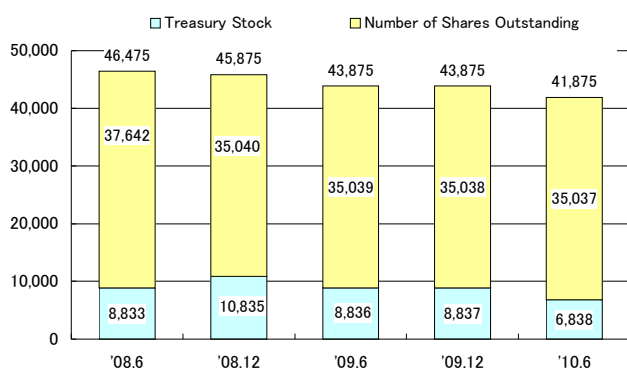
Cash Dividend per Share



Unit: Yen

Item	Fiscal Term	2005.12		2006.12		2007.12		2008.12		2009.12		2010.12E	
			%		%		%		%		%		%
Cash Dividend per Share(Yen)	Interim	42.00		51.00		61.00		61.00		50.00		50.00	
	Year-end	50.00		63.00		62.00		62.00		50.00		50.00	
	Annual	92.00	-20.0	114.00	23.9	123.00	7.9	123.00	0.0	100.00	-18.7	100.00	0.0
	(Special Dividend)	(37.00)		(54.00)		(63.00)		(63.00)		(40.00)		(40.00)	
Payout Ratio(%) (Consolidated)		50.9		42.5		43.8		129.8		64.3		53.9	

## Stock Information



As of	Unit: Thousand Shares (Ratio%)									
	2008.6.30		2008.12.31		2009.6.30		2009.12.31		2010.6.30	
		%		%		%		%		%
Number of Shares Issued	46,475	100.0	45,875	100.0	43,875	100.0	43,875	100.0	41,875	100.0
Number of Shares Outstanding	37,642	81.0	35,040	76.4	35,039	79.9	35,038	79.9	35,037	83.7
Treasury Stock	8,833	19.0	10,835	23.6	8,836	20.1	8,837	20.1	6,838	16.3

Composition of Shareholders by Category (Number of Shares)

Unit: Thousand Shares (Ratio%)

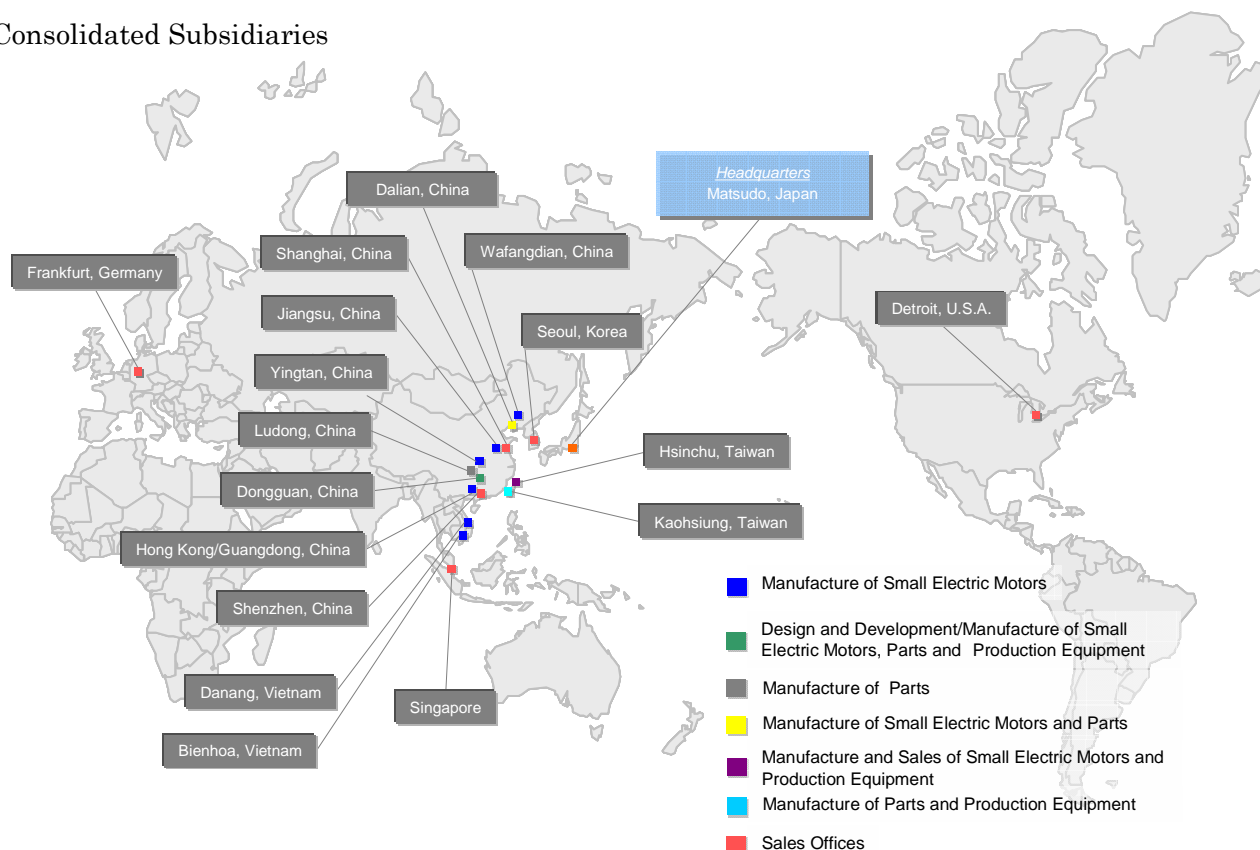
As of	Unit: Thousand Shares (Ratio%)									
	2008.6.30		2008.12.31		2009.6.30		2009.12.31		2010.6.30	
		%		%		%		%		%
Financial Institutions	9,131	19.6	8,059	17.6	8,437	19.2	8,732	19.9	8,438	20.2
Financial Instruments Firms	152	0.3	259	0.6	562	1.3	251	0.6	518	1.2
Other Companies	3,462	7.4	3,446	7.5	3,757	8.6	3,865	8.8	3,813	9.1
Foreign Companies	13,462	29.0	11,473	25.0	10,747	24.5	10,895	24.8	10,802	25.8
Individuals & Others	11,432	24.6	11,800	25.7	11,534	26.3	11,293	25.7	11,465	27.4
Treasury Stock	8,833	19.0	10,835	23.6	8,836	20.1	8,837	20.1	6,838	16.3
Total	46,475	100.0	45,875	100.0	43,875	100.0	43,875	100.0	41,875	100.0

Composition of Shareholders by Category (Number of Shareholders)

(Ratio%)

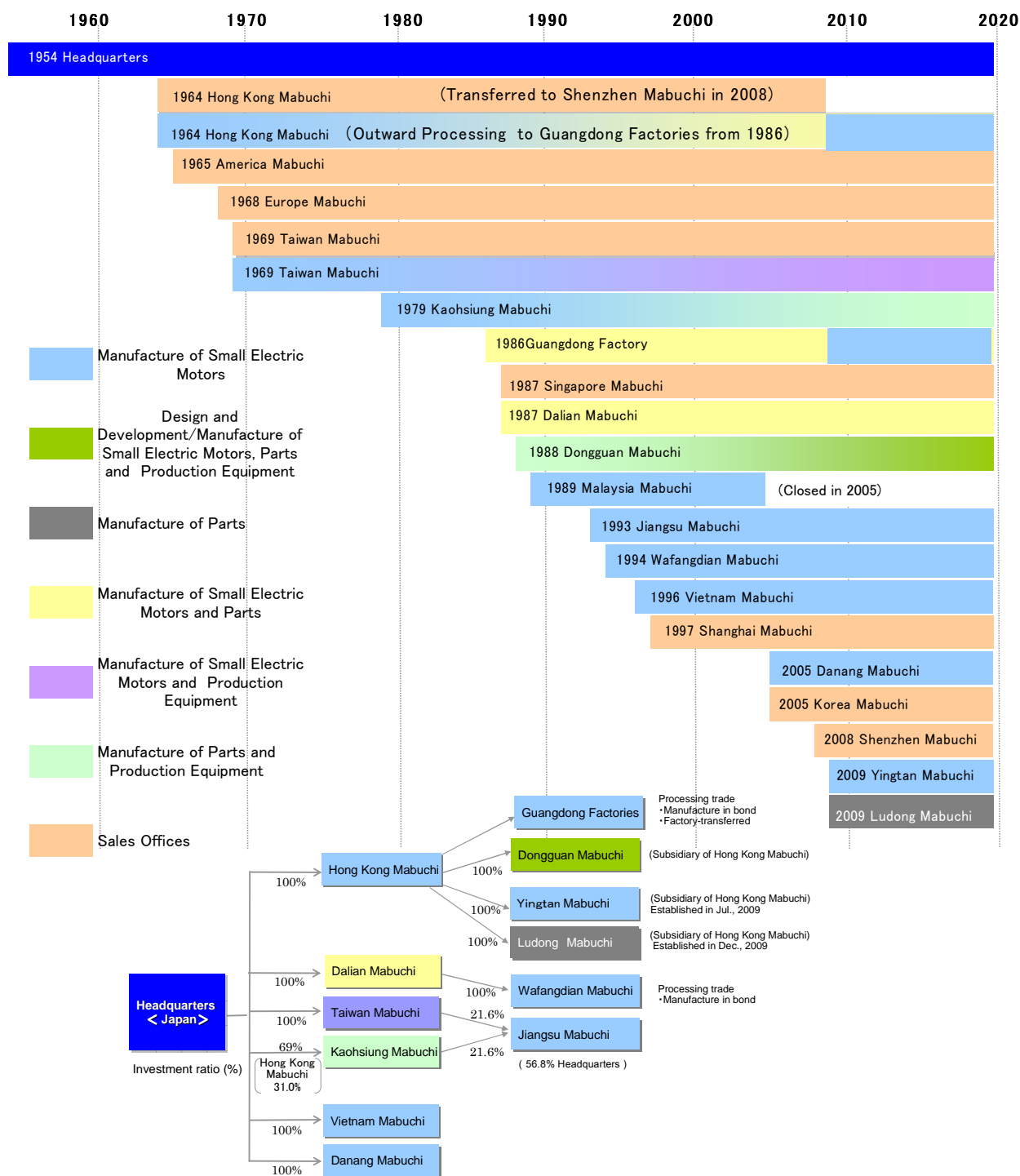
As of	(Ratio%)									
	2008.6.30		2008.12.31		2009.6.30		2009.12.31		2010.6.30	
		%		%		%		%		%
Financial Institutions	73	0.6	68	0.6	69	0.6	77	0.6	73	0.6
Financial Instruments Firms	38	0.3	31	0.3	35	0.3	45	0.4	43	0.3
Other Companies	192	1.7	194	1.7	212	1.8	201	1.7	214	1.7
Foreign Companies	309	2.7	286	2.5	318	2.7	315	2.7	325	2.6
Individuals & Others	10,680	94.6	11,014	95.0	11,197	94.6	11,242	94.6	12,057	94.8
Treasury Stock	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
Total	11,293	100.0	11,594	100.0	11,832	100.0	11,881	100.0	12,713	100.0

## Consolidated Subsidiaries



Corporate Name	Location	Field of Operations
Hong Kong Mabuchi		
MABUCHI INDUSTRY CO., LTD.	HONG KONG	Manufacture of Small Electric Motors (Outward Processing to Guangdong factories)
Dalian Mabuchi		
MABUCHI MOTOR DALIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors and Parts
Wafangdian Mabuchi		
MABUCHI MOTOR WAFANGDIAN CO., LTD.	CHINA	Manufacture of Small Electric Motors
Jiangsu Mabuchi		
MABUCHI MOTOR (JIANGSU) CO., LTD.	CHINA	Manufacture of Small Electric Motors
Vietnam Mabuchi		
MABUCHI MOTOR VIETNAM LTD.	VIETNAM	Manufacture of Small Electric Motors
Danang Mabuchi		
MABUCHI MOTOR DANANG LTD.	VIETNAM	Manufacture of Small Electric Motors
Yingtan Mabuchi		
MABUCHI MOTOR (YINGTAN) CO.,LTD.	CHINA	Manufacture of Small Electric Motors
Taiwan Mabuchi		
MABUCHI TAIWAN CO., LTD.	TAIWAN	Manufacture and Sales of Small Electric Motors and Production Equipment
Dongguan Mabuchi		
MABUCHI MOTOR (DONGGUAN) CO., LTD.	CHINA	Design and Development/Manufacture of Small Electric Motors, Parts and Production Equipment
Kaohsiung Mabuchi		
MABUCHI MOTOR TAIWAN LTD.	TAIWAN	Manufacture of Parts and Production Equipment
Ludong Mabuchi		
MABUCHI PRECISION (DONGGUAN) CO., LTD.	CHINA	Manufacture of Parts
America Mabuchi		
MABUCHI MOTOR AMERICA CORP.	U.S.A.	Sales of Small Electric Motors
Europe Mabuchi		
MABUCHI MOTOR (EUROPE) GmbH	GERMANY	Sales of Small Electric Motors
Singapore Mabuchi		
MABUCHI MOTOR (SINGAPORE) PTE. LTD.	SINGAPORE	Sales of Small Electric Motors
Shanghai Mabuchi		
MABUCHI MOTOR (SHANGHAI) CO., LTD.	CHINA	Sales of Small Electric Motors
Korea Mabuchi		
MABUCHI MOTOR KOREA CO., LTD.	KOREA	Sales of Small Electric Motors
Shenzhen Mabuchi		
MABUCHI MOTOR TRADING (SHENZHEN) CO., LTD.	CHINA	Sales of Small Electric Motors

# International Specialization History



## Number of Employees

		Unit: Number of Employees (Ratio%)/(Change%)													
As of	2008.6.30			2008.12.31			2009.6.30			2009.12.31			2010.6.30		
		%	%		%	%		%	%		%	%		%	%
<b>Consolidated</b>															
Production Division	46,782	96.8	-1.3	39,748	96.2	-9.8	34,414	95.6	-26.4	36,762	96.1	-7.5	40,707	96.4	18.3
(Contract manufacturing labor at plants in China)	(26,137)			(16,967)			(17,509)			(14,871)			(17,258)		
Sales Division	209	0.4	-3.7	213	0.5	-0.9	200	0.6	-4.3	193	0.5	-9.4	190	0.4	-5.0
R & D Division	483	1.0	-4.7	506	1.2	-3.1	489	1.4	1.2	480	1.3	-5.1	510	1.2	4.3
Administrative Division	845	1.7	5.4	861	2.1	9.8	879	2.4	4.0	816	2.1	-5.2	821	1.9	-6.6
<b>Total</b>	<b>48,319</b>	<b>100</b>	<b>-1.2</b>	<b>41,328</b>	<b>100</b>	<b>-9.4</b>	<b>35,982</b>	<b>100</b>	<b>-25.5</b>	<b>38,251</b>	<b>100</b>	<b>-7.4</b>	<b>42,228</b>	<b>100</b>	<b>17.4</b>
<b>Non-Consolidated</b>															
As of	2008.6.30			2008.12.31			2009.6.30			2009.12.31			2010.6.30		
<b>Total</b>	<b>779</b>		<b>1.3</b>	<b>763</b>		<b>0.3</b>	<b>764</b>		<b>-1.9</b>	<b>751</b>		<b>-1.6</b>	<b>751</b>		<b>-1.7</b>

We have partially changed the method for counting the contract manufacturing labors since the first quarter of this year.

## Corporate Profile

Trade name **MABUCHI MOTOR CO., LTD.**

Established January 18, 1954

Field of Operations Manufacture and Sales of Small Electric Motors

Capital ¥ 20,704 million

Address Headquarters

430 Matsuhidai, Matsudo City, Chiba 270-2280, Japan

Tel: 81-47-710-1111

Technology Center

280 Ryufukuji, Inzai City, Chiba 270-2393, Japan

Tel: 81-47-710-1222

Settlement Day December 31

Number of Share Issued 41,875,881

Stock Listings Tokyo Stock Exchange, First Section

Stock Exchange Code Number 6592



URL <http://www.mabuchi-motor.co.jp>